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FINANCIAL TIMES

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**13p

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CONTINENTAL SELLING PRICES: AUSTRIA S.15; BELGIUM Fr.25; DENMARK Kr.3.5; FRANCE Fr.3.0; GERMANY DM2.0; ITALY L.500; NETHERLANDS Fl.2.0; NORWAY Kr.3.5; PORTUGAL Esc.20; SPAIN Ptas.40; SWEDEN Kr.3.25; SWITZERLAND Fr.2.0; GREEK Lira 12p

NEWS SUMMARY

GENERAL
More troops ordered to Ulster

Britain's spearhead Battalion of 500 troops, which is always at readiness for deployment at short notice, is to reinforce the Army in Northern Ireland during the Queen's Silver Jubilee visit next week.

The troops—present the 1st Battalion, Scots Guards, is the Spearhead Battalion—have been requested by Lt.-Gen. Sir David House, the Army commander in Ulster.

150 Palestinians reinforce Libya

About 150 Palestinian guerrilla commandos flew to Libya from Beirut yesterday to join Libyan troops and some 350 other Palestinians along the sensitive border with Egypt. Meanwhile the Soviet Union expressed concern that the Palestinians might be excluded from the peace-making process under the U.S. Egyptian plan.

Faults found in Trident 3s

British Airways cancelled some flights on European routes and reorganised others after cracks had been found in the wings of some of its Trident 3s. Flights are expected to be normal to-day. The faults were discovered during routine maintenance checks.

Towards a more secure Europe

Thirty-three European countries, the U.S. and Canada, reached agreement on the ground rules for the autumn European Security Conference, the U.S. official said. Mr. Albert Shriver, aid in Belgrade. Back Page.

Windscale mishap

A worker at British Nuclear Fuels' Windscale chemical plant in West Cumberland was found to be wearing contaminated clothing during a week-end check. The company said.

Miners trapped

South Africa is to send four rescue teams to assist in a Mozambique coal pit disaster in which 150 miners were reported trapped.

New York blasts

A Puerto Rican extremist group blew New York into turmoil when two bombs left one man dead and injured eight other people. Nearly 100,000 people were evacuated from more than 15 Manhattan office blocks after explosions in the Mobil and Christian Science skyscrapers.

Packer case

Judgment in the High Court action brought by Mr. Kerry Packer, the Australian TV impresario, and some of the cricketers who have signed for this Test series is expected to-day.

Rats in orbit

Rats and flies were launched into earth orbit aboard a Soviet satellite to further a research programme drawn up with the U.S. and other countries into the effects of weightlessness in space.

Rolls-Royce

A seven-seater luxury car, the Gorky Gaz 14, complete with air conditioning, stereo radio and tape player, is ready for production in the Soviet Union. Tass reported. The car has three rows of seats, an eight cylinder engine, automatic transmission and a top speed of 110 m.p.h.

Queen . . .

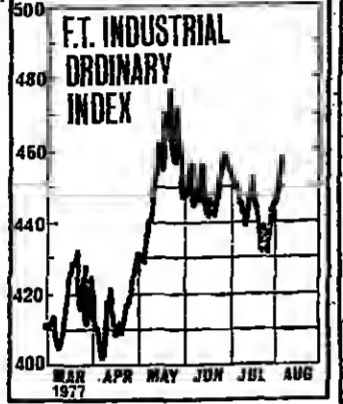
Queen Elizabeth the Queen Mother is 77 to-day.

Mr. Bhutto, the former Pakistan Prime Minister, said last night that he would take part in the October 18 General Election.

Fifteen Saab cars, worth £5,200 each, were handed over to the Derby County first team squad as part of a sponsorship deal.

BUSINESS
Equities rise 6.3; gilt issue awaited

EQUITIES gained further ground as stock market hopes of a cut in Minimum Lending Rate strengthened. The FT 30-Share Index rose 6.3 in 458.2, still 19.2 off its 1977 peak in May.



Rate strengthened. The FT 30-Share Index rose 6.3 in 458.2, still 19.2 off its 1977 peak in May.

GILTS paused after their recent good gains. The FT Government Securities Index edged up 0.03 in 68.82. Strong demand is expected this morning for a £800m, short-dated gilt issue, against a background of declining money market rates. Back Page.

STERLING gained 11 points against the dollar to close at \$1.7388, but its trade-weighted index was unchanged at 61.7. Dollar's trade-weighted depreciation widened to 1.22 (1.20), per cent.

GOLD rose 75c to \$147.77 ahead of the IMF gold auction.

WALL STREET fell 1.39 to 886.00.

U.S. ECONOMIC policies are likely to generate continuing growth in the Western world over the next 12 months, according to the OECD. It believes the U.S. has to continue to run a trade deficit to fulfil its role. Back Page. Japan in hoist economy. Back Page. Editorial Comment, Page 14.

New Japan car for U.K. market

SUBARU CARS from Japan are to be imported into the U.K. by Britcar Holdings. Although the company aims to bring in only 1,300 cars in the first year, the move may put further strain on the delicate peace agreement at the U.K. and Japanese car industries. Page 6 and Men and Matters, Page 14. Leyland's Mini strategy. Page 19. BMW group sales up. Page 21.

GOVERNMENT is planning new measures, possibly including tax incentives, to encourage energy saving. Page 7.

SAUDI ARABIA has given orders worth £54m. to the Elliott group of Peterborough to build six hotels and 200 houses over two years. Back Page.

SEAMEN'S UNION has decided to bow to the TUC's insistence on maintaining 12 months between pay settlements. It wants a substantial pay rise in the New Year, but will not press for immediate improvements. Page 12.

STOCK EXCHANGE turnover improved only slightly last month—up £0.2bn. to £5.4bn. Page 24.

COMPANIES

ACROW lifted pre-tax profit to £10.75m. (£9.05m.) in the year to March 31. Page 17.

DIXONS PHOTOGRAPHIC pre-tax profit rose in a record £5.73m. (£5.22m.) in the year to April 30. Page 16 and Lex.

CONSOLIDATED Gold Fields is acquiring Hydro Conduit Corporation for \$44m. (£25.8m.) in a further move into the U.S. building materials industry. Page 18.

FALLS

Butterfield Harvey	51	-7
Nat. Bk. Australasia	243	-15
Williamson Tea	165	-10
Pancontinental	825	-25
Utah Mining	370	-20

Death of Makarios raises fears of new Cyprus tension

BY OUR OWN CORRESPONDENT, Nicosia, August 3

Fears are being expressed about a possible power struggle among Greek Cypriot factions and a rise in tension between Greeks and Turks following the death early to-day of President Makarios, the politician-priest who led Cyprus to independence from Britain in 1960.

President Makarios, who would have been 64 in 10 days' time, died from a heart attack—his second in four months. Preparations are under way for a state funeral on Monday, and, for the moment, Cyprus is quiet.

The leaders of the four main Greek Cypriot political parties—two on the Right and two on the Left—met twice during the day under the chairmanship of Mr. Spyros Kyprionou, President of the House of Representatives.

Under the terms of the 1960 constitution, Mr. Kyprionou has taken over as Acting President, pending the election of a successor to the Archbishop.

The four party leaders were working on a formula for co-operation in the nomination of a common candidate so as to avoid election strife. Moves continued tonight behind the scenes and a final decision is expected to be taken to-morrow, when the four men meet again.

A strong possibility exists that Mr. Kyprionou, 45, a former Foreign Minister of the Republic and leader of the right centre Democratic Party, will be chosen as President Makarios' successor, although he too has been in poor health recently and has suffered at least one heart attack.

In a radio and television speech to-night, Mr. Kyprionou declared: "In these critical moments we have a supreme duty and obligation to maintain all our unity, as our strength—our unity, as our great leader always detested, so that we can face the innumerable difficulties ahead."

Under the constitution, elections should be held within 45 days, though arrangements can be made for them to be postponed.

There is no doubt in the minds of political observers here that the Greek Government will play a key role in future developments to the Greek-Cypriot campaign.

Greece's Ambassador in Nicosia, Mr. Michael Oountas, has already flown to Athens for consultations with the Greek Prime Minister, Mr. Karamanlis.

The new Greek-Cypriot leader, must, however, not only secure Athens' approval but also the backing of the Cypriot Left, the strongest political grouping on the island.

The Left has already indicated it does not intend to put forward a candidate of its own for the post, but it definitely would prefer a man who, like President Makarios, would be ready to co-operate.

The Turkish-Cypriots, for their part, seem to have welcomed the fact that the Church is no longer directly involved in Cypriot politics.

They have also said that they will not accept any successor

The vacuum left by Makarios Page 14

Deadlock in Lucas strike may hit car output

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

TALKS TO settle the five-week strike by toolroom workers at Lucas Industries, the motor components supplier, broke down yesterday. No further meetings are planned in a bitter dispute which will progressively bring Lucas electrical supplies to a halt and threaten widespread layoffs in the whole motor industry.

Mr. Terry Duffy, Amalgamated Union of Engineering Workers national executive member for the Midlands, described the situation as "a tragedy". Four hours of talk in Birmingham between management, union officials and shop stewards had ended in total deadlock.

The dispute is about bonus payments. However, any concession to the 1,200 toolroom workers might lead to claims from other groups of employees.

Looming in the background are the annual wage negotiations for the 60,000 Lucas group workers.

The strike by the toolroom workers, who are responsible for the maintenance and repair of machinery, has so far hit output at 12 of the 14 Midlands factories, and caused the laying-off of 8,500 workers.

The total will climb by another 1,000 before the week-end, and it is only a question of time before all output is halted and 20,000 extra labour force rendered idle.

Toolroom workers are demanding a 5% increase in their complex bonus payments. They claim that manning levels have been reduced and output raised, but their earnings have not reflected the improved productivity this implies.

Yesterday, management offered as a longer term measure, to try to agree with the unions on a revised productivity-based scheme. On immediate terms, the company proposed the issue should go to arbitration with both sides bound by the outcome.

A prior condition for both moves would be an immediate return to work by the toolroom men. The 63 shop stewards

rejected the formula unanimously.

The men insist that the company should put a cash offer on the table.

However, the toolroom men are continuing their round-the-clock picket at the Lucas headquarters in Birmingham and are not due to meet again until next Wednesday.

The impact of the Lucas strike may take time to work through as the motor industry only returned this week after the summer holiday. Lucas said last night that it was very difficult to assess stocks in the pipeline.

In the other potential trouble spot for the motor industry, Leyland Cars senior stewards held a crucial meeting at Loogridge, Birmingham, to deliver their verdict on the company's proposals for a major industrial relations reform demanded by the Government as a condition for further State finance.

News Analysis, Page 12

CBI pay plea to Callaghan

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

AN URGENT call to the Prime Minister to organise a series of Ministerial speeches urging shop stewards to moderate pay claims was delivered to Downing Street last night by Mr. John Methven, CBI director-general.

Reacting to mounting concern among employers about shop floor pressures for rapid and large pay deals since Prime Two of the pay policy expired at the weekend, Mr. Methven telephoned the Prime Minister's Office last night.

He asked that Mr. Callaghan and his Ministerial colleagues should go out of their way during the coming weeks of the Parliamentary recess to spell out the inflationary dangers of high claims and of breaking the 12-month rule on the spacing of settlements.

The message was received at Downing Street at about the same time that Mr. Callaghan was

meeting senior Ministers including Mr. Denis Healey, Chancellor of the Exchequer, Mr. Edmund Dell, Trade Secretary, and Mr. Anthony Wedgwood Benn, Secretary for Energy. Next week the CBI will attempt to spell out the advantages for workers' pay packets of tax rebates contained in last month's mini-Budget.

Today the CBI president's committee meets to review the CBI's stance on pay. It is likely to reflect Mr. Methven's view that, while the CBI has done its best with special guidance to companies on pay, there has been little if any back-up from the Government.

Mr. Methven's concern has been fuelled partly by publicity given to rises of up to 20 per cent, sometimes breaking the 12-month rule, in companies such as ICI and Shell.

In addition, the pay data bank set up in the past fortnight at the CBI's London headquarters has had a series of phone calls in the past few days from employers worried about how to react to shop floor pay claims.

The feeling at the CBI headquarters last night was that, while the Prime Minister has made it clear that the 12-month rule must be maintained and that total rises in earnings should not exceed 10 per cent, his Cabinet colleagues and junior Ministers have not gone out of their way to spell out the dangers of inflation.

Because of this, while national union leaders were doing their best in many cases to stick to the broad policy, shop stewards and union members had not been won over.

This meant that individual companies, trying to uphold the policy, were bearing the brunt of shop floor pressure.

Share Information Service

NET dividends shown against U.K. companies in the FT Share Information Service have been adjusted from to-day to take account of the recent reduction in advance corporation tax from 35-60% to 34-60%.

Gross dividends and yields are unaffected except in forecast dividends and dividends on Preference shares; the net amounts in these cases have been grossed up at the new rate.

FEATURES		ON OTHER PAGES	
Cyprus after Makarios	14	The ASEAN Summit	4
Economic viewpoint	15	Paraguay's smugglers	6
The Thalasside decision	4	FOC-China talks	6
Appointments	12	Leading Articles	18
Arts	12	Law	25
Books	12	Lombard	25
Business Opinions	19	Marketing Page	25
Company News	19	Men and Matters	15
Crossword	19	Money News	15
Economic Indicators	8	Money Market	15
Energy News	2	Overseas Stocks	4
Farming and Raw Materials	2	Railways	2
Foreign Exchanges	22	Share Information	26-27
FT-Agency Indices	22	The Technical Page	4
Home News	6-11	Today's Events	2
Int. Company News	20-21	TV and Radio	2
Labour News	12	Unit Trusts	25
Wall St. & Overseas	22	World Trade News	6
Base Lending Rates	6	Base Lending Rates	6
Annual Statements	18	Annual Statements	18
Alert Readers	18	Pre-pressives	18
Barings Bros.	16	Takoda Chemicals	20
Refuge Assurance	16	INTERIM STATEMENTS	17
Verulam Refr.	16	AEI Ltd.	17
Vespa Ltd.	16	Baring Bros.	16
		Refuge Assurance	16
		Verulam Refr.	16
		Vespa Ltd.	16

Frigates deal with Argentina nearer

By Roy Rogers, Shipping Correspondent

BRITISH SHIPBUILDERS' Vespers Thornycroft yard at Southampton looks set to clinch a deal with Argentina for the sale of seven Amazon class frigates, believed to be worth almost £500m.

Negotiations are well advanced, although there are fears that the proposed deal may get drawn into the political wrangle between Britain and Argentina over the Falkland Islands, the British dependency claimed by Argentina.

The deal, which would give more work to yards desperately short of orders, involves the provision of six of the commercially designed and very successful Type 21 frigates in kit form to be assembled in Argentinian yards with Vospers' technical assistance. A seventh frigate Type 42 guided missile destroyer, Hercules, which left Portsmouth last week after completing its armaments tests. Built at Vickers, Barrow, this is a sister ship to the "Santissima Trinidad" being rebuilt in Argentina after being extensively damaged by sabotage there.

The Argentine navy is working up its new British built Type 42 guided missile destroyer, Hercules, which left Portsmouth last week after completing its armaments tests. Built at Vickers, Barrow, this is a sister ship to the "Santissima Trinidad" being rebuilt in Argentina after being extensively damaged by sabotage there.

The Argentine deal would be the second major Latin American order with which Vospers Thornycroft is associated. It is mid-way through a similar £150m-plus package deal to supply six frigates to Brazil.

The first of these vessels has already sailed for Brazil and the second is undergoing trials. Two more are under construction and are due for delivery next year. While a further two are being constructed in Brazil's navy dockyards at Rio de Janeiro with materials, equipment and other services provided by Vospers Thornycroft, Vospers' potential Argentinian deal—part of orders totalling £500m, now under negotiation—would take to £350m, the value of orders won by British Shipbuilders since the industry was nationalised on July 1.

Last month, Argentina and Britain ended a round of talks in Rome on the Falkland Islands dispute without any apparent progress being made on Argentina's claim of sovereignty. A further meeting has been arranged for November.

Goldsmith plan for full control of Cavenham

BY TERRY WILKINSON, CITY STAFF

SIR JAMES GOLDSMITH, Warrant holders are to be through his French company offered two Preference shares for every five warrants held, valuing every five warrants held, valuing them at 35p, compared with a Caveham foods group under price before suspension of 17p.

Sir James commented yesterday that the scheme's general aim was to bring Cavenham's shareholding under his personal and private control, has arisen because of the factory state of affairs following the one-third scrip issue of Preference shares which accompanied the public bid in May, shareholders' shareholdings in October were 15p a share in cash, with the 15p a share in the present proposals ask shareholders to swap their existing Ordinary shares for Cavenham 3.1p Ordinary share was devalued under these terms at 12p at recommending minority shareholders to vote in favour of the suspended yesterday morning proposals.

Lex Back Page

£ in New York

	August 3	Previous
1 month	\$1,738.740	\$1,731.579
3 months	1,738.025	1,732.19
6 months	1,737.05	1,732.00
12 months	1,734.70	1,734.50

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OVERSEAS NEWS

Catalonia autonomy negotiations shortly

By Our Own Correspondent
MADRID, July 3
SR. ADOLFO SUAREZ, the Spanish Prime Minister, and Sr. Josep Tarradellas, the President of the Generalitat, the Catalan government in exile, have reached agreement over an early start to the negotiations for the return of autonomy to Catalonia.

Lebanon fighting continues despite UN ceasefire bid

HOULIA, July 3.
THERE IS a UN observer post overlooking Israel a few miles north of Houla. The residents said that the truce was arranged by UN personnel manning the fence for medical treatment in Israel and a long line of cars was parked outside the gate. Palestinian fighters in Bint Jbeil said today that at least 30 people had been killed in yesterday's fighting for Yarin, said by the Palestinian news agency Wafa to have involved Israeli troops backed by eight tanks. The UN involvement in the fighting was said to be an Israeli artillery attack on the village. Right-wing troops of the Israeli army had backed the Right-wing attack on the village, Reuter.

Israel plays down settlements

BY DAVID LENNON
TEL AVIV, July 3.
THE LIKUD-led Government in Israel was today trying to play down the significance of a plan to settle 150,000 people in five new Jewish colonies on the West Bank. The plan, which also calls for the creation of 43 new rural settlements in the occupied territories, was shelved by the previous Labour Government when it was placed before it by the Likud Party some six months ago.

Radioactive gas leak at French plant

By Robert Mauthner
PARIS, July 3
A LEAK of radioactive gas from a nuclear processing plant near Pierrelatte in Southern France at the weekend is likely to have intensified the already lively anti-nuclear campaign in France.

U.S. base speculation

THURMONT, Maryland, July 3.
IT WOULD be part of like an insurance policy, for the Israelis. Another source said that one possibility considered involved establishing an American naval base in the Israeli seaport of Haifa.

Ex-Minister kidnapped in Egypt

BY MICHAEL TINGAY
CAIRO, July 3.
AN EXTREMIST Muslim group today kidnapped the former Egyptian Minister of State for Foreign Affairs and threatened to execute him if their demands are not met within 24 hours.

Zambia will sue oil companies

BY OUR OWN CORRESPONDENT
LUSAKA, July 3.
ZAMBIA has formally notified western oil companies, including British Petroleum, Shell and Caltex, of its intention to take legal action against them for an alleged conspiracy to have cost President Kenneth Kaunda's landlocked nation over \$200m.

Ethiopia attack at OAU summit

LIBREVILLE, July 3.
ETHIOPIAN Head of State Mengistu Haile-Mariam today launched a stinging attack on Sudan and Somalia, accusing his neighbours of a conspiracy against his country.

Teargas fired in Soweto

JOHANNESBURG, July 3.
POLICE fired teargas to disperse crowds of stone-throwing students in Soweto today after the funeral of a black girl killed by police bullets in the township last week.

Agreement on EAC funding

DAR ES SALAAM, July 3.
TANZANIA confirmed today that it had reached agreement with Uganda on the continuation of the East African Community (EAC) following the pull-out of the third partner state, Kenya.

WORLD TRADE NEWS

MULTI-FIBRE ARRANGEMENTS RENEWAL Carrot-and-stick approach

BY DAVID EGLI
THE POSITION of the European Community with respect to the Multi-Fibre Arrangement (MFA) governing world trade in textiles and clothing appears to leave the door open to compromise over the issue of renewal. At the same time, however, the negotiating mandate of the EC Commission apparently embodies an explicit warning to other signatories of the present four-year pact that, failing agreement on some adjustment of the arrangement with greater protection from the flood of textile imports, it may impose global quotas to protect European markets from disruption.

Japanese win Soviet dock order

BY DAVID SATTER
MOSCOW, July 3.
SUDDENLY, the Soviet foreign trading organisation, has signed a contract worth nearly \$130m (£27.5m) with Ishikawajima Harima Heavy Industries of Japan for the purchase of what will be the largest floating dock in the world.

Philips, Ericsson plan joint Saudi tender

BY MICHAEL VAN OS
AMSTERDAM, July 3.
PHILIPS, THE Dutch electrical group, has joined forces with Ericsson of Sweden in the hope of boosting their chances of success in the international competition for a mammoth Saudi Arabian telecommunications contract.

£12m. Kenyan chemicals plant

By Kevin Done, Chemicals Correspondent
THE KENYAN Government-sponsored £12m project to build a plant to produce furalic, acetic acid and formic acid from maize cobs has been put out to contract with the engineering services going to Foster Wheeler.

Japan's partner for Singapore

TOKYO, July 3.
A GROUP of 23 Japanese companies and the Government have set up an investment company as agents for the Japanese partners for the \$675 Singapore-Japan Petrochemical project in Singapore.

Leasing boom hits Swedish second-hand car market

BY JOHN WALKER
STOCKHOLM, July 3.
THERE IS a glut of second-hand cars on the Swedish market, caused partly by a boom in leasing. Dealers are complaining that buyers are scarce. The stock of second-hand cars now amounts to 100,000 vehicles valued at \$1.2 billion (£260m) compared with the usual figure for this time of year of about 60,000 cars.

N. Zealand to buy Lada

BY DAI HAYWARD
WELLINGTON, July 3.
NEW ZEALAND will probably import up to 1,000 Russian-built Ladas in the next few months, following talks between New Zealand and Soviet trade officials.

World Economic Indicators table with columns for Unemployment, U.K. (s.a.), France (s.a.), W. Germany, Holland, Belgium, U.S. (s.a.), Italy, Japan and rows for June 77, May 77, April 77, March 77, Jan 76, Oct 75, Sept 76, Aug 76, July 76, June 76, May 76, April 76, March 76, Feb 76, Jan 76, Dec 75, Nov 75, Oct 75, Sept 75, Aug 75, July 75, June 75, May 75, April 75, March 75, Feb 75, Jan 75, Dec 74, Nov 74, Oct 74, Sept 74, Aug 74, July 74, June 74, May 74, April 74, March 74, Feb 74, Jan 74, Dec 73, Nov 73, Oct 73, Sept 73, Aug 73, July 73, June 73, May 73, April 73, March 73, Feb 73, Jan 73, Dec 72, Nov 72, Oct 72, Sept 72, Aug 72, July 72, June 72, May 72, April 72, March 72, Feb 72, Jan 72, Dec 71, Nov 71, Oct 71, Sept 71, Aug 71, July 71, June 71, May 71, April 71, March 71, Feb 71, Jan 71, Dec 70, Nov 70, Oct 70, Sept 70, Aug 70, July 70, June 70, May 70, April 70, March 70, Feb 70, Jan 70, Dec 69, Nov 69, Oct 69, Sept 69, Aug 69, July 69, June 69, May 69, April 69, March 69, Feb 69, Jan 69, Dec 68, Nov 68, Oct 68, Sept 68, Aug 68, July 68, June 68, May 68, April 68, March 68, Feb 68, Jan 68, Dec 67, Nov 67, Oct 67, Sept 67, Aug 67, July 67, June 67, May 67, April 67, March 67, Feb 67, Jan 67, Dec 66, Nov 66, Oct 66, Sept 66, Aug 66, July 66, June 66, May 66, April 66, March 66, Feb 66, Jan 66, Dec 65, Nov 65, Oct 65, Sept 65, Aug 65, July 65, June 65, May 65, April 65, March 65, Feb 65, Jan 65, Dec 64, Nov 64, Oct 64, Sept 64, Aug 64, July 64, June 64, May 64, April 64, March 64, Feb 64, Jan 64, Dec 63, Nov 63, Oct 63, Sept 63, Aug 63, July 63, June 63, May 63, April 63, March 63, Feb 63, Jan 63, Dec 62, Nov 62, Oct 62, Sept 62, Aug 62, July 62, June 62, May 62, April 62, March 62, Feb 62, Jan 62, Dec 61, Nov 61, Oct 61, Sept 61, Aug 61, July 61, June 61, May 61, April 61, March 61, Feb 61, Jan 61, Dec 60, Nov 60, Oct 60, Sept 60, Aug 60, July 60, June 60, May 60, April 60, March 60, Feb 60, Jan 60, Dec 59, Nov 59, Oct 59, Sept 59, Aug 59, July 59, June 59, May 59, April 59, March 59, Feb 59, Jan 59, Dec 58, Nov 58, Oct 58, Sept 58, Aug 58, July 58, June 58, May 58, April 58, March 58, Feb 58, Jan 58, Dec 57, Nov 57, Oct 57, Sept 57, Aug 57, July 57, June 57, May 57, April 57, March 57, Feb 57, Jan 57, Dec 56, Nov 56, Oct 56, Sept 56, Aug 56, July 56, June 56, May 56, April 56, March 56, Feb 56, Jan 56, Dec 55, Nov 55, Oct 55, Sept 55, Aug 55, July 55, June 55, May 55, April 55, March 55, Feb 55, Jan 55, Dec 54, Nov 54, Oct 54, Sept 54, Aug 54, July 54, June 54, May 54, April 54, March 54, Feb 54, Jan 54, Dec 53, Nov 53, Oct 53, Sept 53, Aug 53, July 53, June 53, May 53, April 53, March 53, Feb 53, Jan 53, Dec 52, Nov 52, Oct 52, Sept 52, Aug 52, July 52, June 52, May 52, April 52, March 52, Feb 52, Jan 52, Dec 51, Nov 51, Oct 51, Sept 51, Aug 51, July 51, June 51, May 51, April 51, March 51, Feb 51, Jan 51, Dec 50, Nov 50, Oct 50, Sept 50, Aug 50, July 50, June 50, May 50, April 50, March 50, Feb 50, Jan 50, Dec 49, Nov 49, Oct 49, Sept 49, Aug 49, July 49, June 49, May 49, April 49, March 49, Feb 49, Jan 49, Dec 48, Nov 48, 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Britain may have record reserves

BY MICHAEL BLANDEN

BRITAIN'S OFFICIAL reserves have been boosted in the past month, probably to a record, through the \$225m. loans raised by the British National Oil Corporation from a group of U.K. and American banks.

Reserves figures last month, due to be published today, are expected to reflect the impact of this foreign currency borrowing, of which \$750m. has been taken in the past month.

The loan, announced last month, will enable the State oil undertaking to pay off all its loans from the Government, and was unusual in being arranged without any form of Treasury guarantee. It is nevertheless expected that, because of its size, the borrowing will be allowed to show up immediately in the official reserves figures.

This will provide a renewed increase after the \$225m. decline in the reserves in May. This was the first time this year that they had shown a fall, reflecting a partial reversal of the heavy inflows of funds which helped to push the total up by some \$90m. in the earlier months of the year to reach a peak of \$10.13bn. at the end of April.

The figure should have been exceeded last month as a result of the special inflow from the loan. During the month, the exchange markets have generally been fairly stable, though it is thought that the reserves may have been increased further last week by some official purchases of currency as the pound strengthened in relation to the generally weak dollar.

On the domestic front, further pointers to the state of the economy will be provided by banking figures due on Wednesday and by the details of personal income, spending and savings on Friday.

There have been signs recently of an underlying upward trend in the level of bank lending to the private sector in the U.K. in spite of the general depression.

Not so far there has been no indication that the increased demand has been coming from manufacturing industry to support renewed investment.

The increase has been going at least up to the middle of May, predominantly to other sectors, including personal expenditure and the retail trade.

CBI MONTHLY TRENDS INQUIRY

Jobs in industry not rising

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

THERE SHOULD be a significant slowing-down in price increases by U.K. manufacturers in the next four months, according to the latest monthly trends inquiry by the Confederation of British Industry.

Industry's investment intentions and its expectations about output had not improved, however. The survey also suggested that employment in manufacturing was no longer on the increase.

Much of the investment planned was to improve competitiveness or reduced costs, rather than to increase capacity, the CBI said.

The inquiry showed that since August 1975 had there been a lower number of companies expecting to increase home market prices. The trend was particularly noticeable in the intermediate goods sector, where the balance of com-

panies expecting to increase prices was noticeably lower in June than in May. But the inquiry suggested there had been little, if any, improvement in the level of manufacturing activity in the last two months and in most regions there was little expectation of any substantial increase in capacity utilisation this year.

The inquiry, carried out between June 3 and 23, revealed that more buoyant expectations about output in the capital goods sector were offset by a weakening in the intermediate industries.

As might be expected, reports from CBI regional offices indicated that concern about prospects for pay after July was a universal pre-occupation.

The balance of companies reporting that their total order book was below normal was 20

per cent in June—about the same as for the previous two months. The CBI pointed out that questions about order books were first included in this year's April survey. In the absence of a longer series to aid interpretation the results should be viewed with some caution.

Anecdotal evidence from the regions suggested that there might have been little change in the past two months in the level of industry's investment intentions. But there were signs of an increase in the output of the investment goods industries in manufacturing as earlier intentions came to fruition.

Export trade remained generally better than home, especially consumer-directed trade. But the trend was patchy. In some regions a strong intake of new export orders gave rise to optimism about a continued

Two stockbrokers foresee squeeze on real incomes

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

A CONTINUING double figure rate of price inflation until after the end of next year and a smaller improvement in the current account of the balance of payments are forecast to-day by two leading City stockbrokers.

Wood Mackenzie and Co. and Phillips and Drew agree on the broad direction of the economy, while differing on the size of some of the changes. They envisage a tight squeeze on real incomes this year with only a very small rise in output, but a sharp recovery next year as real incomes and capital expenditure recover.

Phillips and Drew projects a rise in average earnings of about 15 per cent in the 12 months from the end of this month with retail prices rising by 14 per cent during this calendar year against the official forecast of a 12 to 13 per cent rise and by 11 per cent next year.

Wood Mackenzie's projections are slightly lower, but they both believe that the likely recovery in real personal disposable incomes next year will sustain a rise in consumer spending in real terms of about 3 per cent next year (compared with this year's after a fall of between 0.6 per cent and 0.8 per cent in 1977).

Wood Mackenzie projects a rise in real Gross Domestic Product of 0.6 per cent and 3 per cent in the next two years, compared with increases of 0.8 per cent and 2.2 per cent forecast by Phillips and Drew.

The upturn will attract imports of manufactured goods on a sizeable scale, the two brokers say. Wood Mackenzie forecast a rise in the non-oil volume of imports of 12 per cent next year, compared with an increase in non-oil export volume of 5 per cent.

Although North Sea oil will make a major impact, Wood Mackenzie projects a current surplus of £900m. next year. This compares with forecast surpluses of £1,270m. from the National Institute and of £1,600m. from Phillips and Drew. The respective projections for this year are a surplus of £300m. and a balance and a surplus of £417m.

Wood Mackenzie believes that in the second half of next year Gross Domestic Product will be growing at a rate of 4 per cent. Consequently the problem then is more likely to be too rapid a rate of growth rather than too little, especially in view of the general political commitment to further reductions in tax.

The intense debate among economists at present about the direction of the economy has also been highlighted by a new analysis from brokers de Zoete and Bevan.

It suggests that the leading economic indicators point to a recovery of demand in the second half of the year, and notes a 2.8 per cent rise in the monetary base for the month to mid-June which indicates a "more significant" rise in money supply growth than in recent months.

The brokers argue that the economy is at present at a momentum and they project a sharp rate of increase in Gross Domestic Product next year with annual rates of increase of 4.3 and 6.3 per cent. In the last two quarters next year.

De Zoete and Bevan think that if manufacturing industry meets its demand for external finance in the third quarter, as expected "it is difficult to conceive interest rates at present levels for very long without raising expectations that monetary targets will be exceeded."

Ferranti and Rubery Owen may collaborate

By Kenneth Gooding, Industrial Correspondent

ANOTHER IMPORTANT step in the restructuring of Britain's industrial truck industry is almost certain to follow talks currently going on between Rubery Owen and Ferranti.

Officially, the discussions are about the feasibility of the two groups co-operating on the marketing of the giant straddle carriers they both make.

But the most likely outcome is for Ferranti, a National Enterprise Board subsidiary, to acquire Rubery Owen's Karri-tainers, a company set up in a short while ago following the sale of the Conveyancer forklift truck business by Rubery Owen.

Karri-tainers employs about 120 people to make, sell and market Karri- and Karri-tainer products, large vehicles capable of carrying one or two loaded containers.

The company makes between 30 and 50 machines a year, costing between £60,000 and £140,000. Purchase of the business would make Ferranti a significant force at the heavy end of the container handling industry.

At the end of last year, it bought the Clark Equipment interests in this field and set up a new engineering offshoot to handle the manufacturing operations.

Rationalisation The Clark Container handlers are being made at Ferranti's Hollinwood plant near Manchester where the group once built power transformers but had run out of work.

Ferranti insists that it does not have the capacity at Hollinwood to build the Karri-tainers and that it would keep in operation the small Warrington factory, where they are currently made.

However, the Karri-tainers business fits perfectly the concept that Ferranti Engineering should make large-scale mechanical engineering products. Since the purchase from Clark it has also taken on agricultural equipment business.

Sale of Karri-tainers would take Rubery Owen out of the materials handling industry. Last April it sold Conveyancer to Coventry Climax, British Leyland Special Products' forklift truck company.

Mr. David Owen, Rubery Owen's chairman, made it clear that he was influenced in his decision to sell by the industrial strategy programme at the National Economic Development Office.

It has been suggested at NEDO that the U.K. industry needs some rationalisation so as to produce the bigger manufacturing units and volume of output necessary if the British concerns are to compete on more equal terms with the American and Japanese groups.

Many ships still laid up from lack of work

BY KEVIN DONE AND ROY ROGERS

MORE THAN 34m. deadweight tonnage of merchant shipping is still laid up in the world because of lack of work. The massive surplus, chiefly accounted for by laid-up tankers, has been reduced over the past year by some 16m. dwt.

Fewer British ships are out of work. Figures published to-day by the General Council of British Shipping show the total of idle U.K. shipping fell by more than half from 5.5m. dwt. to 2.6m. dwt. at the end of May.

The number of U.K. ships out of work has been reduced from 71 on May 31 last year to 27, of which 24 were tankers, on May 31 this year.

Over-supply still The total of world shipping in lay-up has fallen in 12 months, though less significantly. About 6.6m. dwt. is idle, compared with 8.2m. dwt. a year earlier.

Foreign flags worst affected by the recession are Liberia, Norway, Sweden and Greece. Liberia's tonnage in lay-up is about 97m. dwt., 91 tankers and 44.4m. cargo. Norway has 3.9m.

Several Carreras brands dearer

CARRERAS ROTHMANS is increasing the price of several cigarette brands today, as the battle over tobacco substitutes gets under way.

Peter Stuyvesant and Peter Stuyvesant Extra Mild go up by 2p for 20 to 54p; Rothmans King Size up 2p to 55p; Pinnacled King Size Filter up 2p to 55p; Constable up 1p to 56p; and Guards and Cambridge up 2p to 50p. Other brands will go up by 1p or 2p a pack.

The move makes the Carreras brand cigarettes a few pence dearer than its Peer Special King Size, with tobacco substitute, which sells at 22p for 20.

£10 houses bid North-East Derbyshire District Council offered to buy 150 houses for £10 each. The between-the-wars homes are for sale at Arkwrights near Chesterfield.

The council put this value on the houses because of cost of repairs. The offer is described as judicious by the NCB, which sold similar houses at Bolsover for £100.

Steel site deaths In nine years there have been 298 accidental deaths on British steel sites, of which 125 were reported in the last five years.

Concorde eastbound? British Airways Concorde are likely to fly to Singapore before the "battle of New York" is over, perhaps by October or November, said a senior executive.

Whitehouse TV call The fourth television channel should go to commercial television, Mrs. Mary Whitehouse, National Viewers and Listeners' Association has urged. In a report it attacks the Annan Committee recommendation that the channel go to a new body called the Open Television Authority.

Accountants poll Over 20,000 votes have been cast in the English chartered accountants' poll on whether a system of current cost accounting should be compulsory. Opponents of the change, led by two Burgess Hill, Sussex, accountants, have a majority of about 3,000 votes. It seems unlikely this margin will change much when postal voting closes to-day.

Lawyers free A free legal service on the lines of the National Health Service, for the protection of the basic rights of individuals, has been proposed by the Society of Legal Lawyers in evidence to the Royal Commission on Legal Services published yesterday.

Sun plan thrives Sun Alliance and London Insurance Group says its research for payment of non-life insurance premiums by credit card has been "a tremendous success."

200,000 visitors expected for the farmers' beanfeast

BY CHRISTOPHER PARKES

THE Royal Show, which opens to-day at Stoneleigh near Kenilworth, is expected to attract 200,000 people in the coming week.

The Royal Agricultural Society of England, which organises the farming industry's annual beanfeast, said it has cost £250,000 this year. In the past year £200,000 has been spent on improvement to the show, including new roads, the budget to equip a veterinary car park and a bridge over the River Avon.

Business appears to be booming. About 900 trade stands supplement more than last. The machinery, the family diet, and highly specialised technical demonstration areas on which the RASE tests new breeds of animal, seeds, fertilisers and techniques.

Coinciding with the opening of the show, the British Agricultural Export Council has announced a 14 per cent increase in agricultural exports for the first five months of this year.

Mr. John Thorneloe, chief executive of the council, said: "The growth in exports of agricultural chemicals and animal feeds has been particularly impressive—up by more than half so far this year."

Companies expecting more work

By David Freud, Industrial Staff

NEARLY 43 per cent of British companies are expecting an increase in workload this summer, according to a survey by the International work contractor Manpower.

However, the increases are expected to be mainly seasonal and short-term, said Mr. Lance Secretan, managing director of the company.

The survey covered expectations for the summer quarter of senior executives in 1,497 leading companies employing more than 1m. workers.

More than 28 per cent of the companies expected to take on additional staff to handle the extra work, while the remaining companies expecting extra production—some 18 per cent—said they would cope by putting out more work to sub-contractors.

Mr. Secretan said that "companies are still very cautious about hiring staff." The exceptions were mechanical and instrumentation engineering companies. They were "vigorously" seeking staff, but could not find enough skilled labour to cope with a marked upswing in orders. Many planned to sub-contract the extra work.

Executive unemployment will be a major problem in 1984, according to Robert Lee, International Manpower Consultants. Mr. Robert Arliss, chairman, says in the company's latest survey covering the first half of the year, the high level of executive unemployment this year would be considered one of the golden ages for British management.

Demand for oil products static in first quarter

BY KEVIN DONE

THERE WAS barely any change in demand for petroleum products in the first quarter of 1977, according to figures released by the Institute of Petroleum.

Deliveries for domestic consumption totalled 24,086,739 tonnes in the first quarter, 0.3 per cent down on the same period in 1976.

The figures are still far below the level of demand reached immediately before the OPEC oil price increases. In 1973, returns for the same period totalled 30m. tonnes.

Of the major petroleum products, demand for petrol increased by 3.1 per cent to 3.9m. tonnes in the first quarter of the year. Deliveries of gas, diesel and fuel oil rose by 5 per cent, and lubricating oil deliveries rose by 10.9 per cent.

Meanwhile, a report to-day from the Healey Centre for Forecasting predicts that North Sea oil production from the U.K. sector will exceed domestic consumption in 1978.

Mr. James Morrell, director of the centre, says in the July issue of Accountancy, that the value of production will rise from nearly £5bn. this year to as much as £10bn. in 1981, taking into account the expected annual increase in the dollar price of oil after allowing for inflation.

Equity Capital offers to help institutions look at companies

BY MARGARET REID

EQUITY CAPITAL for industry, the City's equity bank, would be willing, if asked, to help other institutional investors to investigate and monitor the performance of certain companies.

This is made clear in its preliminary evidence to Sir Harold Wilson's committee on financial institutions. Equity Capital, was set up with £1m. of institutional backing to channel capital to companies unable readily to raise it from traditional market sources.

ECI, which has now agreed to invest in three companies including Bond Worth Holdings, has placed a strong accent on the management of the concerns it helps.

It tells the Wilson committee "Often, ECI will expect to appoint a non-executive director to a company's Board, but in all instances it will expect the right to receive information about objectives and periodic operating statements."

The readiness of ECI to make its investigation and monitoring services more widely available in the institutional world is interesting. There was considerable controversy when it was originally suggested, two years ago, that it should have a ginger group role outside the ambit of the companies it was investing in or considering taking holdings in.

Redundancies for engineers

CLARKE CHAPMAN is to make 48 workers redundant at its Gateshead engineering works.

The company, which recently announced plans to merge with Reyrolle Parsons, blames the ECI, whose chairman is Lord Lowden and whose chief executive is Mr. Alan Barrett, says its probable catchment area will be U.K. industrial companies with a current market value of £1m.-£20m. It believes there are about 1,000 such concerns.

Investments by ECI are expected typically to be held for some three to five years and generally to involve taking stakes of 10 to 30 per cent in a company's capital.

Now it makes the more tentative suggestion that "the development of an ability to undertake investigations and monitor subsequent performance could be helpful to the institutions in the sense that, if requested by an Institutional Shareholders' Committee or other institutional source, ECI could hold itself available to provide assistance to them."

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The downward trend of those fearing unemployment continued although there were still 14 per cent more who thought employment would increase than those who thought it would decrease. This compares with a January figure of 25 per cent.

FT SURVEY OF CONSUMER CONFIDENCE

Brighter despite inflation worries

BY STUART ALEXANDER

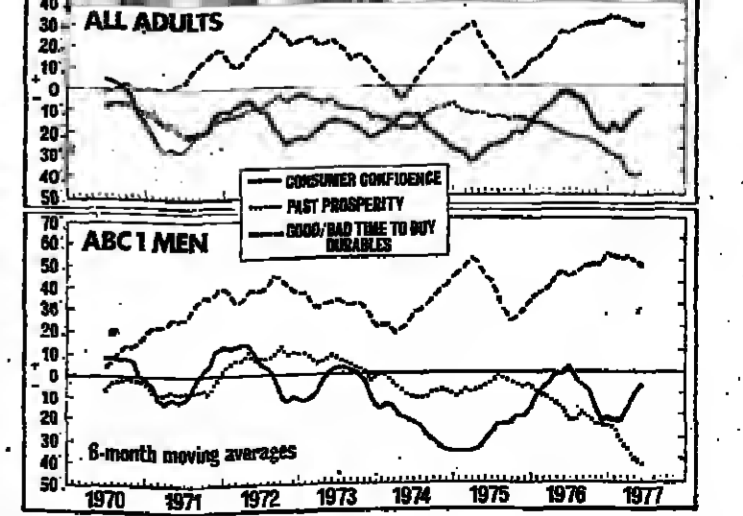
CONFIDENCE about the future continued to improve during June although nearly half of the population is uncertain, according to the latest survey on consumer confidence carried out by the British Market Research Bureau for the Financial Times.

However, the optimists still for only 24 per cent of the 1,072 adults interviewed and the most significant increase in optimism was among the C2DEs. That was possibly a reflection of hopes of autumn wage increases.

Rising prices remained the predominant reason for pessimism while unemployment mentioned by 21 per cent in January, has now fallen away to only 5 per cent.

The Government continues to be the cause of pessimism given by 17 per cent, while unions and strikes are unchanged on May's 4 per cent.

All grades of men and women showed the slight overall improvement in confidence in June but women continued markedly more pessimistic than men, with 37 per cent pessimistic, whereas the ABC1s, by 71 per cent, was that they January figure of 25 per cent.



Nilfisk
the World's largest manufacturer of industrial Suction Cleaners.

Results for 28 weeks to 16 April 1977 (unaudited)

GRANADA GROUP LTD

	1977	1976	53 weeks to 2.10.76
Turnover	106,790	77,816	169,880
Trading surplus before chargeings	33,310	22,812	52,375
Depreciation - TV rental assets	16,028	10,347	24,878
- other assets	1,984	1,364	3,497
Interest	3,674	2,440	5,855
	21,696	14,151	34,230
Profit before tax and minority interests	11,614	8,661	18,145
Tax including equalisation - 52%	6,078	4,760	9,916
Profit after tax	5,546	3,901	8,229
Minority interests	58	75	121
	5,478	3,826	8,108
Earnings per share (adjusted for scrip issues made 28 March 1977)	4.4p	3.1p	6.5p

Lord Bernstein, the Chairman, states: "At the Annual General Meeting I estimated that profits to 16 April 1977 would be about 30% above last year's. I can now report that the increase is 34%, and that since 16 April the Group's results show a comparable improvement over 1976."

"Our UK rental operation produced a profit of £5,719m (1976 £4,826m) after charging depreciation £13,776m (£8,853m) interest £1,785m (£1,013m) and exceptional costs arising from the integration and rationalisation of Spectra Rentals of £1,488m (£nil). It is not expected that such exceptional costs will be substantial in the future."

"Our overseas rental operation, whose accounts close on 30 June each year, continues to progress. Turnover for the six months to 31 December 1976 was £1,159,000 (£7,430,000) and the profit was £830,000 (£181,000)."

"Granada Television made a profit of £3,961m (£2,716m). Advertising revenue showed an increase of some 31% over the comparable period of last year."

"It is proposed to increase the interim dividend by 10% above the interim dividend paid last year. At the present rate of tax of 25%, this dividend is 1.0487p per share which with the related tax credit equals 6.454* (5.867*) and will amount to £1,310,000 (£1,191,000). Payment will be made on 1 October 1977 to shareholders on the register at 26 August 1977."

LABOUR NEWS

Senior civil servants vote for TUC affiliation

BY NICK GARNETT, LABOUR STAFF
SENIOR civil servants, including most permanent and deputy secretaries are set to see their union affiliated to the TUC, despite strong opposition from some sections of the union.

Maximum rise denied by wage councils

BY OUR LABOUR STAFF
MOST WAGE COUNCILS, which set legal minimum wages for about 3m of the country's lowest paid workers, have failed to provide wage rises up to the maximum allowed under the two-year inflation policy, says a report to-day by the Low Pay Unit.

Ships officers upset by erosion of differentials

BY OUR LABOUR STAFF
EROSION OF pay differentials between ships officers and ratings caused by Phases One and Two could be more than 30 per cent, by the beginning of next year, Mr. Eric Nevin, general secretary of the Merchant Navy and Airline Officers Association, said yesterday.

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The items are mainly for the purpose of considering dividends and official indications are based mainly on last year's timetable.

Table with columns for COMPANY MEETINGS, DIVIDENDS AND INTEREST PAYMENTS, and COMPANIES TO-MORROW. Lists various companies and their financial events.

24-hr. strike threat to flights

SOME FLIGHTS from major British airports are likely to be delayed to-day with 700 air traffic control assistants due to walk out on a 24-hour strike, last night.

Bid to settle teachers' row

TEACHERS' LEADERS are to meet Mrs. Shirley Williams, Secretary of Education, today to bid to settle the Oxfordshire teachers' strike, which has already closed 30 schools and partly closed six others.

APPOINTMENTS

Braby Leslie chief executive

Mr. A. H. Atkinson has been appointed chief executive of BRABY LESLIE. He was previously managing director of the mechanical engineering division.

Mr. David Wolfe has retired from the Board of AMALGAMATED DISTILLED PRODUCTS and Mr. Charles Smith has been appointed a director.

Mr. R. A. Evans has joined the Board of FOSCO MINSEP INTERNATIONAL in the new post of group management.

Mr. Bryan Jefferson has been appointed president of the CONCRETE SOCIETY for 1977-78. He succeeds Mr. John Turner.

Mr. M. Whala has been appointed group company secretary of the DEWY LINGTON & DAWNEY DAY GROUP.

Mr. P. B. Happe has been appointed divisional marketing director of STONE-PLATT ELECTRICAL and Mr. R. A. Scott has become divisional sales director.

Mr. P. W. Stubbs, chief executive of FASCO UK, has been appointed to the newly-created post of chief executive, FASHION EUROPE, graphic arts division.

Mr. Peter Davis, county London-based Mr. Paolo Fresco, surveyor of Norfolk since 1963, has been elected president of the and general manager of the

Mr. Richard Denby has been elected president of the LAW SOCIETY and Mr. W. J. Brown has become vice-president.

Mr. R. G. Martin has been appointed managing director of DUCTILE STEELS. He is chairman and chief executive of Tarmac, chairman of Serck, and a director of Burnham Oil.

Mr. P. G. South has been appointed director-designate of the INSTITUTE OF QUANTITY SURVEYORS from September and will take over as director from the beginning of next year.

Mr. P. J. F. Green and Mr. J. G. Russell-Taylor have been elected chairman and deputy chairman respectively of the JOINT HULL COMMITTEE.

Mr. E. F. Hill has been appointed director of BARCLAYS BANK OF GHANA. He was previously general manager, Banco Barclays Antillano N.V., Caracas, Mr. E. N. Nostey, formerly assistant general manager, Barclays Bank of Ghana, has been appointed general manager of the company and retains his directorship of the bank.

Mr. J. E. Smith has been appointed chairman of JLS ENGINEERING COMPANY and continues as sales director. Mr. J. E. Smith has retired as chairman.

Turriff forms group company for overseas

TURRIFF INTERNATIONAL, which will operate from headquarters at Warwick and cover all overseas activities of the group, its management consists of senior directors and executives from within the group with Mr. W. G. Turriff as chairman, Mr. P. Wormald, acting managing director, Mr. T. McQueen, former director with special responsibility to Iran, Mr. J. Briggs, sales director, and Mr. P. Taylor, director and company secretary.

AMSTERDAM-ROTTERDAM BANK opens a branch to-day

The AMSTERDAM-ROTTERDAM BANK opens a branch to-day at 29-30 King Street, London, with Mr. M. Sinke as general manager.

Mr. E. Richardson, general manager, and Mr. C. E. Hughes, investment manager, have been appointed directors of PROVIDENT MUTUAL LIFE ASSURANCE ASSOCIATION.

BUILDING SOCIETY RATES
Every Saturday the Financial Times publishes a table giving details of BUILDING SOCIETY RATES on offer to the public.

IF YOUR CIVIL ENGINEERING CONSTRUCTION COMPANY is intending to break into the Overseas Market, Increase Present Activities Abroad...

BRADFORD-YORKSHIRE CLIFFE MILLS, BLAMIRE STREET, GREAT HORTON. By Order of S. Sephton, Esq., Accountant, Bradford, a Liquidator re Bradford Cabinets Ltd., in Voluntary Liquidation.

APPOINTMENTS
Applications are invited for the post of Business Editor of Farmers Weekly, Britain's leading farming paper.

BUSINESS EDITOR
This is a senior position which demands a practical understanding of farm business methods and marketing. A degree or diploma in agriculture, economics or an applied science is an essential qualification.

Businessman's Diary
U.K. TRADE FAIRS AND EXHIBITIONS
Date: 1st-10th July. Venue: Battersea Park, S.W.11. Current: British Genos Exhibition (cl. Oct. 30).

BUSINESS AND MANAGEMENT CONFERENCES
July 5 World Trade Institute: The Exporting Manufacturer and Purchasing for Profit. World Trade Centre, E.1.

VARIBLE RATE TREASURY STOCK, 1982
PARTICULARS OF AN ISSUE OF £400,000,000
This Stock is an investment falling within Part II of the First Schedule to the Taxation Act 1963.

CONVERSION TO FIXED RATE AND OPTIONAL REDEMPTION
If there should be a change in the arrangements for or relating to the issue of Treasury bills which in the opinion of the Bank of England would be prejudicial to the interests of stockholders, the Bank will give notice to the holders of the bills of the proposed change.

This week in Parliament

TO-DAY
Commons—Debate on supply day motion by Scottish National Party and Plaid Cymru on salary of Prime Minister. Passenger Vehicles (Export) Bill (Lords).

FRIDAY

Commons—Private Member's Bill, Housing (Rental) Bill, remaining stages. On adjournment, Sir Geoffrey de Freitas to raise subject of Tourism.

THURSDAY

Commons—European Assembly Elections Bill, second reading. Mr. P. Day and secretary all-allowance.

Self Drive hire LAND ROVER... YORKSHIRE AMIERS STREET... EDITOR... HOUSE... SURREY... ISSUE OF... TREASURY 1982... HALF... 15th DECEMBER...

Building and Civil Engineering

£12m. shaft sinking contract

A CONTRACT worth about £12m. for sinking deep shafts for Phillips Petroleum, near Crown Point, New Mexico, has been won by Cementation West Inc., a subsidiary of Cementation Company of America Inc. Two shafts, one 16 ft. and the other 18 ft. in diameter are to be sunk to a depth of 3,400 ft. They will both be concrete lined to this depth. The shafts will be driven through impermeable shales and some 1,200 ft of heavily watered sandstone beds. Included in the contract is the construction of temporary pump stations, two large permanent pump stations, stoping level and main level stations. Work is now getting under way and will take about three years to complete.

Six awards total £2.3m.

ROBERT MARRIOTT, a member of the French Kier Group has been awarded six contracts totalling £2.3m. The contracts include 23 flats, houses and a bungalow at Watford, Milton Keynes, Bucks, for the North British Housing Association; six factory units at Northfield for the Milton Keynes Development Corporation and a sports hall at a cricket club. Other jobs are for construction

Housing on Tyneside

SHEPHERD CONSTRUCTION has been awarded a £2.5m. contract for 250 dwellings for the Borough of South Tyneside. The dwellings, designed by the borough's chief architect, form phase 2 of the Parkway development at South Shields and comprise mainly two and three bedroom terrace houses arranged in courts of various sizes with several aged persons bungalows. Included also is a unit consisting of 19 one person flats, 18 two person flats and a three-bedroom house.

Awards to H. Camm

WORK IN connection with a pollution control scheme at Thorne near Doncaster is being undertaken by H. Camm and Company, a subsidiary of Barnett and Hallamshire Holdings.

Controlling solar gain

SUNLIGHT THROUGH window glazing can make working conditions unbearable if it is uncontrolled — even in the U.K. Many devices are already available to reduce solar gain heating, such as blinds, filters, and special glass, most of which are fitted internally. Now a form of external control screen has been developed by Colt International. Called Koolshade, the system can be fitted externally to any type of window, providing an economical solution to the problem, says the company. According to Colt, internal heat gain is reduced to less than 10 per cent, direct radiation and glare is eliminated, and outdoor visibility is maintained with little reduction in natural daylight. Other benefits include a reduction in air-conditioning running costs, or if the screen is fitted to a new building, smaller air-conditioning plant can be used. The screen consists of narrow, fixed, horizontal louvres, made from a bronze alloy and coated with a matt black organic finish, for maximum corrosion resistance. The louvres are mounted under tension in an anodised aluminium frame. Two versions are available: the standard type has 17 louvres to the vertical inch for protection against the sun's rays in normal conditions. To control low sun angle conditions there is a version with 23 louvres to the inch. There are no moving parts, and the screen is designed to withstand wind velocities up to 120 mph. Details from the maker at New Lane, Havant, Hants, PO9 3LY (07012 6411).

Broad range of work

LATEST CROP of contracts worth £2m. awarded to John Lelliott includes the refurbishment of offices for Christopher Moran at St Dunstan's Hill, London, E.C.4, at a cost of £400,000 and construction of a cinema for Classic Cinema in the basement at 14-16 Oxford Street, London, W.1 (£270,000). Another job for the company is at St Mary Cray, Kent, for offices and computer suites for Cokedale Bros. This is worth £300,000. There are about a dozen other small contracts ranging in value from about £50,000 to £150,000.

£3m. orders for services

ORDERS for heating, plumbing, air conditioning and other services to a total value of about £3m. have been gained by Barrett and Wright. Among the orders are air conditioning at Rank Xerox House, Euston Road, London (£280,000), completion of service at Derby Civic Centre (£145,000) and mechanical services at Luton Girls School (£90,000). Other work is being carried out for the Property Services Agency at Lords Bank and the North East Thames Regional Health Authority.

Bovis stands by in Paris

WORK ON a new Marks and Spencer store in Paris has been started by Bovis Construction. Value of the contract is over £1m. Operations have begun with the stripping of a store previously owned by a French company in Rosny an eastern suburb. Complete refurbishment is to be done by the autumn and the store is due to open in November. Bovis is now waiting for the Marks and Spencer in the Paris area. It has set up an office in Belleville and is to undertake contracts under the name SAE/Bovis (SAE is an associate company in Paris). Bovis is now waiting for the Marks and Spencer in the Paris area. It has set up an office in Belleville and is to undertake contracts under the name SAE/Bovis (SAE is an associate company in Paris).

Renovation contract

WATES Special Works has been awarded three contracts, together worth more than £1.5m. to carry out renovation, refurbishment and redecoration work on flats and offices in London. At Octavia House, Southern Row, W.10 the Royal Borough of Kensington and Chelsea is spending nearly £617,000 on the renovation and alteration of 68 flats in three pre-war blocks. Work starts today with completion scheduled for August 15 next year.

Packaged laboratory

AN interesting development in the provision of complete, self-contained instrumentation for the measurement of dissolved impurities in water has been launched by Electronic Instruments of the George Kent group. These "packaged" laboratories are housed in an environment-proofed working enclosure of freight container size that can be delivered to the site and ready for making measurements in a day or so. Any of the current range of the company's instruments can be incorporated, for the measurement of conductivity, pH, dissolved oxygen, silica and several others. Applications are expected in the examination of power station cooling water, river water (for pollution) and process water in several kinds. A prime reason for the development is that if instruments are supplied "loose" for a

system to be constructed and commissioned on site a great deal of control over the quality of the final installation is lost by the company. With the packaged laboratory, all the work can be done at the factory leaving essentially only "plug in and switch on" actions at the site. First orders, worth over £1m. are for six units for a new power station on the River Benue at Sapele, Nigeria. The only requirement at site, apart from the installation of a surface on which the units can be placed by crane, are for the connection of power, water, drainage and sample fluid lines. The company also believes that the new idea will increase profitability since the need to send numbers of specialist commissioning engineers to overseas sites disappears. They are, in any case, increasingly difficult to recruit. More about the units, which cost between £40,000 and £80,000, from the company at Hanworth Lane, Chertsey, Surrey KT18 9LP (Chertsey 62671).

£1m. order for lifts

INSTALLATION of 12 lifts in the Ramsons Hilton, a 36-floor hotel being built in Cairo, is to be undertaken by Marriott and Scott, a member of the Sims Darby Group. Value of this order is over £1m. Pleased by Mohag International (Zurich) on behalf of the Arab International Company for Hotels and Tourism, the contract calls for separate groups of lifts, one of six lifts serving guests, one of four serving staff, a glass-encased hydraulic lift for service to the restaurant plus a further passenger lift in the hotel's low rise section. The architects are Warner, Burns, Toan and Lunde of New York and the quantity surveyors are Wakaman Trower and Partners of Croydon.

Renovation contract

MANCHESTER ASSURANCE COMPANY has negotiated a £531,000 contract for Wates to refurbish 11/12 Finsbury Square, E.C.3 — a five storey office block which overlooks the playing fields of the Honourable Artillery Company.

Renovation contract

THE third contract — worth just over £60,000 — has been negotiated with Stimbury Investments and covers the renovation and redecoration of a penthouse at 18 Grosvenor Square, W.1.

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£4½m. water and sewage projects

CIVIL engineering work worth more than £4.5m. on water sewage, and flood defence contracts in Yorkshire, Suffolk Hereford and Worcester an Essex, has been awarded to Fairclough.

Largest contract, worth £3.6m is at Huddersfield. Deighton works, consisting of sewerage engineers for the Yorkshire Water Authority project at J. D. and D. M. Watson of Hig, Wycombe, Bucks.

Work has already started on the other contracts which include a treatment project at Sirensam for the Severn-Trent Water Authority (£500,000) pumping station and foul main for Mid Suffolk District Council (£300,000) and flood defence construction work (£160,000) at Great Easton.

In Lancashire, work starts soon on £850,000 advance bridge works for the Calder Valley motorway (M65) at Burnley. This contract, for Lancashire County Council, involves construction of Clifton Aqueduct which will carry the road over the Liverpool Canal over the motorway, and Berracks railway bridge spanning the Accrington Burnley-Colne railway line.

Willett Civil Engineering has been awarded a £167,000 contract by the Thames Water Authority for the construction of a pumping station 65 metres deep, cofferdam — together with its associated pumping drains and chambers at Upton Norvet, near Aldermaston (Berks.).

A 16-storey block of 151 flat and bedsitters for single people is to be built in London Road Leicester, by John Laing. The £11m. contract has been awarded by the de Montfort Housing Society.

The Villiers Street arches in the southern end of London Charing Cross Station are to be underpinned by Fondelli. Foundations under a £650,000 contract awarded by British Rail, Southern Region.

Extensions and alterations to the central police station and courthouse in Clarendon Road, Worcester, are to be carried out by Walter Lawrence and Sons. Work has begun on the £1m. contract.

Charcon Tunnel has been awarded a £220,000 order to supply tunnel linings for a trunk sewer at Rothley, Leics. Main contract for the project is a Streeter and Company (Northern).

Willment Bros. is to carry out £341,620 worth of alterations to a warehouse in Windmill Road, Sunbury for Siemens. Another contract worth £221,879 is for extending Langley (Bucks.) automatic telephone exchange.

A friendly reliable service with GKN Bars and Sections
GKN (South Wales) Ltd.
Tel: 0482-3301
A member of GKN (Great Britain) Steel Ltd.

Nitric acid plant pact

SIRCON HAS signed an agreement with Montedison SPA Milan under which Montedison will supply Sircon with nitric acid plants designed and supplied by Sircon.

Prior to its acquisition by the Benex Group in May 1976, Sircon (which was formerly Chemi-GB) had already designed and supplied several nitric acid plants using Chemi-technology. The change of ownership has enabled the company to negotiate freely with other process owners. The Montedison process is used in some 70 plants around the world.

Features of Montedison's late process are a simple dual-pressure system, high overall nitrogen efficiency, high energy recovery, design flexibility and the ability to satisfy the most recent international atmospheric scrubbing standards. Montedison provides full support for its major process guarantees, together with pilot plant testing, analytical and operator training facilities.

Sircon, Regal House, Twickenham, Middx., TW1 3QJ.

A better compressor

BROOMWADE SAYS that its stationary reciprocating compressor range has been improved, more flexible and power service — portable or receiver mounted — which can cater to the needs of individual applications.

Intended for the small industrial user, the garage trade, and similar applications, the range has a dust regulation control (automatic or continuous running) as standard on a horizontal receiver mounted compressor. The control includes a starter and allows the user to select the best air delivery for the application.

There are three vertical receiver compressor units at eight horizontal receiver configurations in the range. A displacement available varies from 2.68 up to 85cu ft/min.

Details from Compair Industrial, PO Box 7, Broomfield Works, High Wycombe, Bucks HP15 5SF (0494 21181).

Guide for offshore engineers

WHEN THE first offshore structures were built their designers followed standard civil engineering practice and based their work on static loading conditions. In recent years the importance of dynamic loading has become apparent and a study of the subject was commissioned by the Underwater Engineering Group of the Construction Industry Research and Information Association (CIRIA). Entitled "Dynamics of Marine Structures" the report is a guide to the dynamic response of fixed structures subject to wave and current action. The report was prepared by Dr. M. G. Hallam, Dr. N. J. Beaf and Dr. L. R. Woodton of Atkins Research and Development. The report will assist designers of steel engineering structures of dynamic loading in the marine environment. It introduces the basic features of the dynamic loading and associated response of both inshore structures such as jetties and light towers, and offshore structures. Much of the report is also relevant to designers concerned with the dynamic response of land-based structures. It is not intended to be a design manual for all classes of structures, but will help designers to decide whether or not a more detailed, and inevitably computer-based, dynamic analysis is required. Considerable design information is given, together with valuable references. The report, or perhaps "guide" would be a better title, should certainly lead to the design of safer and more economic marine structures. There are 319 pages and 131 figures, and the report costs £36 (512 to CIRIA members) from the association at 6 Storey's Gate, London SW1P 3AU (01-930 7447).

Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHMIDT

DATA PROCESSING

Software spearhead takes time to forge

AFTER A number of false starts, Systems Programming, rightly nicking offshoot of Simon Engineering, is coming under the wing of the Inspec Data Systems creation of the National Enterprise Board which is intended to make it easier to sell British software and systems expertise outside the U.K., preferably in the North American market, which is still the largest user of data-processing techniques in the world. The amount of involvement is not known but, according to Peter Adams, head of SPL, it will permit him to advance certain software projects of special significance by some three to four years. Whether this results in new wars of major interest, as in North America is neither here nor there. In the present climate in computing, with minis growing at an annual rate of 40 per cent, and the big computer market (as a whole) stagnating, it is important that SPL has been concentrating on the mini market for some time, to the extent that it has set up its own development section. It is hard to avoid asking the question whether SPL could emerge in the not too distant future as a separate entity, able to negotiate a separate £20m. total rise to negotiate on a basis of equality with any other partner required.

TEXTILES

Big steamer for yarns

OVER THE years since the war there has become an established practice in various parts of the textile industry to steam fibres, yarns and fabrics to relax them and with certain yarns to remove "twist liveliness" and so enable them to be woven or knitted. Out of this has developed an important business in the design and construction of vacuum steam autoclaves. The machine is loaded with goods to be treated and then a vacuum is created in the steaming chamber before steam is introduced. This ensures that the steam penetrates the goods and that they are given a uniform treatment. Even bobbins of yarn will thus be thoroughly penetrated during the steaming cycle. What is believed to be the biggest steam autoclave ever built has just been completed by Andrew Engineering (Nottingham) Engineering, (Nottingham) St. Bulwell, Nottingham NG6 8ER, Tel. 0692 27315. The Autosteamer has a chamber of 508 cubic feet and weighs approximately 13 tons. It will be used for treating 1 ton batches of fibre which will be loaded in 4 ton containers. With the new machine it will be possible to steam at up to 150 degrees C. This can be reached by selecting multiple steaming cycle requirements. In this way the maximum temperature will be reached step-by-step over three stages and to ensure complete uniformity throughout the fibre batch in this way it will guarantee that the fibre, once processed, will dye evenly in subsequent treatments.

RESEARCH

Will raise the wind at motor plant

IN AUGUST excavation work will commence in the initial stage of the construction of a giant wind tunnel at the General Motors Corporation's Warren Technical Centre, Michigan, U.S. Due to be operational by 1980, the tunnel is designed to measure aerodynamic forces on full-size cars and light trucks, as well as on scale models of large GM vehicles. GM previously used a Lockheed Aircraft Corp. wind tunnel. Test area cross-section of the tunnel will be more than 25 times the frontal area of an average passenger car, minimising flow distortion by walls and ceiling. The test section's 70 foot length assures proper air flow around the vehicle, plus the capability of testing several scale models simultaneously to measure aerodynamic interaction of vehicles on present and future highways. Believed to be the largest ever made, the fan to produce the air flow in the tunnel has been built in the U.K. by Permill, Bristol Road, Gloucester. The fan has six blades, each built from 44 laminations of Canadian spruce, and machined to shape. Overall diameter is 42 feet and the fan weighs 24 tons. Designed to operate at 305 rpm, it will be driven by a 4000 hp engine. Already in the U.S., the fan, which cost £70,000, is due for installation in about nine months.

FORESTRY

Hydraulic log splitter

DEVELOPED IN THE U.S. by Danuser, of Fulton, Missouri, a tractor-mounted hydraulic log splitter enables one man to split 128 cubic foot of wood in less than one hour. The device has a steel I-beam frame carrying a 31-inch diameter hydraulic ram. The ram forces cut logs on to a 9-inch high tapered and relieved wedge to provide a 2-way split. An optional 4-way splitter can be mounted. Hydraulic power is taken from the tractor circuit, and the ram, which has a rapid return facility, is operated by a single lever. Splitting takes place well away from the operator. The unit, which weighs 244 lb, is 6 feet 10 1/2 inches long, 2 feet 8 1/2 inches wide and 1 foot 8 1/2 inches high. It costs £460 from the U.K. agent Opalco (U.K.), 47 Westside Street, Spalding, Lincs. (0775 5991).

COMMUNICATIONS

Full control on the M4

WITH THE recent opening of the Pontardulais by-pass, the M4 project has the first major section of motorway in the United Kingdom to come into operation complete with computer-controlled signals and telephones. The complete network is directed from a single source — the police control office at Bridgehead — via a series of "outstations" positioned at intervals along the motorway. These comprise signals and associated control equipment, telephones and a responder — so called because it responds when interrogated by the computer. In this case the Department of Transport's unit at Almondsbury, Bristol, has set up instructions from the Bridgehead control office by means of a typewriter connected to the computer.

POLLUTION

Collects the dust

CHIPPINGS, PARINGS, dust and other debris produced by hand held power tools can be removed and collected by a portable extraction system developed by Dustcontrol AB, Sweden. The equipment comprises a separate unit with cyclone and automatic filter. High pressure extractor fan arranged for electric motor or compressed air drive, flexible suction hose and tool attachments. Both coarse and fine particles are handled by the unit. They are gathered in the lower section and automatically discharged into a transparent collecting bag, which usually requires emptying after two or three days. Filtered air is discharged to atmosphere away from the working area, and the company claims that the recycled air is 98 per cent clean. A variety of nozzles and attachments are available for fitting to vibratory sanders, grinders, saws, drills, etc. The unit can also be used as a vacuum cleaner to pick up spill water and oil. It is marketed in the U.K. by Barboran, Dedmere Road, Marlow, Bucks. (06284 71727).

METALWORKING

Fine finishes obtained

DRILLING, broaching, thread-cutting, milling, grinding and most standard machining operations can be carried out using electric discharge techniques. The method is said to be particularly suitable for tool and die making. Any conductive material may be worked, including high strength refractory alloys, such as those used in gas turbines. Other typical applications include drilling fine bore holes in fuel injection nozzles, and trepanning rectangular holes in thin valve sleeves. As there are almost no cutting forces involved, the finishes and small rates of metal removal are obtainable, even on flimsy workpieces. A new range of these machines, built by Esca-Sparatron, of Michigan, U.S., is now available in the U.K. Work table sizes range from 7 by 13 inches to over 5 by 10 feet, and the range includes a dual bed machine. Marketing is by W. E. Norton (Machine Tools), West End Road, High Wycombe, Bucks. (0494 26222).

OFFICE EQUIPMENT

Plain paper copier

ON THE latest plain paper copier from Nashua Copycat, first copy time is only four seconds, in A3 and A4 sizes. It uses the liquid toner transfer process. Copying speeds are 25/minute for A4 size originals and 18/minute for A3 size. A lever selects copy size, and the copy paper is supplied from two cassettes. A B4 size cassette is also supplied to cover the range of sizes between B4 and A4. Once set, the copy counter RGL2 LES (0544 54471).

PLASTICS

Withstands heat and corrosion

ALTHOUGH IT has been available in the U.K. for some 18 months, polyvinylidene fluoride (PVDF) is now being used in a wide range of applications in hostile environments, is still finding new uses. It was first made in the U.S., but when production began in Europe a different method of polymerisation was used. The European version is a more crystalline structure, which gives it greater strength and better mouldability than its American counterpart. Made in Belgium by Solvay and Cle, it is marketed as Solef in the U.K. by Rapate Industries P.O. Box 8, Luton, Beds. LU4 5EW (0525 21212). In a variety of grades depending on the proposed application. Many of its applications are in hot (90 to 140 deg. C) highly corrosive environments which would cause the collapse of other materials. It is expensive at £8,000-£7,000 a ton — slightly more expensive than PTFE, but stronger and more easily processed, though without low friction properties. U.K. applications so far include fabrication of tanks and pipework, and for protective coatings on metal parts. It can be used for the manufacture of pump and valve bodies, particularly for applications where long life end low maintenance and inspection schedules are required. Two coaters are using Solef — Fothergill and Harvey, Littleborough, Lancs., and Richard Klinger, Croydon, Surrey, and other finishing companies are interested in the coating applications. Mechanical properties in tension, flexure, torsion or compression are stated to be good, especially compared with other fluorinated polymers. It is understood that work is in progress in a British company evaluating Solef as a binder resin for carbon fibre to make high strength components. These include bearings and items requiring extra rigidity.

MATERIALS

High tensile steel strip

FINE GRAIN micro-alloyed high tensile steel strip is now available from SKF Steel, North Crawley Road, Newport Pagnell, Bucks. MK16 9HB (0908 610982). Called Strimek, it is delivered cold rolled, heat treated, bright finished and with sheared edges, in coils or lengths. Thicknesses range from 0.5mm to 3.5mm, and widths from 6 to 380mm. There are three grades, with tensile strengths of 900, 1100 and 1300 N/mm². Each has individual properties, but overall the range is said to be suitable for punching, bending, drawing and welding. Suggested applications include cutting blades for mowers and scythes, wear-resistant parts, springs, machine parts, snap fasteners, tools, and similar facilities. There are three grades, with small high-strength components.

INSTRUMENTS

Electronic microscope

THE CONCEPTION, design and manufacture of a high technology product that can be successfully sold into the U.S. is hardly an everyday occurrence, particularly in the physics and electronics areas. It has just been pulled off by VG Microscopes however, a company employing 50 or so people in a small science-based group at East Grinstead in Sussex. Facing competition from giants such as Siemens, the company has sold three advanced electron microscopes to three American universities in as many months — sales, to MIT and to Illinois and Arizona universities, mean that more business has been done in the U.S. than in the U.K. itself for this particular instrument, the HBS. The design is the result of a three-year development programme aimed at producing an instrument with ultra-high resolution which at the same time can perform advanced analytical techniques. One requirement was to produce and maintain a

PROCESSES

Nitric acid plant pact

SIRCON HAS signed an agreement with Montedison SPA Milan under which Montedison will supply Sircon with nitric acid plants designed and supplied by Sircon. Prior to its acquisition by the Benex Group in May 1976, Sircon (which was formerly Chemi-GB) had already designed and supplied several nitric acid plants using Chemi-technology. The change of ownership has enabled the company to negotiate freely with other process owners. The Montedison process is used in some 70 plants around the world. Features of Montedison's late process are a simple dual-pressure system, high overall nitrogen efficiency, high energy recovery, design flexibility and the ability to satisfy the most recent international atmospheric scrubbing standards. Montedison provides full support for its major process guarantees, together with pilot plant testing, analytical and operator training facilities. Sircon, Regal House, Twickenham, Middx., TW1 3QJ.

INSTRUMENTS

Electronic microscope

clean vacuum at one tenth of a torr, which has been achieved. The microscope uses a field emission gun as the electron source (the electrons are literally stripped from a surface by a very high voltage) instead of a hot source, the main achievement being assured stability and reliability with about one year of life. Nanoampere beam currents are obtained at a spot size of five Angstroms, with accelerating voltages up to 100 kV. At the specimen, a combination of scanning and transmission techniques is used. All the advantages of a transmission instrument are claimed together with the convenience of scanning and the maximisation of the information from the scattered electrons. A lattice resolution of 3.44 Angstroms is guaranteed during recent acceptance tests for MIT 1.4 Angstrom resolution on gold 220 lattice fringes. Magnification range is from 100 to 25m. times. More information from the company on East Grinstead 25011.

Employment abroad: Guy Hawtin and David Freud warn that foreign patterns of work and pay are seldom as attractive as they seem.

The roots of two-way culture shock. A fatter cheque with a smaller purchase power

PROBABLY THE highest level of "culture shock" the newly posted executive to an overseas subsidiary has to face comes when it is least expected...

Most people seem to assume that the company will be an island of stability in a sea of change. Certainly national characteristics are expected to be superimposed on it...

This seems to be far from the truth. After speaking with expatriates of many working methods and relationships is a greater source of friction and misunderstanding than anything else...

them by their christian names and expect them to treat them equally informally. They will be expected to act on their own initiative and, in the case of junior employees, shoulder more responsibility than is normal in German companies.

The work itself, he says, will be less structured and policy guidance will be general rather than itemised. They will be expected to make decisions based on a "commonsense" interpretation of the established policy guidelines and without expecting to operate on the basis that "if it is not in the book, it cannot be done."

He says that in a relatively tight labour market, this approach can add to difficulties but that these methods have certainly cut back on staff turnover.

There are also considerable difficulties on a personal level. Germans complain that Americans and British are excessively informal, while the Americans and British claim that the Germans stand too much on their dignity.

With the exception of some extreme left-wingers, no German would dream of addressing an adult who was not a very close friend or relation as "du." Normally, the formal "Sie" is de rigueur in the workplace. But to use the word "Sie" and follow it up with a christian name sounds out of place...

Perhaps it is the formality of German as she is spoken of that leads to another familiar complaint: that German employees are very conscious of status. The chief executive of an international company here found that his extremely efficient and conscientious secretary was very unpopular with his Anglo-Saxon staff...



And now, Herr Schmidt, for the first test...

Saxons accused her of throwing her weight about and of giving herself airs. In fact, she was merely working on the quite reasonable assumption that, as secretary to the chief executive, she was the most senior member of the company's secretarial staff.

He insisted on having a Mercedes on the not unreasonable basis that image mattered greatly in the company's dealings with its customers and that what might be regarded as an amiable eccentricity with a foreigner would be viewed in quite another manner when practised by a German.

With all the high expenditure that companies are prepared to devote to such things as intensive language courses, it would seem worth while—and potentially profitable—for some enterprising souls in the business education world to develop courses which deal with the human relations side of foreign operations.

EXECUTIVES in Brazil are now the highest paid in the world, in real terms, according to a study by the organisation Employment Conditions Abroad.

Their 1977 report on Inter Country Executive Remuneration Comparison puts Brazil ahead in terms of purchasing power for the two highest of three levels of authority. It ran the U.S. a close second at the lowest level. The report for 1976 did not include a full range of figures on Brazil, although it was close to the top of the table in the categories recorded.

The report, which is on the same lines as last year's, compares executive remuneration in the U.K. with that of national executives in 12 other countries at three responsibility levels expressed in terms of U.K. salary. It shows that the difference in earnings in terms of purchasing power in the U.K. had narrowed slightly this year.

At the highest level of authority the Swiss were ahead gross pay, with £48,575 compared to the U.K. £14,500 purchasing power the Swiss £16,437, were well behind Brazilian figure of £21, French of £19,335 and Sp £16,924.

LEGAL NOTICES

Notice is hereby given that the High Court of Justice in England has granted an order...

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CONTRACTS AND TENDERS

SYRIAN STORAGE & DISTRIBUTING CO. PETROLEUM PRODUCTS - "SADCO"...

FRABY & WALLER. 2-3 Eldon Court, 107, The Strand, London, EC4A 3DS.

Notice is hereby given to holders of the above loan that the amount redeemable on September 1, 1977 is FF6,000,000...

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COMPANY NOTICES

KINGDOM OF DENMARK 7 1/2% 1972/87 FF100,000,000 BONDS

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Job ranking

Job ranking is the most prevalent form of evaluation where schemes cover all employees in an organisation and in smaller companies. The second most popular method is a points rating system and after this, job classification is most common.

The survey found that nearly half the companies normally recruit people on the pay scale minimum or below a fixed point in the appropriate scale for the grade. But it says, this policy is becoming more difficult to apply and 67 per cent of companies said that since 1975 it has become harder to recruit new staff at rates paid to existing employees in the same grade.

Nearly all companies surveyed said they expected to return to some form of individual merit review once national pay policy allowed. Currently, annual merit reviews are the principal means of salary progression in 78 per cent of the companies.

Salary Administration, The British Institute of Management, 111, Tottenham Court Road, London, W1P 0LP, price £7.50 to individual and company members. £15 to others, including postage.

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London & Scottish Marine Oil Company Limited £30,000,000 syndicated term loan. Managed by Williams & Glyn's Bank Limited. Provided by Bank of Montreal, Grindlays Bank Limited, National Westminster Bank Group, Standard Chartered Bank Limited, International Energy Bank Limited, Morgan Grenfell & Co. Limited, Williams & Glyn's Bank Limited.

NMB NEDERLANDSCHE MIDDENSTANDBANK N.V. Registered Office Amsterdam announce the issue of Dfls 100,000,000 8 1/4% Debentures 1977 due 1978/1987. in bearer denominations of Dfls 1,000 each, of which an amount of Dfls 25,000,000 has already been placed on the terms of issue.

Vertical text on the left margin including 'Theatre', 'Cinema', 'Art Gallery', 'Clubs'.

Vertical text on the right margin including 'Theatre', 'Cinema', 'Art Gallery', 'Clubs'.

COMPANY NEWS + COMMENT

ISSUE NEWS

LSMO offers 8 1/2m. shares at 155p

The prospectus is published today for the offer for sale of 8 1/2m. Ordinary 25p shares of LSMO. The offer is being made by London and Scottish Marine Oil Investment Trust, a largely dormant trust set up in 1974 to manage the assets of the late Lord Selsketh.

LSMO was incorporated in April 1971 for the exploration and production of oil and gas principally in the U.K. sector of the North Sea. Its main asset is the 9.9 per cent share in the Ninian Field, where commercial production of oil is scheduled to start in the first half of 1978.

In February 1979, LSMO and Scottish Canadian Oil and Transport (which merged with LSMO in January 1977) raised £73.3m. to the issue of Oil Production Stock and 14 per cent unsecured Loan Stock 1981-83.

LSMO arranged bank facilities of £33m. to cover the expected peak financing requirements for its share of the Ninian project.

Independent consultants have estimated that the recoverable oil from Ninian is 0.7223,000 barrels of proved oil reserves and 1.96,065,000 barrels of probable oil reserves. Also it is predicted that annual production by 1989 will be 1,038m. barrels or 1,040m. barrels if production from the central platform is delayed until September 1978.

Proceeds of the issue, which will raise £9m. net for the company, will be used principally for further exploration, delineation work or existing operations and technical surveys during the next few years. In the short term the

proceeds will be used for the development of Ninian. Prior to the commencement of production from Ninian, LSMO is unlikely to have any significant income other than interest from investment of surplus funds. For the year ending December 31, 1977 the directors are forecasting a loss before tax of not more than £3.1m.

It is not practical to make any realistic profit forecast for the year after 1977. However, the document does set out some illustrations based on various assumptions. Assuming an oil price of \$14 per barrel rising at 5 per cent compound per year, profits are estimated to peak in 1982 at £27.6m. and fall away to £18.8m. by 1986.

It is estimated that total borrowings of LSMO will reach their peak in the second half of 1979 or first half of 1979. By 1980 the level of borrowings is expected to have decreased significantly as proceeds from oil sales flow through.

The directors consider that it is premature to be specific in the matter of dividend policy, particularly since the first payment is unlikely to occur before 1980. Following the issue, Cawoods Holdings will hold 9.3 per cent of the shares, National Carbonising, 9.3 per cent, Scottish American Investment 3.9 per cent, James Finlay 4.8 per cent, and Blue Star Line 4.8 per cent. The new share issue is the merger of the bank and brokers of Cazenove and R. C. Greig.

The directors also propose to extend employee involvement in the company through a scheme involving the issue of participating loan stock attracting a level of interest directly linked to the dividend paid on Ordinary shares.

Meeting: Hilton Hotel, W. 9, July 28, at 11 a.m.

TURRIFF
Turriff Corporation has formed Turriff International, which will be responsible for all the overseas activities of the Turriff Group and will operate from Warwick.

SIMCO MONEY FUNDS
Saturn Investment Management Co. Ltd.

Rates for deposits of £1,000 and upwards for w/e 30.7.77:

1-Month Fixed	6.50
3-Month Fixed	6.70
6-Month Fixed	6.70
1-Year Fixed	6.70
2-Month Fixed	6.70
3-Month Fixed	6.70
6-Month Fixed	6.70
1-Year Fixed	6.70
2-Month Fixed	6.70
3-Month Fixed	6.70
6-Month Fixed	6.70
1-Year Fixed	6.70

LOCAL AUTHORITY BOND TABLE

Authority (telephone number in parentheses)	Annual gross interest	Interest payable	Minimum sum	Life of bond	Year
Alyn and Deeside (0244 531212)	113	1-year	100	4-6	
Barking (01-592 4500)	124	1-year	5,000	4-6	
Barnsley (0228 203232)	124	1-year	250	4-7	
Erewash (0602 303361)	123	1-year	5,000	4	
Greenwich (01-854 8888)	124	1-year	1,000	4-7	
Greenwich (01-854 8888)	124	1-year	5,000	4-7	
Liverpool (051 227 3811)	114	1-year	300	3-4	
Liverpool (051 227 3811)	124	1-year	500	5-7	
Poole (02013 5151)	114	1-year	300	3-5	
Poole (02013 5151)	12	1-year	300	6-7	
Redbridge (01-478 3020)	12	1-year	200	4-7	
Selion (031 922 4040)	114	1-year	2,000	3-5	
Thurrock (0373 5122)	114	1-year	300	4	
Thurrock (0373 5122)	124	1-year	300	3-7	
Wandsworth (01-874 6464)	124	1-year	5,000	5-7	
Wandsworth (01-874 6464)	124	1-year	1,000	5-7	
Worcester 10905 234711	12	1-year	1,000	4-10	

Hunting Gibson—no U.K. deferred tax

A decision by the directors of Preference Shares of Melbury Group were received on July 1, 1977, to provide for U.K. deferred tax has received the approval of auditors Price Waterhouse and Company. According to the accounts for 1976 the total tax charge, stated at £25.5m. against £0.75m. would have been increased by £1.14m. compared with £1.5m. without the charge.

As reported on June 4, taxable profit for the year was ahead at £3.3m. (£2.0m.) on turnover of £18.15m. (£13.55m.). The net dividend is raised to 18.700p (£7.750p) per £1 share. Mr. Clive Hunting, the chairman, has warned members that there is little possibility of the current year's profit coming up to the level of 1976.

At year end net liquid funds were £2.12m. (£1.2m.) and cash at bank and in hand stood at £0.52m. (£0.12m.) and bank overdrafts were higher at £1.38m. (£0.75m.).

Deferred tax for which no provision is made amounted, at December 31, 1976, to £3.80m. (£2.2m.).

Meeting: Avenfield House, Park Lane, W., July 25 at 12.30 p.m.

COMMENT
The interesting facet of the Hunting Gibson accounts is the way the debt:equity ratio has been brought down. At the end of 1976 there were loans of £2.78m. and cash amounting to £1.38m. so that net debt almost matched shareholders' funds of £7.75m. But both sides of the equation have been changed: shareholders' funds have been transformed to the tune of £3.2m. of deferred tax brought into reserves (in line with the new accounting practice) and there is retained profit of a further £2.67m. so being the total up to £12.89m. at end 1976. While loans have been increased by £1m. (mainly in the form of a new short-term bank loan), the cash in the accounts has risen by £3.6m. to just under £4m. The net result is a gearing ratio of 45 per cent. With its more comfortable balance sheet, Hunting Gibson is in a better shape to weather the depression in tanker rates. After more than doubling this year, the shares are now a 5th of the 1977 peak and at 247p the yield is 6.5 per cent.

The generator business continues to improve and its production and sales organisations being developed and expanded. Despite a satisfactory profit level at present the difficulties facing the motor cycle components business, forecasted in last year's statement, will continue to bear on it. These difficulties can be ameliorated by importing Japanese component directly, and concentrating on products suitable for all brands of motor cycle and where possible such action has been taken. However, the group's historic specialisation is in British motor cycles and its market strength must inevitably be affected.

VOKEWORTH
Valid acceptances of the offers by VOKEWORTH SECURITIES for the Ordinary Shares of TREMULETS and £100,017.43 per cent. (formerly 7 per cent) must inevitably be affected.

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B & C may change associates treatment

AS A RESULT of the containerisation of the South African trade, B and C may change associates treatment. The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available whether dividends concerned are interim or final and the sub-divisions shown below are based mainly on last year's time-table.

BOARD MEETINGS

Company	Date
AC Cars	July 13
Howard Machinery	July 18
Lowes (Robert B.)	July 21
Brookwood (Prest)	July 18
Christie-Tyler	July 18
Eastwood (J. B.)	July 18
Greene King	July 18
Polymark International	July 18
Stroud Riley Drummond	July 18
Symonds Engineering	July 18
Wellman Engineering	July 18

This will mean that the future of a major part of B and C shipping undertaking will be presented by an increased shareholding in OCL, says the chairman, and he goes on: "We will have to examine what is the most appropriate means of accounting for our share of profits arising from this source."

The shipping side's doubled operating profits of £10m. helped a group to £23.8m. pre-tax profits in 1976, compared with £4m. and the dividend is based on 7.54p to 8.29p net per share (as reported on June 1).

In both shipping and helicopter operations the results show a marked advance on original budgets, enhanced particularly the case of shipping by profits of £3.3m. arising on the disposal of ships, members are told. Of this figure, £22,000 represents the less of a provision of additional depreciation made in earlier years out of profits on the disposal of ships.

The provision was set up when it appeared that owing to the production of coalisation in the South African trade, two ships were likely to be retired in service before the end of their normal lives. As one of the ships has now been sold, subject to delivery, at a price in excess of its book value before deducting the provision, the remainder of the provision amounting to £1.5m.

will no longer be required for the purpose for which it was created, says the chairman.

The liner trades held up well, but of the six bulk carriers only one, which is on time-charter, made a contribution to profits, it is stated. The South African Marine Corporation had another successful year to June 30, 1976, and the interim statement covering the half-year to December 31, 1976, indicates continued progress.

OCL made a major step forward in profitability, though the company was careful to point out that substantial profits will be required over the years to generate the cash necessary for replacement of ships, members are told.

The shipstores business in Holland has been beset with difficulties, says the chairman. High operating costs combined with a strong guildster tended to make Rotterdam less competitive and this coincided with a general reduction in shipping activity. Furthermore, rates of interest increased and, owing to statutory regulations, the size of the staff could not be reduced to fit current conditions. Urgent attention has

been and will continue to be given to the management problems involved in restructuring the operation, he adds.

The group's joint auditors point out that the accounts have not been presented in relation to associated companies in the manner required by the relevant SSAP. Information required on the associates has been provided of the foot of the profit and loss account and by way of note, they add.

The directors explain this treatment by saying that the group has, in the ultimate, no control over the distribution of the profits of the associates.

Liquid funds increased during the year by £3.15m., against an increase of £2.67m.

Meeting: Baltic Exchange Chambers, EC, on July 27 at noon. See Lex

burg, a Williams and Glyn's subsidiary. For the two trusts, Atlanta, Baltimore and Chicago Regional Investment Trust and West Coast and Texas Regional Investment Trust, the change is largely formalisation of a situation that has existed for some time and the same individuals within the bank will continue to manage the funds.

Cripps Warburg ran into financial difficulties during the secondary banking crisis in the City and was rescued by Williams and Glyn's Bank in 1978.

Spending plans at Norcros

A VERY SUBSTANTIAL programme of fixed asset renewals was undertaken last year, says Mr. John V. Sheffield, chairman of Norcros. Expenditures of £8.59m. were completed, and commitments and sanctions exist for a further £2.75m.

The group finished the year to March 31, 1977, all square at £12,080m. and dividends will rise from 3.9p to 3.96p net per 25p share, he reported on June 27.

Mr. Sheffield said the year was one of improving fortunes for most of the group. Setbacks during the year were largely confined to two companies associated with the consumer market, TRF Plastics and Stevens. Action has been taken at plant to reduce the effect of falling sales and a new management team is performing well, ready for any return in the market, says Mr. Sheffield. Hyzema had a year of increasing and unrelieved gloom: the company endured the coincidence of a slump in the kitchen unit market, considerable increased competition and management problems.

While there is no sign yet of improved sales, and this applies to the industry, Hyzema is reshaped to operate profitably at a greatly reduced level of sales. At the same time there is in being a positive programme of product development, improved material procurement and a comprehensive review of productivity, the chairman says.

Working capital increased during the year by £1.68m., compared with an increase of £7.48m. Meeting: Connaught Rooms, WC, July 25 at noon.

Chloride prospects

A MAJOR expansion of the electric vehicles market depends on a break-through in the battery field. The directors of Chloride Batteries, who have had no answer in the sodium sulphur battery, according to Mr. Michael Edwards, the chairman, in his annual statement.

The new battery is being developed in Britain by Chloride Silen Power, a company jointly owned with the Electricity Council. Although solid progress has been made, development and testing must continue for a further year or two before they are certain of a break-through.

The group's Silen-Karrier battery delivery vehicle is expected to feature in the fleet being ordered for the Government's "London Green" programme. In the U.S. the energy programme has already led to an upsurge of interest in electric vehicles. Work in the battery-electric vehicle field is also going on in the car and bus companies in Australia, India and Holland, he says.

As reported on June 13, taxable profit for the year to March 31, 1977, advanced to £24.41m. (£19.24m.) on sales of £260.4m. (£215.24m.). The net dividend is raised to 4.6p (£3.951p) per 25p share.

On a current cost basis profit would be reduced to £14m. (£13.1m.).

Return on net assets improved from 20.7 per cent to 21.7 and net margins were also better. At year end working capital was up £31.1m. (£3.78m.) and future capital spending totalled £20.8m. (£22.58m.) of which £10.74m.

Whatlings well up so far

Pre-tax profit of civil engineers and building contractors, Whatlings, rose from £88,000 to £138,000 in the six months period to March 31, 1977, Mr. Michael Little, chairman of £3.85m. (£3.88m.).

The directors state that, with the improved results and the much improved liquid position of the company, they are confident that full year profit will show a further improvement.

An interim dividend of 0.9p net per 25p share is announced compared with the equivalent of 0.8p, after a scrip issue and consolidation.

Sketchley

the dry cleaning, industrial workwear rental and textile finishing group.

- Record profits up 14.9% (before tax).
- Sales up 13%.
- Sales in the current year have started off well, are in excess of budget for the Group and are comfortably ahead of sales for the first quarter of last year.

Financial Highlights (taken from the Annual Report)

	Year ended 1st April 1977	Year ended 31st March 1976
Sales	28,137	24,892
Profits before tax	2,254	1,991
Profit after tax	974	962
Dividends per ordinary share	4.19887p	3.81716p
Earnings per share	7.8p	7.7p

Copies of the Report and Accounts are available from the Secretary SKETCHLEY LIMITED, Rugby Road, Hinckley, Leicestershire.

"Reconstructed Tunnel Group performs encouragingly in severely depressed conditions"

reports Tunnel Holdings Chairman J.D. Birkin on the year ended 27th March 1977

Having regard to the prevailing conditions in the building materials and construction industries and the particularly difficult circumstances facing the Cement Division's operation during the year, the Group results are considered satisfactory. What had been a poor trading year in cement up to Christmas 1976—accentuated by the appalling weather in the autumn—collapsed into a disastrous three month period at the beginning of 1977 when national deliveries dropped by 5% to give an average fall of 9.25% for the year which ended in March.

However, the resultant effect on trading profits was offset by increased contributions from associated companies along with interest earned, and the final pre-and post-tax results were very marginal improvements on 1975/76.

The economic outlook for the U.K. construction industry will undoubtedly be one of continuing great difficulty. The Group, however, will benefit from the positive steps taken in the recent past together with the expected progress of our associates at home and abroad. Providing there is a sensible climate within the U.K. for both industrial relations and pricing control, a reasonable Group performance should be possible for the year as a whole.

	1977	1976
Group Turnover	£52,991,000	£49,959,000
Profit before taxation	£6,478,000	£6,274,000
Profit after taxation	£3,378,000	£3,271,000
Earnings per share before extraordinary items	28.5p	27.7p
Earnings per share after extraordinary items	30.8p	16.7p
Dividend per share	9.7550p	8.8883p
Profit retained	£2,471,000	£917,000

Salient points from the Report & Accounts:

- Tunnel Cement Ltd. in main traded effectively (despite nationally adverse conditions and unusually complicated company circumstances).
- Home and Overseas Associates all performed well and show considerable growth over the previous year.
- Overseas investments were strengthened and contributions to the Group's pre-tax profits approached the £1 million level.
- International rights acquired in unique 'Sealosafe' chemical process for the conversion of hazardous and toxic industrial wastes into a harmless non-polluting synthetic rock. Home and overseas companies formed for worldwide development.
- First waste management plant will start operations in the South East early in 1978. Other projects at home and abroad are being actively pursued.
- Start made on maximisation of development potential of old West Thurrock cement site of which the waste management plant is a significant step.
- Other avenues of expansion into suitably related areas being explored to secure broader spread of interests whilst continuing full support of traditional base.
- Strong balance sheet maintained. Liquid resources increased by £708,000 to £9,503 million.
- Maximum permitted dividend recommended, three times covered, totalling 9.7550p per unit for the year, leaving £2,471 million retained.

Copies of the 1977 Report and Accounts may be obtained from The Secretary, Tunnel Holdings Ltd, 16 Old Queen Street, London SW1H 9ET.

Norcros Limited

Results for the financial year to 27 March 1977

	1977	1976
Group Sales	173,558	160,000
Operating profit before taxation	12,080	10,000
Earnings per share	4.6p	4.0p
Ordinary Shareholders	7,668	7,000

Dividend per share up 35%
 Operating profit before taxation up 60%
 Earnings per share up 23%
 Dividend per share up 11%

The year for the majority of our companies has been one of improving fortunes—increasing exports have been a feature—Overseas our two construction activities have prospered with our Nigerian company breaking all previous records for sales and profitability.

TUNNEL HOLDINGS LIMITED

Head Office Editorial & Advertisement Offices: BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF

Monopolies searchlight on credit cards

BY MICHAEL BLANDEN

Banks on the defensive

THE INITIAL evidence of the London clearing banks to the Wilson Committee on the functioning of the financial institutions was published at the end of last week. It contains a certain amount of new information — including some about interest-free loans and overdraft facilities which might well be included with the monthly banking figures — and rehearses various familiar arguments in support of the banks' case, that they do a good job of channelling the country's savings into industry and trade. If the document seems to read a trifle defensively, that is hardly surprising. It is the clearing banks, after all, which have been the main target of criticism over the years for failure in the precise field which the Wilson Committee is at present investigating.

While maintaining firmly that the financial system as a whole has been generally effective in meeting the demands of industry and trade, the banks do admit that there are two particular types of finance which "relatively difficult to supply on acceptable terms. These are term finance for periods of ten to 20 years and risk capital for small growing businesses. Various specialised bodies have been developed with the help of the banks to help fill these gaps, and they do not accept that there are any major defects in their own range of activities.

The specific suggestions which they put forward at the end of their evidence, however, are presumably intended to help improve the system as well as in better the competitive position of the clearing banks inside the City. Two, in particular, deserve consideration by the Committee. One is that there should be greater parity of treatment between different types of financial institution, both for tax and for other purposes. The other is that the authorities might create machinery for refinancing, in case of need, some of the medium-term lending of the clearing banks.

A dangerous course for Israel

THE NEW Israeli Government is reported to be studying plans for the establishment of a more intensive network of Jewish settlements on the West Bank of the Jordan. It is true that the plans do not yet seem to have been given the official go-ahead by the Prime Minister, Mr. Menachem Begin, but they were included in his party's electoral programme for the general election last May, and there is no reason to suppose that Mr. Begin has since taken any office which suggests that he has second thoughts about their implementation. On the contrary, there is a great deal of evidence to suggest that he believes that the imposition of settlements on the West Bank is the natural right of the Jewish people.

It would be difficult to understate the damage which the putting of such a conviction into practice could do — not just to the chances of a negotiated Middle East settlement, but also to Israel itself. Mr. Begin has come to power at a time when the prospects for at least beginning negotiations are unusually propitious. There has been a decisive shift among key Arab states in recent years towards moderation: not only President Sadat of Egypt, but also President Assad of Syria, have shown that they would like to bring the succession of Arab-Israeli wars to an end, if only to allow them to get on with their own development policies. The Syrians, in particular, have shown their seriousness by exercising their own restraining influence on the Palestine Liberation Organisation. It is no longer the purely militant, terrorist body that it was once widely considered in the past.

At the same time, there has been a marked change in attitudes in the Middle East among countries outside the area. The French have spoken for some

not aroused anything like the same degree of controversy. While thankful for the chance to explain themselves, therefore, the bank card organisations are still a little anxious about the context in which the examination is to be conducted. In the first place, though the reference covers all the major credit card organisations, it is clear that the main concern is with the bank cards. They are the biggest in the field. And they operate in substantially different ways and with a different approach from that of the two other major cards, American Express and Diners Club. Moreover, though the reference is quite general in relation to their business areas which, they argue, need to be examined in order to arrive at a complete picture of the impact of credit card operations.

The two big bank card organisations, Access and Barclaycard, have welcomed the announcement of the inquiry, which has been expected for some time, and promised full co-operation. They hope that it will provide an opportunity to settle once and for all what they feel to be continuing misunderstandings and misconceptions about their activities. In particular, they feel they can provide satisfactory answers to the suggestion that the arrangements they make with their customers in the retail trade can operate against the public interest by increasing prices.

It is nevertheless possible to detect in the card organisations some continuing sense of injustice about the way in which they feel they have been singled out for criticism. Their success in attracting business from both individual cardholding customers and from retail traders has not been accompanied by universal popularity, at least among traders and in some political circles. The cards have aroused a degree of controversy which is perhaps disproportionate to their actual importance as a source of credit. The companies still feel a grievance, for example, about their treatment under credit restrictions imposed in December, 1973, and still in force.

To some extent, the banks may blame themselves for this. Barclays Bank was the first in the field, pioneering in the U.K. with a link with the Bank-American organisation; it is now part of the international Visa blue, white and gold card system. This card is also used by Bank of Scotland and the Co-operative Bank among others. Access was launched six years later in 1972, backed by the other big three British banks, Lloyds, Midland and National Westminster, together with Williams & Glyn's and the Royal Bank of Scotland. There can be little doubt that it was the manner of the Access launch and the attendant publicity which drew attention to the development of the card operations at a time when the growing consumer protection movement was looking for targets: the Barclaycard introduction, on similar lines, had after all



Discounts on petrol to cash customers were sometimes not made available to card customers.

bank card organisations, Access and Barclaycard, however, include in their agreement with retailers a condition that card holders should be given the same sales terms as other customers and took steps to enforce these terms. As a result a number of garage outlets decided to leave the card groups. Both the bank cards have seen a drop in the numbers of garages on their books, and it is thought that others, such as American Express, which do permit retailers to discriminate in their pricing may have gained ground as a result. Two important aspects have been drawn to the attention of the Monopolies Commission by the Director General: whether the traders who pay commission effectively subsidise the periods of interest-free credit given to cardholders; and whether prices are increased because traders pass on the extra cost of commissions. In setting these points before the Commission, Mr. Borrie has mentioned a number of specific points. One is the question arising directly from the garage problem, whether card companies should forbid traders from giving any

concessions to cash customers without also offering them to cardholders. Prohibitions of this kind are banned in the U.S. The Commission will also consider the wider points of whether it is appropriate for the credit card companies to levy any charge at all for supplying their services to retail traders, and whether if a charge is made it should take the form of a commission on the value of a sale. The point is made that the scale of charges differs considerably among traders; with garages for example being charged a lower rate than restaurants. Must generally, the Commission will examine the whole question of whether there is enough competition between credit card companies in the terms offered to traders, bearing in mind the similarity between rates of commission.

The card companies feel they have answers to these points. Differences of the terms given to traders, they argue, for example, can arise from differing amounts of work involved for the card organisation. That in turn may depend on factors such as the average size of the bills presented and the amount of risk of fraud involved; some areas such as off-licences are particularly prone. Moreover, they maintain, the charge they make is more than compensated for by the benefits they bring to the traders. They include, as the card groups argue, convenience and in many cases a significant increase in turnover. They also include a real advantage in the ability of the retail outlet to get immediate credit in return for the card sale vouchers presented to the bank instead of waiting for cheques to be cleared or, even more costly, providing their own credit services.

This last point was the one to which Barclaycard drew particular attention in its immediate reaction to the news of the reference. The group argued that in many cases the cards had replaced to part or in full consumer credit arrangements run by retailers themselves, thus improving cash flow and releasing funds held up in the form of working capital. This is one of the reasons why the card companies might prefer to see the investigation given an even broader context. The reference specifically excludes from the definition of credit cards the in-house account cards that are provided by retailers themselves, but which, the card companies feel, are relevant to an examination of the alternative services which they themselves provide.

The exclusion of the services provided to cardholders, the other side of the business, raises wider issues. The main reason for this exclusion was that a consideration of this part of the card operation would probably involve dealing with the cards in the context of the credit industry as a whole, including competing forms of lending such as personal loans from banks and hire purchase. This is not within the terms of reference to the Commission. In any case, this aspect of the business has already been dealt with in the Crowther Committee report on consumer credit and in the subsequent 1974 Consumer Credit Act. The card companies are substantially affected by the regulations being put into effect as a result of that legislation. While the Commission will not be looking at this side of the business, nevertheless, it is clear that its conclusions and recommendations could have substantial implications for the whole structure of credit card operations. It is possible, for example, that the investigation might lead to the conclusion that the present method of charging commission to retailers does have undesirable effects in putting up prices, though the card companies deny it. If this happened, and recommendations were made for changing the system, it could be difficult to avoid parallel adjustments in the relationship with cardholders and in plans for further development of card operations.

Complaints received

The services provided to cardholders are excluded from the terms of the reference to the Monopolies Commission, which is concerned only with the dealings with the retail outlets. It is in this area that the Director General has received complaints; most frequently from petrol retailers. The issues here clearly concern specifically the bank cards. The problem has arisen because of the commissions which the credit card organisations charge to retailers of the value of their sales settled by using credit cards. These vary from around 3 per cent up to 7 per cent, with the garage business normally at the lower end of the scale.

At the height of the petrol price war last year a number of garages offered discounts to customers who paid in cash which were not made available to card customers. The two

Down the Drain

Insurance broker extra-ordinary McBrewed has pulled another fast one over the Death and Destruction Insurance company by cornering the attention of Drain travellers. If the above looks completely gibberish it can only mean

MEN AND MATTERS

As you were at The Irish Times

When things start happening on The Irish Times, they happen fast. Three years ago the newspaper's editor Douglas Gageby abruptly announced: "I've resigned as of three o'clock. Fergus Pyle will be here in one hour to take to-day's editorial conference." This week, with the same unceremonious speed, former editor Gageby is back in the chair.

Top-level shuffles, in newspapers as elsewhere, are usually a barometer of financial trouble, and The Irish Times is no exception. The morning paper is Dublin's prestige heavyweight, and given the Republic's 3m. population, its quality and vigour are remarkable. But slough advertising and sagging sales have turned it into a loss-making. It recently parted company with its relatively new managing director and since 1974 it has lost over £1m., about one reader in every eight—and its independence.

In recent weeks the paper's three-year crisis has come to a head in a flurry of rumour and politicking that has matched similar goings on in Fleet Street. Journalists have openly challenged editorial policy, claiming the paper has "lost its authority and incisiveness," and the NUJ chapel militants voted through, and presented to the management, a critique so strongly worded that its contents were not generally released to the editorial staff. Overshadowing the editorial question was that of the newspaper's viability. Since 1974 control of the Irish Times has rested with the Bank of Ireland, and although the bank has stepped in through a sense of social



"Any advance for this rare item..."

Provident have managed to corner all the 800 advertising slots available on the seven six-coach trains which shuttle a high proportion of the City's insurance men from Waterloo to Bank every day. They ought surely to have insured themselves against such competition.

Happy birthday

There are infinite ways of celebrating a birthday. Few can be stranger however than organising 80 lectures on themes such as "Mass transfer from rising bubbles" or "Surface waves on thin, free, liquid films." But this is precisely the way in which dozens of western scientists have decided to celebrate the 80th birthday of the Ukrainian-born physicist Professor Benjamin Levich. Unfortunately the Professor, a leading theorist in physical chemistry and hydrodynamics, will not be able to attend the birthday conference at Oxford this week, owing to the attentions of the KGB.

Levich is a member of the Soviet Academy of Scientists, but has been unable to work ever since he applied for a visa to Israel back in 1972. All attempts by his western colleagues to get him out have failed: the official reason given by the Russians being that he once had access to secrets. So his colleagues, among them the Nobel Laureate Sir Derek Barton, decided to mark his 80th birthday with this conference, to which scientists from all over the world have been invited. Among the invitees are 300 Russians, all of whom it should have by a curious coincidence, a prior engagement. Observer

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Handwritten text in Arabic script at the bottom of the page.

HONG KONG II

Hong Kong has recovered quickly from last year's recession and has also suffered few repercussions following the death of Chairman Mao. Its present preoccupations are with the pace of growth of world trade and with the effect that growing protectionism may have on its exporting industries.

A sense of relief

HONG KONG has long had to live with two fears. As an industrial centre with a population of 4.5m. people and exporting over 80 per cent of its output, it has been saddled with the threat that a major world recession could trigger off unemployment and labour unrest on an unmanageable scale. The second worry has been that the death of Chairman Mao Tse-tung could result in a repetition of the rioting during the Cultural Revolution ten years ago, with turbulence in China once again washing across the border.

Instead Hong Kong has bounced back from the worst recession since the 1930s with a 16-17 per cent growth in gross domestic product last year—unmatched among non oil producing countries. When Chairman Mao finally passed away in September, the Hang Seng index shuddered momentarily—downwards—one of the few occasions of drama in an uneventful year on the Hong Kong stock exchanges—but otherwise the upheavals in China have had no significant repercussions.

Inevitably, overcoming with such ease what had once seemed the formidable ordeals has left a sense of relief in a country that in any case feels vulnerable because of its lack of natural resources. It is a demonstration of the economy's resilience and, more important, that the new leadership in Peking sees that it stands to gain from Hong Kong's continuing prosperity as a capitalist enclave.

Chairman Hua Kuo-feng has quietly let the British know that he is happy with the status quo—for how long remains a question—and also dispatched his minions to reassure the wealthy Chinese in Hong Kong of the continuing security of investment in real estate.

If Hong Kong does see grounds for anxiety, it is over the course of future relations with Britain—the other leg in the tripod on

which the Colony's stability is based. This anxiety stems in part from an unnecessary sensitivity to hostile questions from British MPs, which are taken to reflect the views of Whitehall, and in part from the equally hotly viewed that an economically entrenched Britain will tire of Hong Kong as a profitable dynamic and industrious industry. This has translated itself into the belief that the Colony—unable fully to fend for itself—can no longer count on the mother country to defend its interests.

In the immediate future, Hong Kong's concern is over whether Britain will adequately argue its case in the negotiations over the renewal of the Multifibre Agreement, which expires this year. Hong Kong feels that its textile and garments industry is threatened both by rivalry from such states as Taiwan and South Korea and by the growing protectionism of the industrialised world. In the long run it amounts to a vague fear that Britain might be weak-kneed when the time comes for thrashing out with Peking the future of the New Territories after the lease expires in 1997.

The sharpness of the recovery last year was a remarkable performance but one that would not have been possible without the equally dramatic fall in wages and employment during the slump of 1974-75. At the worst one in six were out of work, with wages rates 17 per cent below their peak of March 1973 and real earnings much lower than that. The result was a great deal of hardship, mitigated only by the readiness of the Chinese to share out the burden through shorter working hours.

A panicky Government, alarmed at the size of the budget deficit, did nothing to help by cutting back on public expenditure.

But if the slump hit more deeply than elsewhere, it was also more short-lived as the

reduction in industrial costs fast restored Hong Kong's competitive position. Thus when the first hilling of demand emerged in the United States in 1975, Hong Kong was able to catch it in its sails and surge forward to a 43 per cent increase in exports in value terms for 1976.

Turnabout

This rapid turnabout is seen by some officials and most manufacturers as justification for Hong Kong's *laissez-faire* gospel of allowing wages and employment to swing with changes in demand. But there were signs in this year's budget speech of Mr. Philip Haddon-Cave, the Financial Secretary, that the Government has come to believe that the social price of rigorously applying this policy is unacceptably high.

Certainly it would not be possible in any country accountable to an electorate or one which faced the risks of a *coup d'état*. Nor would it be possible without the active support of Peking, which effectively sags the communist Federation of Trade Unions in Hong Kong against any form of protest which jeopardises the expansion of trade in favour of rising living standards.

What the Government seems to be heading for in its planning until the end of the decade is a steady 10 per cent a year increase in public expenditure, and of bringing this up as a proportion of GDP from 18 to 20 per cent. This does not amount to anything as rash as a conversion to Keynesian counter-cyclical measures. But it should have the effect of ironing out some of the "surges and pauses" that have been a feature of Hong Kong's economy in the past, and in particular take the sharp edges off the repercussions of any downturn.

The prospects this year, however, are of the economy of pilgrims heading

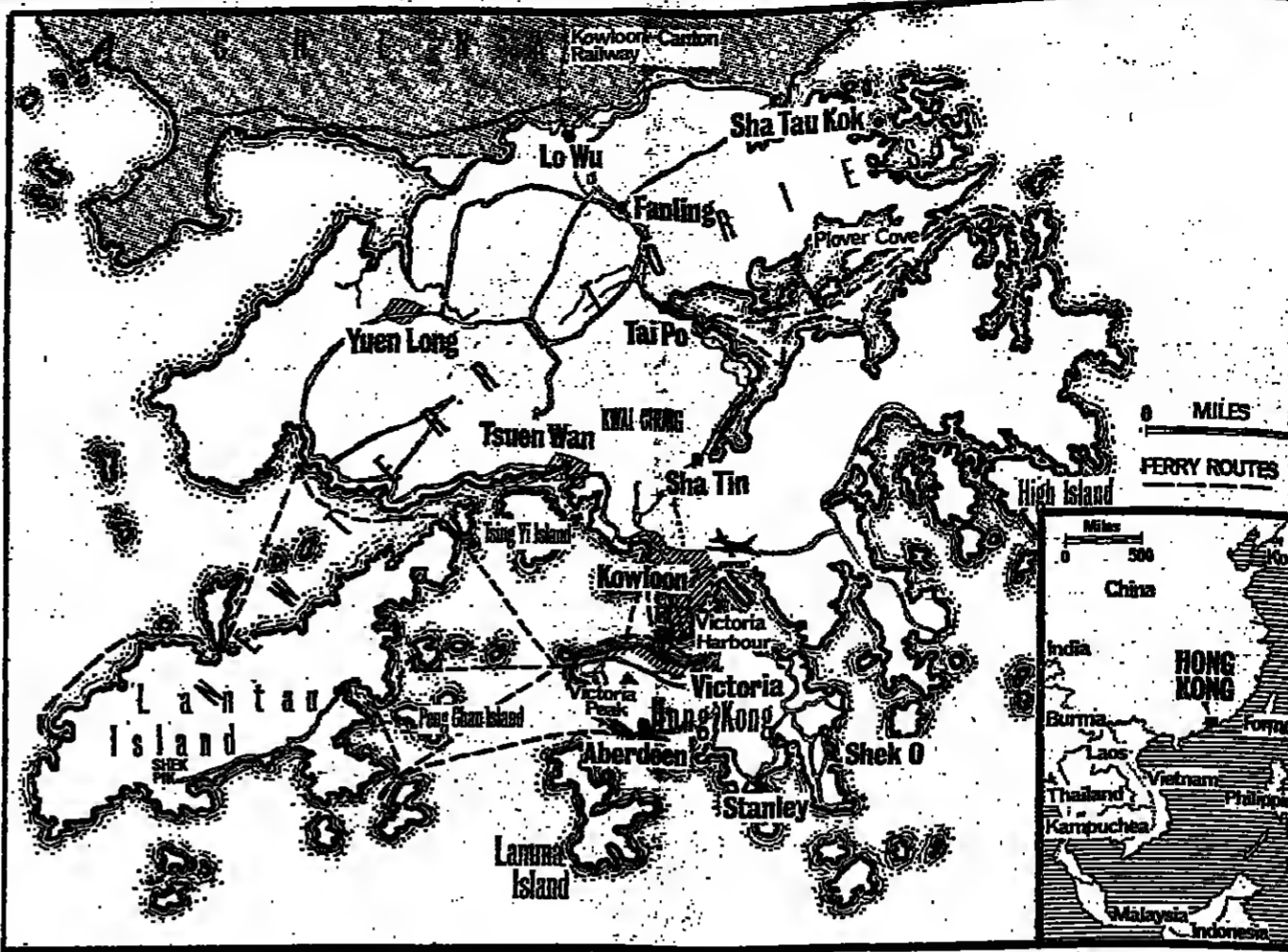
operating close to capacity—in spite of considerable slack in the textiles and garments industry in the first quarter. Earnings have probably passed their 1973 peak, again, unemployment is down to about 4.5 per cent and inflation is running at over 6 per cent, or almost double last year's level. The official expectation is of a 6-7 per cent growth rate, which is in line with the trend over the past decade but not as spectacular as rival Taiwan or South Korea.

Unlike these states, however, Hong Kong does not have a pool of surplus labour or of workers in low productive industries which still gives them the potential to make quantum leaps in GNP. In fact, the growth in the labour force will decline to 1.3 per cent in the early 1980s from its present level of 3 per cent, because of the quirks in Hong Kong's demographic chart produced by the mass immigration of the 1950s.

Hong Kong also suffers from the disadvantage of scarcity of land, which, together with the tight employment situation, will be further pushing up costs. Thus it will need substantial increases in productivity to maintain the same momentum of growth beyond the next few years.

Its strength in the past has been its flair for rapidly adapting to new situations and dodging between the major shifts in world trade to exploit the whims of fashion—thus it heat off competition in textiles by shifting into higher quality garments, rode in on such unlikely booms as wigs and dentures and diversified its electronics industry into more sophisticated products.

Hong Kong now stands well placed to develop as a regional financial centre or, particularly if China should open up, to offer the tourist and business facilities to the growing volume of pilgrims heading for Peking.



It equally has the potential of reaping added value from the manufacture of precision instruments, light industrial products and machine tools.

Its continuing success depends first on maintaining its advantages of low taxation, freedom of exchange control, minimal bureaucratic controls and its superb infrastructure of port, air and telecommunications. As a major chunk of its labour force will continue to be employed in export-related industries it also depends on the flexibility to seize new market opportunities through low-cost production and fast delivery.

It is this flexibility that manufacturers now see threatened by what they consider a meddling Government. When Sir Murray MacLehose took over as Governor in 1972—the first ex-Ambassador to be appointed to a job formerly a preserve of the Colonial Office—he set in motion a programme of reforms to make good some of the often appalling inadequacies in housing, education, social welfare and labour conditions. His first setback was the recession when the Government unnecessarily cut back on public expenditure. It was followed last year, when

revenue was running high, by industrialists the main complaint is that such measures risk undermining Hong Kong's competitive position against the other low-cost countries of the Far East and South East Asia. With earnings already rising in the boom so that income per head in Hong Kong is probably second only to Japan in Asia, employers fear that each new concession will lead to further demands. Indeed in the past 18 months labour backed by what it considers a sympathetic Government, has become more conscious and insistent over its "rights."

But such legislation is in line with an inevitable trend towards growing Government intervention in the running of Hong Kong. The Government is having to take a more active role in allocating scarce land for housing and industry and into providing improved schooling and technical training. It is being drawn into regulating the financial markets, as is indicated by the recent appointment of a Monetary Commissioner. It is getting more involved with community problems through the enforcement of anti-corruption measures or day-to-day matters like higher standard public hygiene.

Much of this runs against freebooting traditions of Hong Kong, though the opinion of the younger generation is the type of place they want Hong Kong to be are changing. But the labour legislation which has caused the great controversy—has run an additional flak because it believed to have been imposed by Whitehall. It coincides with a surge in the number of Parliamentary questions down in the Commons. A Hong Kong. From 1951 year, the figure had already reached 97 by May this year, meaning that Hong Kong accounts for a twelfth of questions put down for attention of the Foreign Office.

Most of them come from small groups of Labour Members, rather voicing fears of the British industry and unions a competition from Hong Kong or pressing the case of minor Chinese interests who feel have been given inadequate compensation for purchases of land in

Legislation

The labour legislation proposed increased severance pay, and the innovation of seven consecutive days of paid holiday a year. The result has been an outcry from industrialists. The electronics and plastics industries took out whole page advertisements in the local Press, denouncing it as being against the wishes of both employers and workers.

CONTINUED ON NEXT PAGE

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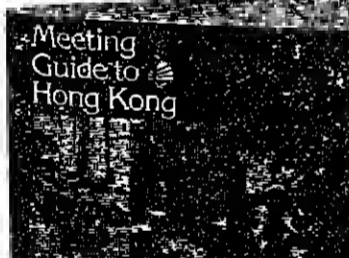
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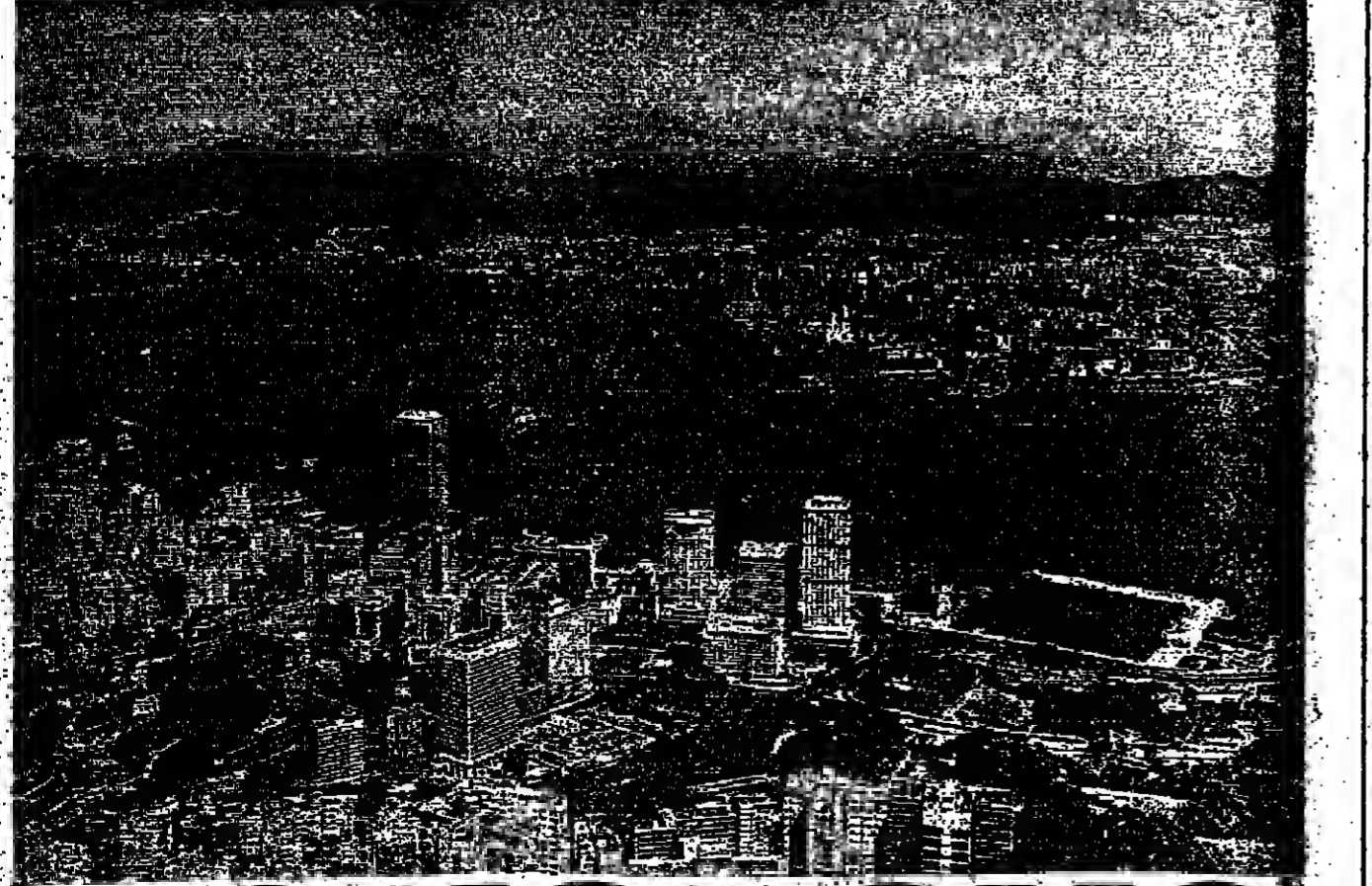
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Capital spending falls short

AS AN industrial economy with a fairly high degree of efficiency in administrative matters, Hong Kong is often assumed to be rather remote from problems confronting developing countries. However, there is one area in which local experience very much parallels that of several modestly successful developing countries — an inability to develop quite as fast as it would like. This is particularly the case with public spending, an area where most countries have a problem of spending too much rather than too little.

Last financial year (April 1-March 31) Hong Kong's capital budget was, for the second year running, underspent by some 25 per cent. This underspending was the principal cause of a HK\$800m budget surplus. In itself, this surplus may have appeared relatively unimportant. The overall fiscal effect was contractionary, which was probably desirable under the circumstance of rapid growth in foreign trade, money supply and GNP then prevailing. It enabled the reserves to be boosted by some HK\$800m.

However, the surplus did point to two very specific problems. First, that of implementation of capital spending programmes. If a country with free access to overseas as well as local expertise, no domestic resource constraints and adequate social and administrative infrastructure is incapable of meeting important capital spending targets, clearly it is very much more difficult for less well organised countries to do so. Second, countries such as Hong Kong, with their constant straining for growth, have a suspicion of consumption — particularly Government consumption. They naturally wish that capital spending should form as large a part of total spending as is possible. Yet at the same time, the inescapable fact is that capital spending constitutes by far the most flexible part of most Government budgets — at least in theory. So that, notwithstanding the implementation problems, capital spending can be readily adjusted to suit overall spending objectives.

Difficulty

In most countries, recession leads to increased capital spending by governments. In Hong Kong, the opposite happens. Thus when, in 1974, Hong Kong was confronted with world recession and almost static tax revenue, coinciding with a big build-up in its planned programme of public works spending on housing, new towns and associated infrastructure, it chose to solve the difficulty by slashing the capital spending programme. But when, two years later, it saw itself in a position to move forward again, it found that spending was rather more difficult in actuality than on paper. Thus consumption spending has continued to forge ahead, fairly steadily, while capital spending has moved in fits and starts — mostly downwards. Thus capital spending in 1972-73 accounted for no less than 37 per cent of a total general revenue account spending of \$HK2.3bn. But in 1976-77 it accounted for a mere 21 per cent of total spending of \$HK2.2bn.

Relief

CONTINUED FROM PREVIOUS PAGE

Such Parliamentary questions receive scant publicity here. In Hong Kong, however, they are from page news and establish an image of a Britain that as one observer put it, is "uninterested" in Hong Kong. Added to this of the apprehensions on this score is that a number of major business houses recently commissioned a study on whether in dollars and cents Britain was the winner or loser by Hong Kong's own economic affairs, as against Hong Kong's own record of balance was equal.

Mission

In an effort to recapture such as that rateable British interest in Hong Kong a number of steps have been put up in Hong Kong to prop up an ailing British economy. From this it is but a short step to believing that the Hong Kong Government is being dictated to by Whitehall, which in turn is how-towing to protectionist pressures from the unions and the textile industry. British goods, Whitehall does of Hong Kong's own constituency which from about 10 per cent in 1970 certainly no public voices to be included. MPA, reformist cam and the often un-widened spoken views of Peking. It can there are signs of an improvement in the Hong Kong Government this year.

HONG KONG'S BUDGET

(HK\$m.)	Budget 1976-77	Revised estimate 1976-77	Budget estimate 1977-78	1977-78 increase over 1976-77 budget	1977-78 increase over 1976-77 revised estimate
Expenditure	5,289	5,401	6,236	+17.9	+15.5
Recurrent	1,923	1,441	2,008	+4.4	+39.3
Capital	3,366	3,960	4,228	+14.3	+20.5
Total	5,289	5,401	6,236		
Revenue	6,857	7,340	8,285	+20.3	+12.9
Total	6,857	7,340	8,285		

SUMMARY OF EXPENDITURE

(HK\$m.)	1976-77 Revised estimates	1977-78 Draft estimates	% Total	% Change
General services				
Law and order	791	962	11.5	+20.3
Others	559	718	8.7	+28.5
Economic services	581	680	8.2	+17.0
Community services				
Transport, roads and civil engineering	728	963	11.7	+32.3
Water	517	434	5.2	-16.0
Others	201	273	3.3	+35.8
Social services				
Education	1,453	1,658	20.1	+14.1
Medical and health	662	781	9.5	+18.0
Housing	205	344	4.2	+67.8
Social welfare	368	433	5.2	+17.6
Labour	30	27	0.3	-35.0
Common sporting services	353	393	4.8	+11.3
Unallocatable expenditure	169	327	3.9	+93.6
Other financial obligations	236	262	3.2	+11.0
TOTAL	6,843	8,245	100	+20.5

So while overall spending had nearly doubled, capital spending actually fell marginally in money terms by a substantial amount in real terms, and by almost half relative to gross domestic product. The Government has gone out of its way to hide this incredible development from the populace. And shortfalls in spending of budget appropriations are put down to short-term technical and staffing problems. But clearly the shortfalls are of such a magnitude that they are often assumed to be deliberate. The excuses put forward by Mr. Philip Haddon-Cave, the Financial Secretary, who has apparently discovered that it rains in Hong Kong from time to time, are not always taken seriously. No one in Hong Kong could reasonably believe that lack of implementation, capacity and short-term problems can result in four successive years of declines in capital spending by the Government.

This is quite a high figure for a developing country, and particularly one which has a low rate of direct tax, no customs duties at all and relatively few taxes on consumption. The answer to this lies in the very heavy dependence on world oil prices. This comes recession and almost static tax revenue, coinciding with a big build-up in its planned programme of public works spending on housing, new towns and associated infrastructure, it chose to solve the difficulty by slashing the capital spending programme. But when, two years later, it saw itself in a position to move forward again, it found that spending was rather more difficult in actuality than on paper. Thus consumption spending has continued to forge ahead, fairly steadily, while capital spending has moved in fits and starts — mostly downwards. Thus capital spending in 1972-73 accounted for no less than 37 per cent of a total general revenue account spending of \$HK2.3bn. But in 1976-77 it accounted for a mere 21 per cent of total spending of \$HK2.2bn.

Radical

The MTR is in fact a radical departure for the Hong Kong Government, involving in loan guarantees of some \$HK5bn — an amount roughly equal to one year's recurrent Government revenue. But as a result, the Government has naturally been keen to curtail its own direct capital spending programme financed by the budget. This has led to a slowdown in housing and other public works, but it is loath to admit that original targets for the other areas are unlikely to be met. Meanwhile, however, public consumption spending has continued to make steady headway so that total Government spending (excluding the MTR) has roughly kept up with growth in GDP. Last year Government consolidated spending was 16.3 per cent of GDP. After rising

per cent of GDP. After rising

strongly in the early 1970s, it slipped in 1975 and 1976, but should recover this year to around 17.5 per cent. If the industrial premises, which they claim, are inhibiting industrial development and diversification. The Government replies that it is now trying to help certain new and land-intensive industries by giving them access to land at below market prices. And it argues that land is in genuinely short supply and thus must remain expensive. It further argues that the rate of industrial development in Hong Kong does not argue that land costs have been a major constraint. Land may be cheaper in other countries, but Hong Kong has its own advantages. Of course the answer is that Government capital spending has, if one includes the mass transit railway (MTR), been growing very rapidly in the past two years. But Government does not consolidate the MTR into its accounts, for reasons which are obscure. The MTR spending makes it plain that the Government is much less conservative in its spending policies than it sometimes makes out.

There is probably more scope for indirect taxation through taxes on consumption, charges for services and extraneous, but important, items like stamp duties. But though Hong Kong's revenue situation may currently look healthy enough, the demands on its recurrent spending budget are likely to grow heavier still as people's expectations for labour intensive services like education and health continue to grow more rapidly than GDP — the experience of the last decade — without the need of higher taxation rates may be on the wane. If so, Hong Kong will be faced with either substantial increases in tax rates, or heavy restraints on spending growth; or a substantial borrowing programme continuing after the MTR is completed.

Philip Bowring

Hong Kong Correspondent

As for China, its economic stake in Hong Kong is said to be worth about \$1.6bn a year at the moment in foreign exchange earnings. Until the new leadership is more firmly in the saddle and has sorted out some of the country's domestic problems, it will have no wish to discuss the future of Hong Kong. From the standpoint of Hong Kong, the construction of the \$7bn. Mass Transit Railway — the noise of which is making life hell in the island's busy Central District — is a signal to both residents and investors from abroad of the Government's conviction that there will be no interruption to the status quo for a good many years at least.

But by the early 1980s — if not before — the Government will want to embark on other major projects such as a new airport and new power generation and desalting plants. At the same time investors will want a bankable signal — not just a discreet nod from Peking — to reassure them that their money is not at risk. This pressure is already growing in the Colony for taking the initiative with Peking in a few years' time as to what will happen when the lease on the New Territories expires. The person to carry out the necessary shuttle diplomacy could well be Sir Murray MacLehose, who by then should have retired from his extended Governorship and is well trusted in Peking, London and Hong Kong.

David Housego

Asia Correspondent

WE WOULD LIKE TO TAKE YOU INTO OUR CONFIDENCE

Hong Kong is a place that radiates confidence. The facts speak for themselves. In 1976 Hong Kong's external trade reached a record value of £10,347 million, an increase of 34% over 1975. Hong Kong's achievements in world trading are well known, but few realize that Hong Kong is entirely dependant on imports to meet the insatiable appetite of its industry and people. Hong Kong with a land area of about the same size as greater London and with a population of 4.4 million is a marketing man's dream - it's compact, it's sophisticated and there's plenty of spending power. Over half the population is under 24.

Last year Hong Kong's imports were valued at \$5,400 million, representing raw materials, food stuffs, machinery and consumer products. This is the Hong Kong market - a growing market endorsed by the confidence of the industry and Government.

The Government's continued investment in Hong Kong is far-reaching and far-sighted. Major projects in hand include a new mass-transit railway system, the world's largest desalting plant and a staggering \$1,125 million investment in New Town projects linked to a series of new industrial estates.

This confidence by the Government is endorsed by overseas investment, particularly in the manufacturing industries. Total overseas investment in this field stood at \$250 million in May 1977. This figure does not include the many joint ventures with local companies. Britain, Japan and the U.S.A. are Hong Kong's largest investors, establishing a total of 227 factories.

Investment in Hong Kong offers many advantages not available elsewhere in the world: low taxation, a minimum of red tape, well developed banking and communications services, excellent labour relations, an adaptable and well trained work-force, modern industrial sites and buildings and perhaps most important of all, no restrictions on repatriation of profits.

HONG KONG

Come on over, take a closer look and share a little of our confidence in the future.

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TRADE

HONG KONG IV

Much depends on world trends

AFTER RECORDING last year the best export performance in 16 years—a 43 per cent. increase in value terms in locally manufactured goods—Hong Kong officials are looking to a more modest rise this year of about 15 per cent.

This is roughly in line with the ceiling set by the size of the labour force. There is some slack in employment in the textiles and garments industry, but demand for labour is running high in plastics and electronics—as well as in the construction industry under the impetus of the government's accelerated capital spending this year. A 15 per cent. increase is also more than double the anticipated rate of growth of world trade.

Seemingly indicative of a long-term bullishness about Hong Kong's economic prospects is the massive expansion of industrial floor space now under construction. As against the normal yearly average of 4-6m. sq. metres are being built this year and 12m. anticipated for next year—making the largest addition to industrial floor space to the last decade. But for the moment the business community is more preoccupied with the protectionist barriers going up in the industrialised countries, and the competition from Korea and Taiwan, both of whom have the advantages of lower labour and land costs.

Concern about Hong Kong's vulnerability on this score is understandable in a state where only 10-20 per cent. of manufacturing output is consumed locally. More than in any other state in Asia, exports determine the pace of economic activity. When the value of exports actually declined by 0.3 per cent. in 1975, GDP rose by only 3 per cent., while the 43 per cent. growth in exports last year was matched by a 16 per cent. rise in GDP.

Not only is Hong Kong badly buffeted by the major movements in the world trade cycle, but it feels each flicker in the wind. The sharp falling off in shipments of goods and orders in hand towards the end of 1976 and in the early months of this year was a delayed reaction to the slowdown in the western economies (and particularly the U.S. and West Germany) in the middle of last year.

The garments and textiles industries were worse hit than others. At the end of March their orders in hand on the basis of the Government index were well down on the equivalent period for last year. But the index for all products stood more encouragingly at the same level—suggesting that the ground lost in exports in the first quarter should be regained by higher shipments later in the year.

Swings

Hong Kong's sensitivity to swings in the trade cycle is exacerbated by its dependence on a limited number of markets. In 1976 the U.S. took 34 per cent. of its \$HK22.6bn. of exports (an increase in value terms of 53 per cent. on 1975) and West Germany a further 12 per cent. (up 40 per cent.). Britain, which used to be Hong Kong's second largest market, was last year its slowest growing one, though still accounting for 10 per cent. of exports.

These three countries thus make up 56 per cent. of Hong Kong's market. If Japan, Canada, Australia and Singapore are added to the list, seven countries bought 69 per cent. of what Hong Kong sold overseas. The Trade Development Council, an active local ginger group especially in promoting the products of smaller firms, has got much excited of late over a large expansion of sales to the Comecon countries and the Middle East. But the volume is still small, with the Arab world now taking \$1.1bn. and the Comecon states \$117m.

The main flow of Hong Kong's goods inevitably remains to the industrialised countries of North America and West Europe where they are in competition with products from Korea, Taiwan and Japan and arouse the same protectionist sentiments.

Hong Kong had a nasty shock in November when Canada, shortly after concluding a bilateral pact on textiles under the Multi-Fibre Agreement (MFA), decided to abrogate it by placing a global ceiling on most categories of garment imports and fixing this at 1975 levels. Local garment manufacturers were further taken aback this year by the unexpectedly tough initial stance adopted by the United States in negotiations over the renewal of the MFA, which came into operation in 1974 and expires later this year. Agreement has now been reached with the U.S. More worrying still was that Britain (which in part negotiates on Hong Kong's behalf)

	Area	404 sq. miles	Trade (1976)
Population		4.44m.	Imports HK\$43.2bn.
GDP (est.)		HK\$23.6bn.	Exports HK\$32.6bn.
Per capita (est.)		HK\$5,384	Imports from U.K. £204m.
Labour force		1.9m.	Exports to U.K. \$440m.
Unemployment		4.4 per cent.	Currency \$1=HK\$8.05

linked up with France in the prelude to the MFA negotiations by pressing for the EEC to switch from a system of bilateral to so-called "global" quotas, which would effectively discriminate against Hong Kong by placing it in a special category of "cheap" Asian producers.

If the final outcome of the negotiations is a renewal of the MFA in roughly its present shape, with tougher controls on certain products written into the MFA print, Hong Kong will not be too unhappy. Its overriding fear is that restrictive precedents could be set of wide generality which would be difficult to unscramble later. Thus it felt that South Korea and Taiwan were laying up future trouble this year in entering into a voluntary restraint agreement on the export of footwear—which Hong Kong also produces.

Textiles

The negotiations over the MFA strike at the heart of Hong Kong's prosperity because garments and textiles last year accounted for 53 per cent. of exports, or a slightly higher proportion than in 1971. Hong Kong's dominance as the world's largest clothing exporter has persisted in spite of repeated predictions of the industry falling prey to lower cost producers and warnings in Hong Kong of the dangers of being so dependent on a single range of products.

Its recent success has been due to the dexterity with which manufacturers exploited the fashion for denim in the West, chalking up large increases in sales that were an important factor in speeding the recovery from the recession. The switch into denim from other cotton fabrics, has in turn reflected Hong Kong's agility in offsetting higher costs by turning out better finished, higher quality garments—jackets, trousers, suits and shirts above all. The most striking illustration of this "trading up" has been the growing number of western fashion houses and boutiques that have been attracted by the high standards of workmanship into having their designs made up in Hong Kong.

But expensive fashion clothes are only for the few. Hong Kong sells for instance, a billion square yards of cloth a year to the U.S.—roughly equivalent to the size of its quota. The bulk of these sales must be pitched to the middle band of the market—which sets a limit to how much trading up there can be. But the massive size of the quota—initially negotiated at a time when Hong Kong had fewer rivals—also provides a comforting protective barrier to the industry and has been a further reason for its continuing success.

Nonetheless the slack in demand for Hong Kong wear which became apparent at the end of last year and has continued into this (particularly in the German and British markets) is probably more than a temporary phenomenon. It is seen in Hong Kong as one of the signs of the industry having reached a plateau from which the only way is downward. The Government expects that clothing will drop back as a propor-

tion of total exports from 48 per cent. at its peak in the first quarter of 1976 to its pre-recession level of 38 per cent. Orders for textile fabrics (which account for about 9 per cent. of exports) have fallen back more sharply.

Employment in the industry—though still accounting for about half the 780,000 working in manufacturing—started to decline in the final quarter of the year. Investment is not as well after the surge in machinery imports—especially open spinning frames—to meet the denim boom. Also the quota system, which covers over 60 per cent. of exports, while providing a protective barrier, also sets a limit on expansion.

In Hong Kong's other export industries—dominated largely by electronics and plastics including toys—it has been the same story of companies who have upgraded their products against the most ground. Sales of watches leapt by 81 per cent. last year after an equally dramatic performance during the recession as the industry gathered the fruits of passing from making watch bands to assembling complete watches and then into the manufacture of electronic watches.

At the other end of the scale manufacturers of standard calculators have felt the pinch of competition from other Asian producers, with exports 40 per cent. down in the last quarter of 1976 in comparison with the first quarter as the world market became saturated. Profit margins have also been squeezed in the more basic plastics industries, such as those making plastic flowers or the simpler toys, who have found it particularly difficult to pay the higher wages caused by a tight labour market and new Government welfare legislation.

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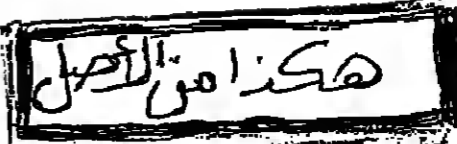
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Assessment rules need redefining

FROM OVERSEAS, Hong Kong is sometimes viewed (usually with suspicion) as a tax haven. The characterisation upsets officials here who prefer to regard it as "low tax area."

Clearly no modern industrial economy with 4.5m. people and Government revenues approaching £1bn. a year can be classed with tiny island States of a few thousand persons generating revenue from company registration fees, stamp sales and tourism taxes.

Hong Kong now finds itself in the peculiar position of being at once a tax haven and a victim of other tax havens. For foreign companies there is clearly an advantage in using Hong Kong as a base. For those who prefer not to pay tax at all, third-country business can be arranged by or channelled through a Hong Kong intermediary without, in most circumstances, being liable for tax here.

For other companies it may pay to take their profits in Hong Kong and pay the local profits tax (17 per cent.) rather than face a much higher rate in some other jurisdiction. It is no open secret that there is a thriving business in back to back letters of credit whereby it appears that goods are shipped from, say, Australia to Hong Kong but in fact go direct to the Middle East with the profit being taken here—on which tax may or may not be paid. Activities of this sort partly account for the size of the letter of credit departments of local banks and the prosperity of Hong Kong's more sophisticated legal and accounting firms. The peculiar advantage of Hong Kong from this standpoint is that not only does it have excellent communications and backup services, but it has credibility as a destination for goods because of its huge volume of (real) foreign trade.

Indubitably, Hong Kong is for some people a tax haven. And Hong Kong benefits from the services it provides. But there is another side to this coin. The losses that Hong Kong's own revenue sustains from two central features of its tax which are an essential part of its position as a tax haven for others: its liability on profits of Hong Kong companies which are not derived from Hong Kong; and the total lack of exchange control. These particular hatches can of course be used by genuinely local companies to reduce, or even eliminate, their own tax liabilities.

The Financial Secretary, ever anxious to increase revenues but equally anxious not to spoil Hong Kong's position as a low tax area, nor devise new imposts for a population singularly averse to taxation determined to try to do some-

thing about the situation. In true British style, he last year appointed a commission, headed by a former U.K. Inland Revenue Commissioner to study various aspects of Hong Kong's Inland Revenue Ordinance. Its brief was wide ranging, but included:

1—The possibility of a small withholding tax on dividends. This had originally been proposed by Haddon-Cave as an alternative to a profits tax rise (from the then 15 per cent. level) but had been rejected by the Executive Council. Apart from aiming at a modest degree of equity, it would have captured a small part of the overseas earnings of local companies.

2—The territorial ambit of the tax charge. The Committee was asked to look at possible new definitions of what was meant by "income arising in or derived from" Hong Kong with a view to bringing into the tax net various items alleged to have escaped as a result of court cases and developments in commercial practices. Specifically, it was asked to look at taxation of shipping companies.

3—The extent of liability to interest tax (interest tax being a peculiar Hong Kong animal but one, based on the, not inconsiderable, logic that all sources of income—profits, property, salaries, interest—be taxed, but only once and at a near uniform rate.

Curiously, though attempting to extend the territorial tax net for other businesses, the Commission made an exception of shipping, admitting that it was virtually impossible to tax the chartering profits of shipping investment companies which are owned and controlled in Hong Kong but whose ships belong, say, to Panamanian companies, are registered in Liberia, are chartered to Japanese lines and managed (in theory) from New York.

Underlying all these questions of whether or not to try to tax are the questions of the State's ultimate gains and losses. There are the employment considerations of the various activities which are currently untaxed. And there are the gains from tax that might otherwise be due to other jurisdictions. Finally there is the fact that though Hong Kong may appear to be lawfully taxed, its uniform rate and lack of tax holidays and other investment incentives put it in a relatively disadvantageous position compared with other developing countries.

The third main area studied by the Commission was interest tax. It recommended that the tax should be chargeable in respect of interest on any monies used in Hong Kong, whether or not the funds were borrowed in or originated from Hong Kong. This would mean that a local company which borrowed U.S. dollars on the Euro-bond market would, if it used the proceeds in Hong Kong,

have to pay tax on the interest payable in the same way as if it had borrowed funds locally. The logic was that the earnings to pay the interest was being derived from Hong Kong and therefore was taxable.

Critics of the proposal argued that direct tax was supposed to be tax in earnings in the hands of the recipient rather than a specific charge against a borrower. It was further said that companies with overseas activities would readily be able to arrange their corporate affairs so as to ensure that borrowings were made by foreign subsidiaries while Hong Kong operations were equity financed.

The general reaction to this proposal, and not just from those with their own interests at stake was: "A good try but hopelessly vague."

Some suggested that trading and marketing companies and banks which use Hong Kong as a convenient base, and sell from Hong Kong rather than to Hong Kong, would be driven away. But the most succinct comment came from a leading international firm of accountants: "What is certain is that if a way is found to legally define the proposal there will be some manipulation of the centre of management and a growth of separate tax haven companies to own beneficially the profits presently regarded as offshore."

The Commission's proposal can be considered stillborn. Curiously, though attempting to extend the territorial tax net for other businesses, the Commission made an exception of shipping, admitting that it was virtually impossible to tax the chartering profits of shipping investment companies which are owned and controlled in Hong Kong but whose ships belong, say, to Panamanian companies, are registered in Liberia, are chartered to Japanese lines and managed (in theory) from New York.

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obtainable in Hong Kong—where interest tax is deducted at source. More recently offshore tax advantage practice has become more public.

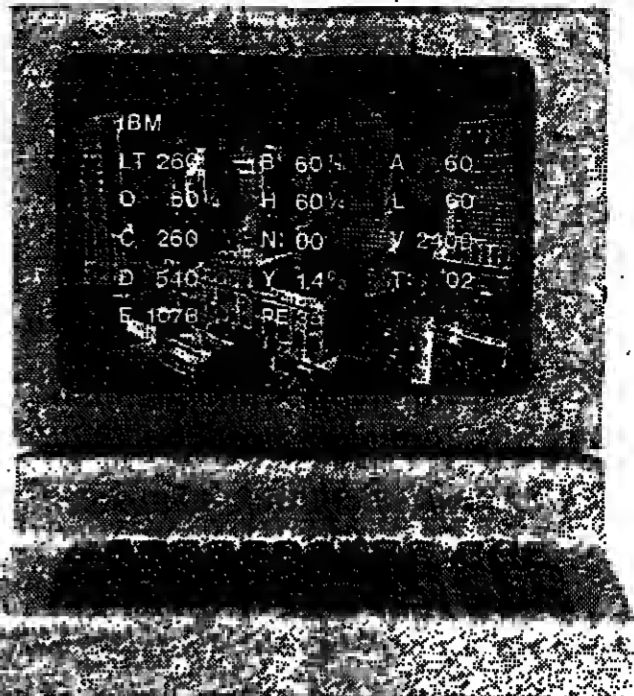
Two big local companies, Jardine Matheson and Hong Kong Land, have made bond issues effectively denominated in HK dollars, but issued offshore and thus, under present rules, not liable for interest tax. This device had earlier been rejected by other companies with a greater appreciation of social responsibilities than that felt by Jardines and Hong Kong Land. The sight of large and very rich companies which owe their existence and success to the people of Hong Kong blatantly exploiting tax loopholes when tax rates are anyway very low is rather pitiful. But as much blame must go to the Government, which has been unable to make up its mind what to do about the situation. Not that its tax commission was much help in the matter and totally ignored one key area. It has for some time been known that large it is either to abandon direct depositors can deposit Hong Kong dollars in branches of local banks in places offshore such as the New Hebrides. There, being free of tax, returns are rather higher than

Liability

There is a very real difficulty in all this to which the Commission did not properly address itself. A state which has no exchange control, no tax on foreign earnings and does not use residence as a tax matter. The Government has problems in collecting tax from internationally engaged interest tax implications of companies. But the Commission failed to get to the heart of the matter and totally ignored one key area. It has for some time been known that large it is either to abandon direct depositors can deposit Hong Kong dollars in branches of local banks in places offshore such as the New Hebrides. There, being free of tax, returns are rather higher than

Philip Bowring

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Trade

ships chartered by the Chinese. The second string to the bow is the development of industrial estates at Taipo and Yuen Long. So far 20 of the 180 acres to be made available at Taipo have been prepared, with the land sold at development cost of HK\$45 a square foot. The criteria for allocation give preference to getting maximum value added through the use of high technology and skilled labour, and to industries unsuited to multi-storey buildings. The hope is to attract companies involved in making such products as scientific instruments, engines, pumps, car accessories and specialised metal products.

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—and, at the heavier end, possibly forging, casting and metal fabrication industries. The policy is controversial because the hidden subsidy for land carries with it a hint of indicative planning. Critics say the Government should have acted far earlier in making more industrial land available, thus lowering its price and allowing the market to determine its value.

Such versatility makes Hong Kong heavily dependent on an efficient infrastructure of air, sea and telecommunications, which are also an equally necessary backup to its entrepot and trade. Re-exports rose last year by 28 per cent. to HK\$8.9bn. Total expenditure by tourists also rose by 28 per cent. to HK\$3.2bn. Overall the visible trade deficit dropped to HK\$1.76bn, its lowest level for many years, and the main impetus behind the unwelcome 7.3 per cent. appreciation of the Hong Kong dollar against the U.S. dollar during the year. As against a 38 per cent. increase in total exports, imports rose by only 29 per cent., largely as the result of consumer spending lagging behind the rise in real earnings. Japan and China continued to remain Hong Kong's main suppliers, cornering respectively 21 and 17 per cent. of the market. From Japan, Hong Kong acquires much of its semi-manufactured goods and capital equipment, while it is heavily dependent on China for foodstuffs. Britain's share of the Hong Kong market fell to 4 per cent.—which has caused more concern in Hong Kong than it has in London.

David Housego

Cutting out the bad bits

PEKING looks with a wary eye on any move towards a more representative government in Hong Kong. It has no wish to see its own Communist party build up too big a position of power for fear of the damage that could do to investment in a capitalist enclave so profitable to China. It is even more determined to keep out the KMT labour tribunals. Three have held on the mainland that it has long desired.

Peking's attitude thus rules out any democratic experiment there—though there has been scant interest in Hong Kong of any kind. The Christian Industrial Committee which has been one of the organisations most active in fighting for improvements in the 600,000 eligible to vote, has bothered to do so—largely to write only extends to responsibility for public hygiene, cemeteries, city markets and other odds and ends.

But if Hong Kong must therefore remain a colonial anachronism, the way it is being ruled is slowly changing. Its administration is stretching its breadth through an increasing programme of housing, social welfare, education and the regulation of working conditions. It is also increasing its efforts to make government more accessible, to sound out public opinion and to encourage debate before decisions are taken.

A pointer to the change in attitude has been the success of the Independent Commission against Corruption (ICAC). While the Government made a show of keeping its profile to a minimum, effective power over much of Hong Kong during the late 1960s and early 1970s was wielded by well-organised syndicates of corrupt officials. Mr. Jack Cater, the ICAC Commissioner, reckons on a conservative estimate that they made profits of about \$HK1bn. a year, from gambling or vice, but protection rackets also raked housewives, construction labourers, factory workers, while extorting well large sums from building contractors or manufacturers.

Since the ICAC went into operation in 1973 it has received 14,000 reports from an increasingly emboldened public. Only 6,600 of these have concerned corruption, but this in itself is a sign that it has established confidence as a post-box for grievances. The proportion of those giving their names in registering complaints has risen in the four years from 28 per cent to 50 per cent. For the 800 posts on its staff, mostly filled by young people, it has received over 25,000 applicants.

Mr. Cater has called 1977 the "crunch year" for breaking the corruption syndicates, evidently feeling that the ICAC is gaining the upper hand. Currently under surveillance are 29 syndicates, of which 22 are in the police. An indication of the scale of the corruption is that detective sergeants were ready to pay \$HK25,000-\$HK30,000 for transfer to one of the "best"

ings of the full Legislative Council are open to anybody to attend and the press is free to publish the debates. But these are lifeless occasions with speeches prepared in advance and none of the spontaneity and argument that goes into the formal meetings. Perhaps as a result of this, UMEELCO—unlike the ICAC or the labour tribunals—has not caught public imagination as a lobbying point for grievances. It is meant to act as an Ombudsman for Hong Kong. But the number of complaints it has received has stuck pretty evenly at just over 3,000 a year for the past three years.

Most of them are trivial in relation to UMEELCO's powers to summon evidence from government departments. One way to promote it as a vehicle for greater public participation would be to break away from the rigid formality of the fortnightly meetings and allow spontaneous debate and spontaneous questioning of officials.

Not too much should be made of this move towards wider consultation—though likewise it would be wrong to ignore that there is now more debate reflected in and often generated by the media about Hong Kong affairs and less timidity towards authority. The gap between government and life in the crowded blocks of flats that line Hong Kong Island and Kowloon is still immense.

Many of the measures that have been taken to reduce it or to encourage wider participation have had little effect. Hong Kong has some 180 advisory committees, designed to make government aware of the views of particular sections of the community or of different interest groups. But the same people tend to get nominated to a host of committees and they represent the same privileged viewpoint. The 10 Community Development Officers, even though they are backed by an extensive full-time and volunteer staff, are still too few in number to make the type of "grass-roots" contacts for which they were originally set up 10 years ago. Equally the Mutual Aid Committees—a type of vigilante group recruited from households living in the same apartment block to protect their security and look after common amenities—are patchy in quality.

Against this, the government's more ambitious programmes are being backed by an expansion of the civil service whose establishment (including doormen and cleaners) has grown from 50,000 in 1960

to 117,000 this year. That still means only one civil servant for every 37 people which can hardly be called extravagant staffing. The impact of the corruption probes on the civil service has been mixed. In the Public Works department—perhaps the most dynamic in the government—the pace of putting projects out to tender and getting contracts signed was slowed down as officials hesitated to put their names to documents that would obviously come under scrutiny by the ICAC. This was certainly one of the factors that led to the heavy underspending in the budget last year and the backing of completed work that it has left. In this instance, the investigations have been detrimental to efficiency. But there is certainly less use of inferior materials or of cutting corners in the completion of a contract that helped fund the payment of commissions. Thus the public get a better deal.

Confidence

There is also more public confidence in the police, which after the initial blow to morale has been strengthened and is giving the ICAC a great deal of co-operation. Elsewhere the clampdown on the major corruption syndicates has gone hand in hand with revising the procedures that enabled corruption to flourish and making senior officials more accountable for what happens in their departments.

Civil servants who say that it was possible in the late 1960s and early 1970s to be in a supervisory post but not be aware that a corruption network was being operated from the next room equally concede that the scale of corruption had a shattering impact on the life of the ordinary citizen.

Now that a family does not expect to have to pay out protection money to syndicates from the police, the Housing Department, the Labour Department and whoever else could swindle them, this has inevitably generated more trust in the "civil" service and thus enabled it to operate more effectively.

Its main problem now is that it is in danger of biting off more than it can chew. Thus over zealous officials recently closed down a batch of nursery schools as being below standard. They realised too late that for many of the children there was nowhere else to go.

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"THE GOVERNOR must be an activist. People here want that. The danger in Hong Kong is that in the absence of an electoral process as a stimulus for ministers and officials, the Government can become complacent and stagnant. Hong Kong needs someone who stimulates." So says the incumbent, Sir Murray MacLehose, who has been given an extra year at Government House. He will, in November, 1978, leave a Hong Kong drastically different from the one he took over in 1971, and even more changed from the one he knew as political advisor seconded from the foreign office 16 years ago. His prescription for a good Governor suggests that his own diplomatic Whitehall and Westminster experience are all helpful.

But Sir Murray himself is above all an activist. He has helped Hong Kong change with the times. Gone from the Governor's vocabulary is the word "colony": it has connotations irrelevant to Hong Kong. He says, a territory held by consent and mutual agreement of China, Britain and the people of Hong Kong. Sir Murray, perhaps more than any previous Governor, is liked by all in Hong Kong, a fact not lost on three. One leading contact with the mainland told me recently that China will have to undertake a major review of Hong Kong policy when MacLehose leaves. The implication is that China fears any new Governor may prove less capable of keeping Hong Kong on the tracks.

The Governor takes a more modest view of his impact on relations with China. Although he dealt extensively with the early 1960s, he now has little direct contact. But as considerable undergrowth of Governor he has stayed fixed social and economic inequalities to China's preoccupations. "One is the Hong Kong economy. It is the Hong Kong economy."



Sir Murray MacLehose, Governor of Hong Kong.

there was a permanent decline, it would hurt China's own foreign exchange earnings and trading facilities," he says. "Hong Kong's value to China would diminish." China also worries about Russian and White Paper activities—under Sir Murray the Government has dealt firmly with those activities in Hong Kong, a fact not lost on Peking.

Many businessmen in Hong Kong feel that China's relaxed attitude on the territory may be seriously undermined by the growing sentiment at Westminster from some backbenchers that Britain should simply get out of Hong Kong. According to Sir Murray, this has never been an alternative for responsible British are generally more tolerant than most in Hong Kong of criticism in the U.K. "As for Peking as political adviser, I know there is still little direct contact. But as considerable undergrowth of Governor he has stayed fixed social and economic inequalities to China's preoccupations. "One is the Hong Kong economy. It is the Hong Kong economy."

In fact, Sir Murray is best known to outsiders for his consistent attacks on poor living conditions and the first major steps taken during his administration towards social welfare and improved job conditions.

"Some call Hong Kong Dickensian," he says. "But now 45 per cent of the people have public housing and in the next five years it will go to 66 per cent. There is wide access to education at all levels. Medical help is provided at less than the cost of national health in the U.K. This is not Dickensian."

At present the Government is working out reforms to labour laws which, according to the Governor, "are the minimum I personally think necessary. It's unreasonable to leave the labour force so unprotected." And by the end of this year, Sir Murray will present a White Paper on social welfare and social security. "Social development has been on a piecemeal sort of basis," he admits, and the White Paper will attempt to lay the foundations for major social reform without, at the same time, cutting into Hong Kong's ability to attract investment.

For if Sir Murray has held the confidence of Peking, London and, it appears, the Chinese community in Hong Kong, he has done so without losing the confidence of the Chinese or European business community. There is a reserve of tax-ability, but if you put taxes up too high, many companies will find it cheaper to operate somewhere else," the Governor warns. "So far, we have greatly increased the public sector without very big increases in taxation. And at the projected 6 per cent annual growth in coming years," he says, the balance can be kept.

Douglas Ramsey

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Scope for greater growth

THE PAST YEAR has continued to illustrate Hong Kong's capacity for growth and innovation in the financial sphere. But it has also continued to illustrate its capacity for pettiness, ineffectiveness and a sickness more associated with the world of the used car salesman than an aspirant to the big league of international financial centres (though post-Chiang, that remark may seem a trifle unfair).

On the established Hong Kong principle that good is often done only when it has been preceded by some scandal or disaster, progress is being made. There is now a fairly immediate prospect that the city's four stock exchanges will merge to form a single entity. This was seen by the government through the Securities Commission, had quietly been pushing this for more than a year. But it took an unseemly episode earlier this year for the financial secretary Philip Haddon-Cave, to publicly suggest that if the exchanges could not behave in an adult manner and move towards voluntary amalgamation, the government would do the job for them.

Francis Zimmern, the chairman of the Hongkong Stock Exchange, the oldest but now shows no signs of a major increase. A unified exchange should do much to facilitate large lot trading, improve technical efficiency of the market, and ensure higher and more uniform listing and procedural rules.

The Kam Ngam exchange—number two in the league. But Zimmern's colleagues would not buy the idea and he was dumped in favour of Mok Ying-kee.

When this will actually materialise is not clear, but the process is now irreversible. Progress towards it has undoubtedly been helped by the continued relatively low level of turnover. The good old days of 1973, when stock exchange combined turnover hit \$HK48bn. Since that time, it has varied between \$HK10bn and \$HK13bn, annually and shows no signs of a major increase. A unified exchange should do much to facilitate large lot trading, improve technical efficiency of the market, and ensure higher and more uniform listing and procedural rules.

board rate reduction, the justification for which was debatable.

The Hong Kong Bank, with its subsidiaries, control about 50 per cent of local deposits. So the 71 other banks have a long way to go before they break the stranglehold.

Clearly, the HK Bank does have, and does fulfil, broader responsibilities as a result of its dominant position and its role as banker to the government and effective lender of last resort. But the main threat to its hegemony could come not so much from other banks but from the government itself. Government seems to be moving, very slowly but surely, towards the idea of a monetary authority. Last year it set up a Secretary for Monetary Affairs, operating the exchange fund and the government's portfolio of foreign assets, and advising the Financial Secretary on monetary matters. But herein lie the seeds of an ongoing monetary policy, implying active intervention to influence interest rates and money supply. Such a process would naturally create greater distance between the Government and the dominant bank.

Unstuck

It was viewed by many local observers as a piece of rather sharp practice on the part of the bankers and the borrowers. But it did come unstuck—at least in respect of the local borrowers who were using it simply for tax avoidance purposes in one important way. Such was the competition between the two major merchant banks, Jardine Fleming and Wardley, that the market was over-saturated. Substantial portions of the issues are believed to have ended up in the portfolios of the underwriters. And in the secondary markets, all three went to discounts. Numerous foreign bankers here were highly irritated by what they regarded as the amateurish way in which the issues were handled.

What the bonds did not prove or disprove was whether or not Hong Kong has a semi-permanent surplus of capital. Or whether there is any real demand in international markets for Hong Kong dollar paper. High liquidity may have given a somewhat false impression of a sustained capital surplus. And as for the Hong Kong dollar, there are doubts as to whether it should be internationalised in this way, even assuming that foreign markets want it. As for foreign borrowers, their reasons for wanting to borrow a currency which has shown a strong tendency to appreciate, if erratically, can only be guessed at. Medium term borrowing here is not particularly cheap considering the exchange risks that such as Manitoba face in borrowing here.

Meanwhile the finance companies have been making headway again, drawing some business away from the banks. This process has been helped by the easy money conditions of the past 18 months. It has led to demands from bankers for greater regulation of the finance companies to reduce their competitive advantage. However, while the freeze on banking licences continues, it is unlikely that the government will take heed of the lobbying.

Not that the banks can complain too much about their situations. Almost all of them had good profit increases last year, with the Hang Seng reporting a massive 80 per cent rise. And though low interest rates and lower rate of deposit growth will affect business this year, they have little to complain of. Last year deposits leapt by 21 per cent to HK\$4.0bn. This year the rate has been much slowed, with only 4 per cent growth in the first four months. The slowing may be partly attributable to the very low short term interest rates discouraging capital inflow. But a bigger factor has been the sharp turn around in trade, resulting in a record deficit in the first four months, compared with an unusually small one during 1976. The deficit has also resulted in some weakening of the HK dollar, or at least stabilisation after a sharp rise in 1976. The peak was reached in January this year when the trade weighted gain against Smithsonian parties reached 15.5 per cent. The 12-month gain was 7 per cent. But since then it has dropped back a couple of per cent.

While local bankers have been looking to the MTR as one major outlet for their funds—and also to the local property market as demands for house purchase finance have risen strongly—the foreign bankers who use Hong Kong, primarily as a base have been being a relatively quiet time. The number represented here, either through representative offices or finance company associates, has continued to expand slowly. (Loans arranged by these bankers for the region may be hooked through Hong Kong, or in other centres.) However though no figures are available, it seems that business has been a little slack. After the furries which followed the oil price rise and the Pertamina crash, Indonesia is now a fairly light borrower. The Philippines is restraining, or being forced to restrain, its increase in indebtedness.

And though Korea and, to a lesser degree Taiwan, has been in the market quite regularly the standing of these two has created considerable competition among the banks to lend to them. The same applies to Malaysia.

For many banks, however, the relative lack of demand for term lending and big syndications has been compensated by the swift growth of trade and its short-term financing demands. And in Hong Kong itself, the growth of the foreign exchange market to the point where it now does a lot more than simply serve local needs, and of the gold market and potentially of the commodity market, have helped raise the overall level of financial transactions.

For the future the stock market may also be able to internationalise itself if amalgamation, and the activities of the Securities Commission, can reduce outsiders' warranted suspicion of its standards. And a market in foreign bonds could also emerge if the Government wished to encourage it by making some minor changes to stamp duties.

Meanwhile too, the Securities Commission has boosted its staff and is now in a better position to inspect (and change) prospectuses, investigate insider trading and try to prevent the emergence of false markets.

The Commission has been criticised by brokers and bankers for not knowing enough about how markets actually operate, and for interfering too frequently to suspend trading. There may be a little in what the critics say. But complaints are often so self-serving that they indicate why the Commission is badly needed. Insider trading remains rampant. For example the announcement last month of a merger between Hutchison International and Hong Kong Dock was preceded by a huge flurry of trading. Lesser surges have preceded almost every other substantial such announcement in recent memory. These surges may be attributable to leaks by clerks, secretaries and translators, rather than to insider trading at the top. But who can blame these lesser lights when Mr. John Marden is still chairman of Wheelock Marden, still sits on the Board of the Hongkong and Shanghai Bank, still a pillar of "respectable" colonial society?

It will be recalled that Mr. Marden and a fellow Wheelock director sold more than the Hong Kong Bank in an across the

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Reluctance

Meanwhile domestic lending has gathered speed after being weak for much of 1976, partly due to the high profits made then, and partly to a reluctance to spend. Recently, however, loans have been growing faster than deposits helping to eat into the liquidity ratio. This ratio has in fact been gradually declining since a peak of 50 per cent in February 1976. By April this year it was down to 43 per cent. However much of the decline can be attributed to a relative shift in business. After very rapid growth in the three preceding years, offshore business booked through Hong Kong banks has slowed markedly. As much of this business is short term interbank, when it grows more rapidly than domestic business, it tends to increase the liquidity ratio—and vice versa.

The high rate of domestic Hong Kong dollar liquidity has, perhaps belatedly, spawned the offshore Hong Kong dollar bond market, inaugurated with three issues totalling a massive HK\$3650m, between late April and mid-May. These to some extent originated from the fact that for a long time there were no public calls on the Hong Kong capital market. The Mass Transit Railway raised HK\$500m in bonds in early 1976. And very recently the public flotation of Swire Properties raised HK\$150m from the public. Otherwise things have been very quiet. Anxious to create business merchant banks looked to the World Bank and the Asian Development Bank as possible borrowers. But the failure of the government to make up its mind on whether or not they should be allowed exemption from interest tax closed this avenue, at least temporarily. So instead the merchant banks turned to the

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Compensated

For many banks, however, the relative lack of demand for term lending and big syndications has been compensated by the swift growth of trade and its short-term financing demands. And in Hong Kong itself, the growth of the foreign exchange market to the point where it now does a lot more than simply serve local needs, and of the gold market and potentially of the commodity market, have helped raise the overall level of financial transactions.

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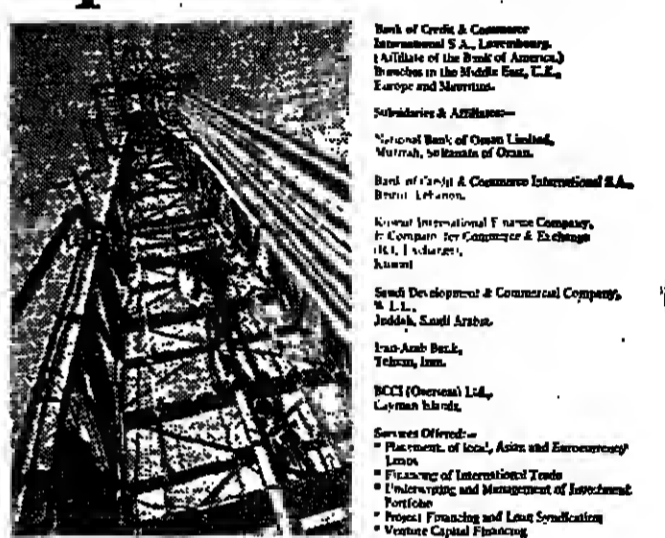


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Planning for the population

THE MOST amazing development taking place in Hong Kong's New Territories region is undoubtedly a scheme to build three enormous satellite cities or new towns as they are known in planning parlance, within the next ten years. The project, costing US\$2bn, is designed to provide homes for nearly 1.5m people.

Chosen for the colossal operation are Sha Tin, Tuen Mun and Yuen Mun. Sha Tin, which means "sandy field" is a valley separated from Kowloon by a range of hills dominated by Lion Rock (1,624 ft) and Sugar Loaf Peak (1,220 ft). It is at the southern extremity of the Harbour, and the Shing Mun River flows into it from the west. The present population is about 30,000, but people have lived and farmed in the valley since the Ming Dynasty (1368-1644) when the fertile ground, according to legend, produced a crop that was taken 1,500 miles north to Peking for the Emperor's table. In recent years, rice crops have given way to vegetables and flowers. Light industry is scattered throughout the valley, the two largest interests being a cotton yarn factory and a dye works. The plan is that 500,000 people will live in Sha Tin.

Aras

Tsui Wan, which includes neighbouring Kwai Chung and Tsing Yi Island, across the Tsim Sha Tsui Channel, is on the south-west coast of the New Territories, 8 1/2 miles by road from Kowloon. The town is surrounded by hills dominated by Tai Mo Shan, the highest point at 1,018 ft, which rises 144 ft above sea level. Tsui Wan means "shallow bay" and the New Territories were ceded to Britain in 1898, the day's later industrial development were 24 intense powder factories, powered by water wheels located in the banks of the many streams coming down from Tai Mo Shan. It developed as a new industrial centre, with many textile, printing, plastics, metal, and electrical factories. A plan is to swell the existing population to 680,000 by adding on reclaimed land and terraces, carved into the hills.

Tuen Mun is situated on the eastern side of the New Territories at the head of Castle Peak Bay, 20 miles from Kowloon. It takes its name from a fortification built there 1,000 years ago. The name itself suggests Chinese immigration. Within that the fort (tuen) was built

China came across the border at the astonishing rate of nearly 100,000 per month. By 1947 the population had sky-rocketed to 1.8m, and Hong Kong was reeling under a massive refugee problem.

Slums spread up the city's hill slopes, creating appalling living conditions. The shanty towns had no electricity or sewage disposal facilities, few water supply points and minimal drainage. There was an ever-present risk of disease, and little protection from fire, typhoons and landslides. The inevitable disaster came on Christmas Eve, 1953, when a huge fire swept through a large shanty town on a hillside in Kowloon, leaving 53,000 people homeless.

Agriculture

The New Territories, although largely mountainous, contain limited areas of flat land around the older settlements, and these until then had remained agricultural, supplying much of Hong Kong's daily market needs. Their development was largely hindered by the Kowloon foothills — which imposed a physical barrier to easy road communications — and by lack of major public utility services. Thus arose a paradox — although Hong Kong and Kowloon contain some of the world's highest population densities (population estimate is 4.7m today), 88 per cent of Hong Kong's 404 square miles remained rural. The Hong Kong Government's decision to develop new towns in the New Territories, approved by the Governor-in-Council in October, 1972, was the first real planned attempt to breach the Kowloon foothills.

Taking Tuen Mun as an example of three, roughly US\$750m is currently being spent on new public housing, industrial sites and community facilities covering some 2,750 acres of land — about half of which is being reclaimed from the sea. Eight mammoth public housing estates are being constructed to house 344,000 people, or about 70 per cent of Tuen Mun's ultimate population. All the estates will be self-contained communities with shops, schools, community centres, public transport facilities and recreational facilities. The PWD's Architectural Office has almost completed Phase I of the first estate, which itself bears witness to the size of the scheme — the first of 46,000 people earmarked to live there

Bruce Maxwell

Corporate Banking Services in the Far East



Chinese Opera mask from the Pei Gao Dynasty (550-577 A.D.). This mask was used as a guide for face-painting.

Wardley Limited carries out merchant banking activities in the Far East. Based in Hong Kong, Wardley provides banking, advisory and financial services to corporations and to government bodies in the Asia/Pacific Region as well as to major international companies who plan to develop in the area. Wardley is a wholly-owned subsidiary of The Hongkong Bank, one of the largest banks with its head office in the Far East and active in developing business in the region for over 100 years.

Corporate Advice

Wardley advises companies and government agencies on the financing of short and long-term development plans, specific projects and more general schemes of expansion.

Raising of Capital

Wardley understands the syndication of loans and the offering of bonds in domestic and off-shore currencies. It also manages the stock market flotation of companies and the raising of new equity and loan capital for quoted companies.

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Wardley has extensive contacts throughout the Far East and is well placed to represent the interests of overseas companies seeking to extend their operations in the region through acquisition, merger or joint venture.

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Wardley offers a comprehensive advisory service for major industrial projects which require complex financial planning over a number of years. This support is of particular value to contractors involved in competitive

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This ranges from the acceptance of deposits to the management of the investment funds on a discretionary basis. Wardley is also active in foreign exchange and the gold bullion market.



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It's amazing what a couple of DC 3's can lead to.

Cathay Pacific, the Swire Group's airline, has grown from



covers not only routine servicing, but major

enterprising beginnings to even more enterprising success. With a fleet today of Lockheed Super TriStars and Boeing 707's, Cathay Pacific serves major Asian cities; Sydney, Melbourne and Perth in Australia, and Bahrain in the Middle East.

Swire Air Caterers in Hong Kong supply the world's major airlines using Kai Tak airport, where ramp handling is handled by Hongkong Air Terminal Services, in which the Group has a major share.

overhauls for airlines from as far apart as Africa and China. The Group also has substantial interests in other sectors of the Aviation Industry including Hong Kong Air Cargo Terminals Ltd., the largest consolidated cargo terminal in Asia.

It's amazing what a couple of DC 3's can lead to. In the case of the Swire Group, a major stake in aviation in a region where air transport has become a way of life.



The Swire Group

MACAO

Making its own way

MACAO HAS never quite taken the benefits accruing from its given Hong Kong for eclipsing financially more important activity in the Orient, and periodically announcements are made of large-scale projects for the territory's development. As a compromise, Macao for the territory's development since the installation of the present Governor, Colonel Garcia, who has injected a feeling of change into the place but not yet succeeded in translating it into co-ordinated action.

Most of the schemes — like the proposal for a Disneyland on Coloane Island — never reach the drawing board. A few — like the new power station — are built but contain fatal flaws and have to be halted. Some — like the 2.75km bridge linking Taipa with the peninsula — are tued with for years, eventually implemented and prove successful. An airport is one of the more unlikely projects currently being handed around. It is likely to be a joint venture with an oil refinery and a more realistic pony-tapping track on Taipa, joined to Coloane by a 2.15km causeway. The airport plan could be viable only if Hong Kong decides not to go ahead with its own new airport, and the detailed discussions necessary between the administration of Macao and Hong Kong and the Governments of Britain, Portugal and China highlight one of the many anomalies of Macao's position — it has no official direct links with Peking and neither does Lisbon. Peking's slowness in regard to Lisbon's overtures on this score is irritating to Portugal's post-revolutionary leaders with their socialist credentials, and arises from China's nervousness of Soviet influence in Portugal and unwillingness to change the status quo in Macao, which could affect

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Leandro's first step towards attaining self-sufficiency — and his main achievement so far — was the renegotiating of the contract with the biggest of the three gambling syndicates, whose activities, along with tax stays of the economy and will remain so for the foreseeable future. Under the new ten-year agreement the syndicate will hand over HK\$90m a year to the Administration (gambling constitutes about one-third of Macao's Government revenue), and is also committed to investing HK\$100m in the power company, ensuring the maintenance of the outer harbour frontage into the residential/commercial complex, promoting sports events and fortifying shows "of good artistic standards" and financing overseas information services. Plans for the other harbour urbanisation were presented in June and include construction of 3,000 flats, shops, offices and a school. The three casinos, dog track, restaurants, and Jai alai (pelota) stadium were the main draw for 936,030 visitors who arrived in the first four months of the year (up from 864,529 for the corresponding period of 1976). Of his total, foreign visitors numbered as those not holding Hong Kong identity cards — total 193,658 (167,434).

Tourism's value to the economy is impossible to gauge because of the inadequacy of statistics. The director of Tourism and Information Department, Dr. Jorge Rangel, estimates that the average tourist spends \$US40 in his one day in Macao. But there is a general agreement that tourism should be encouraged. The Information and Tourism Department is itself being reorganised, new regulations covering operators are being drafted, and a number of development projects are under consideration. These include a HK\$130m report on Coloane's Black Sand Beach, a HK\$90m trotting track and a hotel on Taipa. The Coloane project is backed by Macao's prominent business names — Ho Yin, chairman of the Chamber of Commerce and a spokesman for China's interests in the territory, Hong Kong businessmen Henry Pok and Stanley Ho of the gambling syndicate, and Lou Tou-Wo of the Seng Hing Bank. The appearance of these names is no coincidence. Major investments invariably involve the same small influential group, and it would be desirable to let in new capital. Unfortunately, the Administration is not geared up to giving guidance to investors. An inquiry can take years to be dealt with, there is a shortage of data and there is no plan to enable potential investors to see whether their projects fit into the Government's priorities. This may be because the Administration itself has not defined its aims (does it want Macao to become

Daniel Nelson

ELECTRONICS

Intent on holding its lead

"YOUNG MEN and women whose families may have been fisherfolk for generations come to us from school for training and soon are able to work with tolerances of one millionth of an inch," Mr. Hamp Marks, managing director of Data Magnetics, commented recently. "Our workforce is motivated, industrious and highly intelligent. We are vertically integrated, making many of our own components and materials, backed by R & D in Hong Kong and the United States. Our senior Chinese executives, most of whom have had many years' technical and management training overseas, act as the bridge between East and West. With these advantages, is it any wonder we chose to stay in Hong Kong?"

Data Magnetics is not typical — it manufactures computer heads and other components demanding very high levels of technology. But its reasons for staying are important at a time of rising murmurs about the advantages of manufacturing elsewhere and because it is the type of operation that the electronics industry must increasingly look to as its rivals in Taiwan and South Korea undercut its labour costs and build up infrastructure.

There is no reason to doubt the industry's ability to fight the competitive challenge, just as it has adapted to changed conditions since its establishment in 1959 with two transistor radio assembly plants. Its increasing sophistication through adoption of technological skills has been largely the result of investment by overseas companies.

Transistor radios continued to be the most important single category in the January-March period, accounting for more than 40 per cent in value terms of total electronics exports. Transistor radio sales to the U.S., which takes slightly over half of all Hong Kong's electronics exports, did 29 per cent better than in the first quarter of 1976, notching up HK\$193m.

In 1976 the biggest percentage increases in sales were achieved by radio transmitter receivers (up 302 per cent to HK\$125m.), transistor cassette recorders (up 108 per cent to HK\$129m.), electronic photo flash units (HK\$39m.) and microphones, loudspeakers, amplifiers (HK\$38m.), up 89 per cent. In value terms, the money spinners were transistor radios (HK\$17m.), computer parts (HK\$497m.) and electronic calculators (HK\$37m.).

Calculators, which some had thought would be a perpetual product with a constantly renewing demand, were hit by intense competition, so that over 70 per cent more had to be sold to achieve a value increase of only 5 per cent. The average price of a calculator fell to HK\$40 from HK\$50 in 1973. But the market has not fizzled out entirely with certain important buyers, such as the U.S., holding up and new ones being found. Sales to Brazil, for example, virtually doubled.

The calculator boom demonstrated how quickly Hong Kong could identify a trend and establish production lines to meet a demand. The subsequent decline shows how many manufacturers are prepared to press on doggedly with a product as long as there is a dollar to be squeezed out of it. Fortunately, it also shows that a number of manufacturers are forward looking and prepared to take action in the form of innovation and diversification.

Examples are offered by the rise of television games and electronic watches. It is difficult to pinpoint their importance in the trade figures because they are not listed separately. Radio Electronics was established in Hong Kong for example, and the calculator boom has since switched to TV games. Managing director Mr. Lawrence Scott estimated earlier this year that a handful of Hong Kong-based companies sold 1m. games last year and that sales of 10-12m. might be attained in 1977. But he was uncertain how long the boom would last and in June it was value and clothing 8.4 per cent.

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COMMODITIES

Cautious start for new exchange

IN MAY, after four years of preparation and a fair amount of controversy, the Hong Kong Commodity Exchange opened trading initially in raw cotton futures. The Government, and particularly the unofficial members of the Legislative Council, Hong Kong's "Parliament," were concerned to avoid any speculation of the speculative excesses of the 1973 stock market boom and subsequent crash. The result was strict legislation governing the new Exchange before it opened—unlike the legislation on the stock market front, which was based on bitter experience.

The Government, through the Office of the Commissioner for Commodities Trading, has licensed the exchange company and must approve and register exchange members. It can revoke these licences at any time, veto or change exchange regulations, inspect dealers' books and even close the exchange temporarily. Floor trading members or their parent companies must have paid-up capital or resources of at least HK\$2m, buy a HK\$100,000 par value share in the exchange company, deposit HK\$50,000 with a Government compensation fund to aid members of the public should their dealers go broke, and keep clients' funds in a separate bank account.

Clearing arrangements are handled by a locally incorporated subsidiary of the London International Commodities Clearing House. A separate Guarantee Corporation, owned by the clearing house and the following banks: Barclays Credit Lyonnais, Chase Manhattan, Chartered, Hong Kong and Shanghai and Wing On Banks, guarantees fulfilment of contracts to other members.

The first five weeks of trading were dominated by international operators, with local interest only slight. Daily turnover was no more than 3 per cent of that of New York, the only other operational international raw cotton futures market. The market, although dull, certainly behaved responsibly, but ironically it is doubtful whether this or the low turnover was a direct result of the stringent regulations. Local investors and exchange members appeared simply to be showing great caution towards the new market.

Turnover Before the opening, exchange chairman Peter Scates forecast that daily turnover could reach 1,000 contracts (each of 50 bales, half the New York contract size) within a few months. John Wilson, previously with the Bank of England Commodities Division and now President of the Exchange's management committee, said he hoped turnover would surpass that of New York in a few years. Daily turnover in the first five weeks ranged from 19 to 187 contracts, although many dealers had expected it to reach 200 to 400 contracts a day within the first two months.

To boost trading, the initial margin per contract was cut to US\$1,250 from \$1,750 and a mid-day call introduced as an experiment. The exchange also plans a possible evening trading session (overlapping with European working hours), in addition to the current four-hour session straddling noon, when the number of open contracts reaches the 1,000 mark. By mid-June it stood at around 120. Some local dealers have also suggested quoting in Hong Kong dollars rather than U.S. dollars and using Cantonese instead of English as the trading language.

A more powerful boost to activity could come from the reluctant local cotton spinners. The rationale for the exchange starting with cotton futures was the central role played by textile production, and hence cotton consumption, in South East Asian economies, which are estimated to consume some 35 to 40 per cent of world cotton exports.

The Hong Kong cotton contract was tailored to grades of cotton used in the region. However, local spinners express little enthusiasm, saying they are traditionally inclined to hedge their physical purchases and find the New York market adequate for those who wish to hedge. Some dealers have said more pronounced movements in international cotton prices are needed to stimulate investment in the new market and possibly more activity will be generated when the new cotton crop picture clears.

The Exchange plans to open a second market, in raw sugar futures, around the autumn complementing similar trading in London and New York—a potentially serving region sugar producers such as the Philippines, Thailand and Australia. Sugar operators E. D. and F. Man, Woodhouse Drake and Carey, and Jardiri Gill and Duffus are already members of the Exchange, a many dealers believe the sugar market may prove more active than the cotton market. Other commodities which could be traded will be researched, including copper and oilseeds, but these would require Government approval.

Meanwhile, Malaysia continues to work on its own plan for commodity exchange development, based on existing interests in rubber, tin and palm oil. The Philippines and Singapore have also voiced commodity exchange plans. Existing Japanese futures markets are largely domestic and change control deters significant international interest.

Hong Kong's entry into the regional commodity picture organised by a joint Chinese-European consortium, has made a slow start. However, Exchange members include such international commodity operators as Beche, Rafi Rudolf Wolf Shearson, Ed Stone, ACLI and various Japanese firms. The question of this very early stage market whether international interest will be sufficient if local interest remains slow develop.

Richard Johnson

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LEADING PERSONALITIES

Philip Haddon-Cave

"THERE IS ONE key policy objective in Hong Kong: external competitiveness. Beyond that we don't have a local economy to manage in any traditional sense." Coming from Mr. Philip Haddon-Cave, that statement leaves the listener briefly wondering what he has done these six years as Hong Kong's powerful Financial Secretary. Yet industry is operating at full capacity, Hong Kong registered 16 to 18 per cent. growth in GNP in 1976, and at 4.5 per cent. unemployment, he says, the colony has "virtual full employment because we need a reserve of manpower to adjust quickly to new trading opportunities."

Exports rose 43 per cent. last year, and Hong Kong has one of the world's five strongest currencies. It is no longer Britain's debtor. "Now we are the creditor and they are the debtor." Mr. Haddon-Cave underlines. He implies the changed relationship is one prod to Hong Kong's detractors at Westminster. "We have to be pragmatic here," he continues. "and to some socialists this unorthodoxy is fairly unforgivable."

"The unorthodoxy is a judicious mixture of liberalism and positive non-interventionism. We aim to maintain a high rate of capital investment, and we have a concept of real income after tax—not the social wage," explains the man who has run up against as much opposition from big business to some of his policies as he has from other sectors in the economy. "Sometimes it causes brutal adjustments but also produces strong growth: things would be different in a less externally dependent economy."

Still, Mr. Haddon-Cave resents accusations that Hong Kong is



a pure laissez-faire economy that disregards the economic and social rights of its labour force. In fact, he insists, "here the relative share of wages rises on the economic upturn and decreases on the downturn." To his 1977 budget speech, he also admitted that "fluctuations in incomes in Hong Kong will always tend to be larger," although it is "cold comfort" to those affected that the recession was relatively short-lived, the system "did contribute to the increase in nominal wage rates by 16 per cent." in the year to last September.

The 1977 budget itself contains tax concessions for lower paid workers worth an aggregate \$HK64m., and allowed reductions in other categories for another \$HK46m. Mr. Haddon-Cave has been criticised for being too conservative in cutting taxes on low incomes, and indeed the 1977 cuts look paltry compared with the \$HK850m. budget surplus. But he chose instead to carry over the surplus into this fiscal year and forgo any corporate tax increases

Lydia Dunn

"IF I become senior managing director of Swire Maclaine, it will be the first time a Chinese heads up a Swire Group company — or any of the major Hong Kong companies for that matter." Those words from the present managing director of Swire Maclaine member of Hong Kong's Legislative Council (LEGGCO), and driving force in the Colony's textile trade comes as a bit of a surprise because the speaker is not just Chinese and young but a woman too.



"Hong Kong is no trouble for women. There are quite a number in executive positions, but they are usually in family companies," Lydia Dunn cautions. "I didn't want to work for a Chinese firm because it's hard to get to the top if it's a family business. So I joined Swire in 1963 after finishing at Berkeley." Promoted in 1970 to export manager Miss Dunn converted the department 100 per cent. to Chinese graduates, ruffling a few expatriate feathers, but preparing the company for the biggest textile boom in Hong Kong's history. Her success led to her appointment as managing director, where she spends half her time directing. The other half (of an often 16-hour day) is spent in public service.

It is a Hong Kong tradition for leading business figures to take turns on various advisory panels to the Government. Ms. Dunn, an alumna of several, including the Textile Advisory Board, was named to LEGGCO last year. She and the other "unofficials" (for outside Government service) are a departure from past LEGGCO's which many outsiders found to be too representative of big business.

Inside LEGGCO, Ms. Dunn has become a shadow financial secretary of sorts. Her attacks on underpinning by Government in the social field have earned her the respect of Mr. Haddon-Cave, who has pledged to reform Government's supervision of social and public works spending.

Of longer-term importance, Ms. Dunn thinks, is her plea for a land use programme. Until now, Government has regarded land not used for public pur-

poses "as to apply an asset for sale for revenue purposes," Ms. Dunn warned in a LEGGCO speech last March. "Yet land is a vital factor of production. We need a more comprehensive approach to the production and use of land." Since that speech, the Governor has appointed a panel to draft just such an approach.

Meantime, Ms. Dunn will continue to tackle other Government programmes, some of which may conflict with the interest of Swire Maclaine. Indeed, it is a frequent criticism of LEGGCO that its members may advise against reforms which hurt big business.

In coming months that tradition will be put to a major test, she says. The Government is asking for large-scale reforms to labour legislation, which accounts for half of all manufacturing, will be the first to feel the pinch.

"I am sure the new legislation (which includes seven days' annual holiday and a fine for child labour) will blunt our competitive edge," she says. "I'm in the business, and I have been lobbied by people in the trade, and I am personally a little worried about the cumulative effects it will have on our exports. But how can we argue with the principle?" Others are arguing, but Ms. Dunn is convinced the Government will get its legislation without a dissenting opinion from LEGGCO.

These profiles were written by DOUGLAS RAMSEY

Michael Sandberg

(maintained at 17 per cent.) and any rise in the standard 15 per cent. rate of income tax. As a result, he hopes to be able to make up for underpinning by Government in the past (up 1 per cent. in 1975 and 8 per cent. in 1976) by carrying over the surplus to boost spending 15 per cent. in fiscal 1977. What is more, he had budgeted for a \$HK40m. surplus.

The Financial Secretary, who plans to remain for four more years in that job, is predicting a return to the 7 per cent. "trend" growth rate for Hong Kong this year, but is less bappy over the 1978 prospects, notably for textile trade. Still, he thinks the Hong Kong economy is sound enough to keep the HK dollar one of the world's strongest currencies, not least because of political pressures in this direction. He, like many others in the colony, is acutely aware of Hong Kong's value to China which generates \$HK10 to \$HK12bn. a year in foreign exchange through the colony.

With one eye on China and another on the absence of any serious regulation of the HK dollar, Mr. Haddon-Cave already went some way toward propping up the currency when last year he created a Monetary Affairs Branch to take more interest in Hong Kong money and exchange rates, primarily through currency reserves held in the exchange fund worth between \$HK3.5 to \$HK4bn.

"We created the branch because management of our own assets became more complex," he says, "but we do not speculate across the exchanges. The point is simply to minimise exchange risks." So far, the branch has kept a low profile on the market, largely because Hong Kong's growth in 1976 meant less risk. Now, however, some trading circles are worried that the currency is too dear and will damage profit margins by cutting out some of Hong Kong's overseas markets. For now, Mr. Haddon-Cave seems unwilling to let his men intervene in the market to help out the traders with a cheaper HK dollar.

THE HONG KONG and Shanghai Banking Corporation has embarked on a crusade to get more control and supervision by Government over near-bank financial institutions which have mushroomed in recent years. "The licensed banks are under control of the banking commission," says Mr. Michael Sandberg, who moves from Deputy to chairman of the Hong Kong and Shanghai Bank on September 1. "They adhere to strict rules on liquidity ratios. But these finance houses are out of its reach. Of course we do not want to drive them out of business and there is no immediate panic, but we do not want to see a situation of secondary banks like the one in London a few years ago."

However true, Mr. Sandberg is in a tight position to talk about the hundreds of institutions which can do wholesale banking but cannot take deposits of less than HK\$50,000. After all, he has been chairman since 1973 of the H and S wholesale banking subsidiary, Wardley Ltd., the biggest and perhaps most profitable of the "secondary" institutions. "Four of five years ago we opened Wardley and it has been a big success," boasts the 49-year-old banker who has been with H and S since 1948. Indeed, in the financial year just ended Wardley managed to pay its parent a dividend of HK\$25m. on total paid-in capital of HK\$100m.

If Wardley's success is a hint of the attractions of secondary banking in Hong Kong, critics of the H and S say it is also why the top men at the Bank Corporation are now talking in favour of more regulation. Mr. Sandberg will have other things to worry about as chairman of the H and S. He takes on many of the duties of a central bank governor, not least because at H and S the positions of chairman and chief executive are combined. Together with its Hang Seng Bank subsidiary, the H and S controls half the deposits in the colony,

and since there is no central bank the Corporation is chiefly responsible for the colony's money matters.

Mr. Sandberg faces a difficult task as chairman to fend off any erosion of the H and S's predominance in Hong Kong money circles. The Government is not talking of a central bank, but since last year has set up a monetary affairs branch with new powers to intervene in foreign exchange markets. This also gives the Government an added measure of control over domestic interest rates which are effectively tied to the Hong Kong dollar. Moreover, the Government has not yet acquiesced to the demands for more control over secondary financial institutions which constitute a vague threat to the H and S. And in recent months, even the other banks have begun to openly question whether the H and S is abusing its power, most recently in the case of unilaterally reducing its best lending rate without first getting agreement from members of the Exchange Banks Association.

But the new chairman's strategy to fight any erosion of power at the bank seems to be offence, not defence. As he says, the wholesale banking business is still booming and "we must now look to boost money under management" at Wardley. The institution has a Middle East office in Dubai, and there are plans for further



expansion. "We are also getting into the insurance business," Mr. Sandberg says, "and have made very profitable investments in Cathay Pacific Y. K. Pao's fleets."

Other major stakes may in short order after he becomes chairman, "but banking comes first." Mean the affable racehorse owner track fanatic will pass on of his directorships to time for the H and S chat ship but stays on as a chairman of the Hong Kong Jockey Club, now among the most profitable (though philanthropic) ventures in the colony—the H and S notwithstanding.

Jack Cater

"PERHAPS a billion dollars a year flow into the syndicates," admits Mr. Jack Cater, Hong Kong's head of the Independent Commission Against Corruption (ICAC) started in February, 1974. The sum gives one clue to the size of problem the ICAC has to tackle. Another, Mr. Cater points out, is the extent of official and in particular police corruption in the Colony. With memberships varying from 10 to 300, there are at least 28 identifiable public sector syndicates, and 25 of them are in the Royal Hong Kong Police Force.

The task would have broken the back of a less tested man, but Mr. Cater, at 55, has seen action before. "Always the bridesmaid" for the post of Colonial (now Cabinet) Secretary, Mr. Cater has served in practically every other high post in Hong Kong Government over the past 30 years: as Deputy Colonial Secretary, in defence, home affairs, information, commerce and industry, and others. Above all, Mr. Cater was assigned the unenviable job in 1967 of masterminding the Government's response to the riots which brought Hong Kong to a virtual standstill, a task he did so well, according to one acquaintance, that "he did himself out of the top job—too many people identified him with Hong Kong's roughest hour." He was also asked in 1973 to lead the fight against violent crime, which has resulted in a major drop in the incidence of such crimes since then.

For all that, Mr. Cater came out of 1967 and 1973 with only a few apparent enemies, a track record that may already have been blighted at ICAC, which he was asked to organise in October, 1973, after a series of wild (and largely correct) allegations about crime in the constabulary. Since then, the ICAC has considered about 9,500 reports on corruption, about 85 per cent. of them involving Her Majesty's service. Reports of police crime (4,400) have regularly accounted for more than half the reports of Government crime.

The ICAC has had its successes, notably the extradition from the U.K. and conviction of Mr. Peter Godber, and other trials of expatriate police officers. But Mr. Cater has failed to bring back the many wealthy, and mostly Chinese, non-commissioned police officers who left Hong Kong before the ICAC cast its net.

Still, up to the end of May the ICAC had carried out 639 arrests, which resulted in 494 convictions and 134 acquittals (the other cases were pending). The proportion of crown servants (including police) to the total number of arrests and convictions, however, was less than half their ratio of total reports, indicating that the ICAC has

had a harder time of bringing public-sector criminals to justice. Now, says Mr. Cater, they will get top priority.

The Hong Kong business community, for its part, is for the moment relieved that Mr. Cater is spending most of his time on public-sector crime, although in principle the ICAC is also responsible for attacking private sector corruption as well. From the start, the ICAC put a scare into businesses by saying that it would enforce 1948 Statutes (Section 9) forbidding kickbacks. Mr. Cater promptly took some cases to court after the ICAC was flooded with reports of private sector corruption. The ICAC got several convictions and fines, but the crusade enraged Chinese business in particular.



The local Chinese Press came out against the ICAC for neglecting its duty to sort out police corruption, and in a rare display, the Chinese Manufacturers Association (pro-Peking) and the Kowloon Chamber of Commerce (Taiwan connections) held a mass rally to protest against "interference in Chinese ancient customs."

"We have never had more than 1 per cent. of our staff looking at the private sector, but the warning flags are up," Mr. Cater says. The ICAC has let it be known that offences under the kickback statute will not be prosecuted if they happened before 1976 when it was made clear to business that the statute would henceforth be enforced. But Mr. Cater has reserved the right to return to private sector corruption at a later date, and even the Chinese community seems to have softened its position: that leading Peking contacts in the Colony are now willing to see Mr. Cater have a go at corrupt businessmen — further testimony to Mr. Cater's proven ability to muster support for fighting Hong Kong's worst ills.

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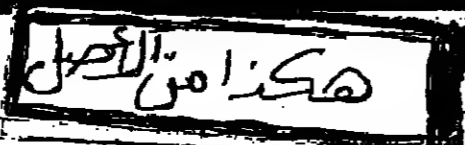
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LEADING PERSONALITIES

HONG KONG XIII



Uisdein McInnes

THIS SUMMER Mr. Uisdein McInnes takes over as Hong Kong's Commissioner of Securities. It is a job that commands little thanks from a previously unregulated business community. "I think the original fears expressed regarding interference and control over the industry have now largely dissipated," says the amiable Scot who read economics at Cambridge.

This seems largely true. In part it is the work of Mr. James Selwyn, the outgoing Commissioner who proved steadfast on regulation but sympathetic to business anyhow. It is also due to smarting memories of the trespasses of the early 1970s. Between March 1972 and 1973, for instance, 148 companies went public — 90 per cent of them in property or finance. Turnover at the four exchanges went from 61a. shares in 1970 to 48.2bn. shares in 1973; then came the bust and turnover dropped to 11.2bn. shares in 1974 and by last year had only inched back to 13.1bn. Failures ensued (most notably Mosbert Holdings from that period) and Hong Kong decided to set up a Commission on Securities, as Mr. McInnes puts it, "to avoid the excesses of the boom era."

Stanley Ho

"THE HONG KONG economy is ailing," Mr. Stanley Ho starts off. Asked why, he does not mince words: "We have no elections so we don't waste time and we don't waste money; \$300m. for the British armed forces here takes care of it. People are hard working, and unions are being told by Peking not to make trouble. Taxation is excellent, and we get cheap foodstuffs from China."

Enough said. At 55, Mr. Ho is emerging as one of the colony's new breed of China "connections" in spite, or perhaps because of his straight and sometimes ruthless talk which goes against the sensibilities of official Hong Kong. He is also a Taipei of immense wealth, another source of irritation to many in the colony. It is a widely accepted allegation that Mr. Ho and his partner, Mr. Henry Fok, started their fortunes at the time of the Korean War running strategic materials into China. Certainly, both men became prominent during that era of smuggling.

Indeed, Mr. Ho seems to have weathered the 1967 riots without taking sides, and he even managed to hoister his friendship with Peking authorities. The relationship, and Mr. Ho's wealth, can be traced (after the Korean War) to the award of China's sand monopoly in Hong Kong to his partnership with Mr. Fok. Later, in 1962, Mr. Ho was awarded the 25-year gambling franchise in Macao (where he had worked during World War II for a Japanese company).

The Sociedade Da Turismo e Diversoes de Macao has earned Mr. Ho an undisclosed fortune, as have related operations run by Shuntak Shipping and Far East Hydrofoil with their near-monopoly on transport to and from Macao. And although China's hold over the Macao Peninsula only tightened in 1967, it is fair to say that the gambling franchise was a present from Peking.

The quid pro quo, certainly, has been for Mr. Ho to run a successful operation, and thus earn (indirectly) foreign exchange for China. This he has done, not just by building four casinos but also luxury hotels. He is also one of the largest private shareholders in Macao Electric. But the utility's licence runs out in 15 years, and Mr. Ho's gambling monopoly in nine. What then?

"As long as I sign big contracts," he starts, but does not finish the sentence. He does not have to.

The Sociedade recently signed an agreement to develop one of the islands off Macao at a cost Mr. Ho puts at HK\$180m. over the next 5 years. The centrepiece will be a golf course covering one-fifth of the island, and with it Mr. Ho thinks he can attract Japanese to Macao for longer than the few hours they spend away from Hong Kong in the Portuguese colony. The plans have reportedly put him in good stead with China, and he seems to be quickly assuming the mantle of the ageing Mr. Ho Yin, for years the unofficial Chinese leader of Macao, who built his fortune on the Macao gold exchange which virtually went out of business when Hong Kong began to import and export gold a few years ago.

Mr. Ho himself would like to see China negotiate new leases on Macao. Hong Kong and the New Territories, for say, another 50 years. He has privately put the question, but received no answer. Nor does he expect one in the near future, but is optimistic that the answer will be yes when China decides to negotiate. As a result, he is expanding his Hong Kong business interests along with those in Macao.

Still, there is a touch of doubt, or at least a scent of profits to be made elsewhere. Armed with his gambling success in Macao, Mr. Ho is on the road to becoming the gambling czar of other countries too. His interests range from an as-yet unopened casino in Pakistan to the Tehran Racing Company which is now building Iran's first race track (with the Shah's blessing). Mr. Ho has also been operating a Jai Alai gambling business since 1971 in Indonesia, and there are other overseas investments now in preparation (although a bid to build and run a casino in Tasmania and Australia was withdrawn). His other business interests range from the U.S. to Portugal.

consideration"—and it could well become one of his first official acts as Commissioner when he takes office in August to recommend such action.

Mr. McInnes's biggest task as Commissioner, though, will be unification of Hong Kong's four stock exchanges. "We circulated a paper on unifying the exchanges 18 months ago," he said recently, "and after much huffing and puffing the debate lapsed." In particular, the securities houses thought it would lead to a major reduction in dealers. But last November the Hong Kong and Far East exchanges announced that they had entered merger talks. Hong Kong then invited the other two exchanges (Kam Ngan and



Sir Lawrence Kadoorie

TRADER, TYCOON, Taiwan — the label, much in Hong Kong and never more so than in the case of Sir Lawrence Kadoorie, the most durable of the lot. At 78, he is reputedly the richest man in the Colony with some 500m. U.S. dollars to his name. And although he owes much to his father, Sir Filly-woo built up the family fortune in Hong Kong, the present Taiwan not only saved the fortune after the war but greatly enhanced it. He did so moreover, in an uncharacteristically (for Hong Kong) unaggressive way.

As chairman of 15 companies and a director of another dozen in Hong Kong alone, Sir Lawrence wields power, quite literally, at the helm of China Light and Power Co. Whereas he has left to underlings the daily management of his banking, trade and textile businesses, Sir Lawrence is still the working executive of China Light. In that capacity, he has supervised possibly the biggest personal gamble on Hong Kong's future the Colony has yet seen. The Mass Transit Railway, for completion in the 1980s, is the other big gamble, but that involves corporate giants and the Government itself. China Light's expansion in the ten years since the 1967 riots has put at risk the finest of the Kadoorie fortune.

"Some people ask me how I could have invested so much in Hong Kong after the riots," he says now. "In fact, I never lost confidence. Even during the worst, I refused to stop work on this building. How could I? I was born here, I owe everything to Hong Kong." The confidence had been there previously. His father died at Camp Stanley in 1944, and Lawrence Kadoorie, also interned there by the Japanese,



HK\$1.1bn. in 1976. During the same period, net profits went from HK\$77m. to HK\$214m.

"It has paid handsomely," says Sir Lawrence, "because we have helped business grow." Indeed, during the period on which capacity rose from 602 MW to 2,012 MW, and per capita consumption doubled from 811 kW in 1967 to 1,609 kW last year. It is not lost on industry that Sir Lawrence's ability to bargain against the odds with Esso for a major capital commitment to Hong Kong has in part been responsible for the Colony's industrial success (not least because it has fostered other major foreign investments).

Still, Sir Lawrence (knighted in 1974) has had his setbacks, most notably his forced exit from the Board of the Hong Kong and Shanghai Banking Corporation, apparently at the insistence of Arab donors on the grounds that he is a Jew. The episode is only briefly noted in his personal data as a "past" activity alongside dozens of others, including several years on the executive and legislative councils of Hong Kong in the early 1950s—Sir Lawrence is at present chairman of Schroders and Chartered.

And the future? Sir Lawrence says he will continue to work full time on his China Light job, not least because Hong Kong's needs are growing rapidly at a time when the New Territories lease is at an uncomfortably close distance of 19 years. He recently told China Light shareholders that the Colony will need a further 1,400 MW capacity by 1986. He has ruled out nuclear power, but expects to get a decision on building a new conventional plant before the year is out. The cost of expansion to China Light and PEPCO, he says, will be "far higher" in the next five years than the average HK\$240m. spent in the last five. What's more, he sees no problem finding the cash and most Hong Kong businessmen seem to agree. Perhaps his confidence is catching.

Kowloon) to join the talks, at which point the Far East made for the exit. The Commissioner for Securities then jumped back into the debate, and proposed a working party on unification of all four exchanges. The proposal, this time, was accepted: the first meeting was held in May. Mr. McInnes will chair the meetings, "but we are only assisting them," he insists. Meantime, his office will spend more time investigating breaches of existing law. His office has added new staff, including the former financial editor of the South China Morning Post as top investigator. The budget now is HK\$1.7m. compared with HK\$1m. last year. "Of course, with more staff," Mr. McInnes admits, "some fear that we will go over our remit. But we will only investigate more often because now there is a law and the means, and this implies we have not been able to investigate some cases in the past." All it could not prosecute on the basis of 1-40. As a result, says Mr. McInnes, enforcing the section "is now under active

Woo Hon Fai



IN A COLONY of whizz-kids, Woo Hon Fai ranks as one of the older, least flamboyant, yet perhaps most powerful of the lot. Last month Hong Kong inaugurated its first Commodity Exchange, the brainchild of Woo Hon Fai's Seacom group of European and Chinese interests, which won the right to set up the exchange in 1975 in stiff competition against five other (mostly European) groups, including a joint tender by Hutchison and Slater Walker.

Mr. Woo's contract to set up Seacom and the exchange was a sort of coup. His "group" is a bit amorphous, mostly Chinese, and not backed up by one of Hong Kong's big business families. In other words, Mr. Woo is an independent—but with a difference.

Mr. Woo is fast becoming the hottest property on the business scene, but he is not a newcomer. After the war he helped set up Lee Cheong, a securities and bullion firm which has grown into one of the Colony's largest. In 1970 he became president of the Chinese Gold and Silver Exchange Society, a position of power inside the Chinese community (and potentially outside that community, if ever foreign traders are allowed to deal on the exchange—something Mr. Woo now favours). The exchange itself is old (born 1910) but it was Mr. Woo who nursed it into the third largest bullion exchange in the world after London and Zurich. He did so by lobbying the Hong Kong Government to approve the import and export of gold in 1974—since then, Hong Kong has taken the gold trade away from the Macao exchange lock, stock and barrel.

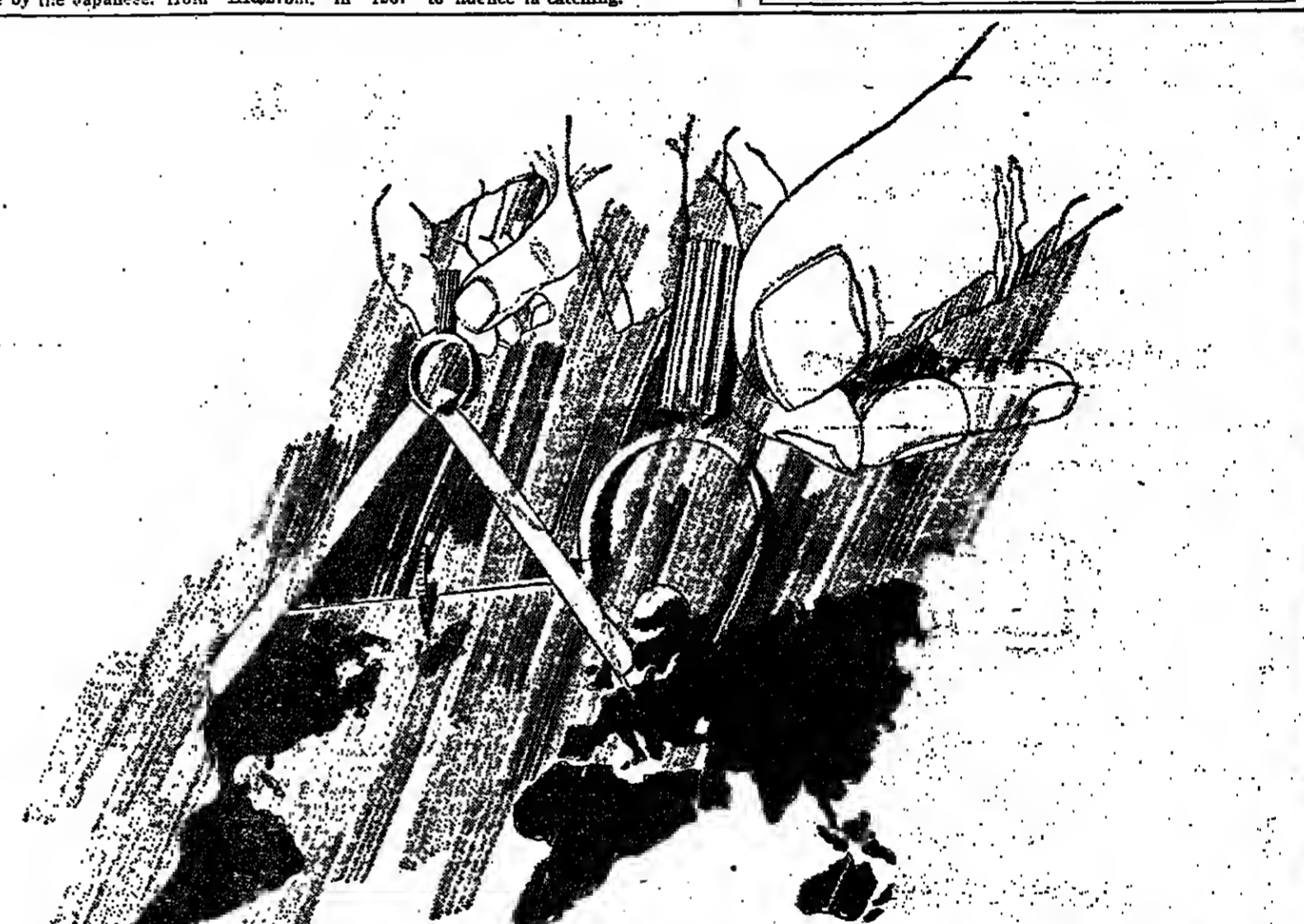
As if gambling on commodities and gold were not enough, Mr. Woo also staked his reputation on stocks and shares by helping to set up the Kam Ngan Stock Exchange in 1971, now Hong Kong's largest in terms of existing members. And just to round out his entrepreneurial package, Mr. Woo is director of Lee Hing Development, one of the leading Hong Kong Chinese property companies.

So Mr. Woo's fingers are in many pies, and he has the advantage of having baked most of them himself. As a result, he has become a barometer of which way the various Hong Kong exchanges are going, and in particular how fast they will become of international importance. Even the Gold Exchange is still at heart a Hong Kong marketplace, with domestic far greater than overseas trading.

One problem is that the exchange trades in Toel, a weight not easily comparable to fine ounces. Mr. Woo's Lee Cheong firm is one of the few companies allowed to manufacture Toel bars). As a result, foreign traders have to arrange to remelt the bullion if it is to be traded on non-Asian gold markets—a serious obstacle to making full use of the 24-hour trading facility which the opening of the New York Gold Exchange now permits between Europe, the U.S. and Asia. For now, Mr. Woo sees no need to change since most of the business is transacted within Asia, where the Toel measurement is most common. More urgent, he says, is to bring foreign dealers onto the exchange itself, instead of forcing them to trade through Chinese members.

More controversial is what to do with Hong Kong's four stock exchanges, and until recently Mr. Woo stayed aloof from discussions between the Hong Kong and Far East exchanges. Now the Kam Ngan Exchange has joined discussions on eventually unifying the four exchanges, and although Mr. Woo himself says this will take time, many insiders think he could emerge as the head of whatever super-exchange results from the negotiations a year or two hence.

Beyond that, there is plenty of room for expansion at the commodity exchange. The Hong Kong Government has made it clear that it wants to keep just the one exchange, but slowly enlarge it to cope with new commodities. Cotton is now traded, sugar starts later this year, and other rings are in blueprint form.



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Poised for bigger things

IT WAS almost inevitable, given the history of the Colony, that the major Hong Kong trading houses should have been drawn into the multinational business field.

The process has been speeded up since the conquest of the Chinese mainland by the Communist regime, although it now seems that, with Peking anxious to attract Western trade, the mainland may be about to provide another area for Hong Kong business.

The fundamental questions facing the managements of the major groups in their wish to expand into the truly international league can be seen in the policies adopted at Jardine Matheson one of the first European traders to move into the island in the 1840s and more recently one of the first to seek a multinational future.

Jardine enjoyed an explosive period in the early 1970s when annual growth rates of around 40 per cent were achieved. But now, according to London analysts, Jardine needs further overseas diversification if it is to maintain earnings growth even on a more modest scale.

Indeed some of the disquiet among investors, which showed itself last year in the relative underperformance of the shares undoubtedly reflected doubts regarding the policy of foreign acquisitions.

Around 50 per cent. of Jardine's profits and assets remain firmly anchored in Hong Kong, in the group's long established trading, property and light engineering interests.

But the drive overseas has taken Jardine into new areas. In the U.K., Reunion Properties was acquired, in South Africa a controlling interest was taken in Rennie, which operates in tourism, shipping and light manufacturing; and in Hawaii, Theo. H. Davies, a sugar producer, was bought.

Not all these moves have proved altogether successful, nor have they always found favour with the Hong Kong shareholder, who has seen the group's profits grow year after year as the Hong Kong economy prospered and is not too happy to see his funds going into new areas.

The investment in Reunion Properties is showing a loss of some 50 per cent. on investment at present—a loss reflecting, of course, the unhappy fortunes of the U.K. property industry since 1973. An added problem for Jardine has been the slide in sterling, which postpones the hope of seeing a real return on capital. A further adjustment for exchange losses is likely this year.

The South African investment, Rennie, has proved a satisfactory move during a difficult economic period. However, there seem to be some doubts among the investment community about this involvement in a politically troubled area.

The major problem area has become the Hawaii sugar venture. At present world sugar prices, Theo H. Davies is almost certainly losing money on every pound of sugar produced, and there seems no sign of improvement ahead.

However, one major London broker is looking for growth rates of around 15 per cent. from Jardine for the medium term. While well below past rates, this target would still depend

upon further moves outside Hong Kong.

One of the most widely publicised, if eventually unfortunate, overseas expansions lies in the recent history of Hutchison International, which last year returned to the dividend lists after a two-year absence.

Expansion

Hutchison was originally a typical Hong Kong trading company which by 1971 had built up interests in the island in property, textiles, soft drinks, helicopter services, and the harbour terminal. Some 90 per cent of profits came from inside Hong Kong. But in 1971, the group entered upon a worldwide expansion via acquisitions in Australia, Malaysia, Indonesia, the Far East and the U.K. This policy came to an ugly conclusion in 1975 when Hutchison was rescued from the very brink of catastrophe by Hongkong and Shanghai Banking Corporation, which put \$HK150m. into a still-controversial deal.

Part of Hutchison's misfortunes came from the weakness of the assets base in Hong Kong at the time of the expansion. Hutchison was essentially a trader, and when business turned bad too many of the profits were still dependent upon share trading and such

short-term and volatile considerations. In retrospect, the overseas moves took Hutchison into some strange places. Nearly \$500,000 was lost in a U.K. company which specialised in building fake British pubs for export.

Since the near disasters of 1975, Hutchison, under its new management, has acted determinedly to reverse the previous policies. About 100 former group companies have been sold off and the heavy involvement in share dealing profits has been cut back.

The latest moves have been the ill-starred approach to Wheelock Marden, which founder after claims that sufficient information was not made available by the Wheelock Board, and, in the past fortnight, the plan to merge with Hutchison's own subsidiary Hongkong and Whampoa Dock.

Whampoa Dock is one of the Colony's most financially strong companies, with a rich land bank. For Hutchison, still rather limited to its persona as a trading and investment group, with a weakish asset base, the Whampoa move suggests that the new management intends to fortify the home battlements before looking at the international scene again.

Something of a contrast to the other Hong Kong groups is provided by the Swire group of companies, which is ultimately controlled by the private U.K.

company John Swire and Sons and perhaps more publicly identified by Swire Pacific, its major quoted member in Hong Kong.

Swire group ranks second only to Jardine Matheson in the Colony's trading lists but has tended to have a much lower profile than its competitors. Swire arrived in Hong Kong in the traditional fashion as a U.K. family trader and until recently has remained close to its Hong Kong roots. In the 1960s and 1970s, for instance, Swire played a subdued role in the general overseas expansion.

The group's interests range from soft drink bottling, general merchandising and the Hong Kong dockyard. A significant money spinner has been Cathay Pacific Airlines, in which Swire holds over 50 per cent.

But the decision last month to float Swire Properties has implications for the group. Development profits which provide this base Hong Kong and the major earnings source at Shanghai Banking Corporation are strongly based upon one huge development in Hong Kong, the Takoo Shing Estate. Rental income plays a relatively minor role at present (HK\$45m. out of HK\$131m.) but is derived largely from outside Hong Kong, mainly from Florida.

The potential of the land bank, which is the largest undeveloped holding in Hong Kong, has provided backing for

the shares, which remain one of the best favoured of the local trading companies.

Another potentially exciting move for Swire lies in the offshore oil and energy services division. Once again, this is territory, with the formation of Swire Petrocan (Hong Kong), which will have a wholly-owned operating subsidiary in Singapore. But, as the name indicates, Swire will operate this venture in agreement with the Swire Petrocan Group of the U.K. All the signs are that Swire will be in the forefront of any new upsurge of international expansion by the Hong Kong houses.

Requirements

The provision of banking, insurance and other financial services was an early requirement of Hong Kong business, and it is no surprise that an important source at Shanghai Banking Corporation has established itself firmly among the world's multinational companies, with operations in North America, the U.K., Australia, Bermuda and the Middle East.

But this multinational flavour, which has shown itself in such diverse events as a row with the State of California over taxes, losses of some millions of dollars during the looting of Beirut and the \$23m. purchase of an office

block in Bishopsgate in the City of London, should not disguise the continued importance of operations in Hong Kong, which still provide the bulk of gross profits.

An important earner in the Colony is Wardley, a wholly-owned merchant bank arm, which is currently benefiting from the recovery in corporate business in Hong Kong. It is also managing a HK\$500m. loan for the HK Mass Transit Railway.

And of course the Bank of China, one of the major traumas of 1970s. When Hutchison International ran into trouble in 1971 it was the Bank which played the most important part in the rescue of the group, culminating in the taking of a one-third stake in the equity. There seems likelihood of the HK and Banking Corporation losing sight of the importance of its home base in the multinational race.

As the world economies stagger from the crushing blow of the energy crisis, it seems likely that there will be a further expansion of Hong Kong business on to the world stage. But on present form, such moves will in fact be forged upon the smouldering embers of Hong Kong's own business performance rather than upon property and stock exchange booms of other countries.

Terry Bylan

LABOUR

Conditions improve—slowly

AFTER A NUMBER of years of intense, and by local standards drastic, legislation, the Hong Kong Government now feels the basic framework of its labour regulations is complete. According to the Assistant Commissioner for Labour, Mr. Jack Lao, legislation in the future will be more concerned with improvements to existing laws than with sweeping changes.

Despite grumbling, and occasionally outright opposition from employers, a number of fundamental principles in the field of workers' rights and conditions have been introduced over the past three or four years, including the establishment of a labour tribunal, the introduction of severance pay for laid-off workers, and protection against anti-union discrimination by employers.

A Bill giving workers seven days annual holiday was recently passed into law after a year's wrangling, and even in the face of opposition from many workers who said they would have preferred to work the extra days to earn more money.

These are the sort of laws that were fought over in Britain during the last century, and the Hong Kong worker still has far less rights than his British counterpart, but he is better off now than he ever was before, and his rights in practice are certainly greater than those of workers in most Asian countries. "Conditions for workers here are comparable to the best in

South East Asia. But comparing labour legislation in Hong Kong with that in other South East Asian countries is not very meaningful, because they often have lots of laws on paper, but enforce them badly," said one labour official.

The number of International Labour Organisation (ILO) conventions that a country has ratified is often used as a guide to how advanced its legislation is, but it is generally accepted as a poor guide to workers' conditions. For the record, Hong Kong has ratified 22 conventions and 12 others, with modifications, while Singapore has ratified 21 and Indonesia eight. The United States has ratified only seven.

Priorities

"Despite the ILO conventions, enforcement of labour legislation in South East Asian countries is often poor. Their first priority is the economy of the country, and you often find that legislation has a let-out clause," says the chairman of the Hong Kong General Chamber of Commerce, Mr. Jimmy MacGregor.

Despite some criticism, and occasional suggestions of corruption among the Labour Department's 200 factory and labour inspectors, the Government says it enforces the labour laws to the best of its ability, and Mr. MacGregor agrees. "There has been a general attempt by industry to conform to new legislation especially in

recent years as the Government has used its power to prosecute companies not obeying the legislation," he says. "That is why there is such an outcry when new laws are proposed. If the Government did not take adequate policing action, there wouldn't be such a fuss."

Mr. MacGregor also considers that the high mobility of Hong Kong's workers, and the relatively full employment situation prevailing tends to encourage employers to treat their workers well, better in many cases than the minimum set down by law. "Workers here now understand their rights far better than they used to, fine not to the unions to a gradual rise over the years in educational standards," he says. "If a worker is not satisfied with the deal he is getting, he can always go to the factory next door, and employers are always aware of this. It is in the manufacturer's own selfish interests to maintain adequate working conditions if he wants to retain his good workers."

One of the strange things about the situation in Hong Kong is that it has been the Government and not the unions that has insisted on improving workers' conditions through legislation. Union membership in Hong Kong is low (only 400,000 workers out of a total workforce of over 1.5m. are union members) basically because almost all the unions here are heavily politicised, having strong ties either with the Chinese Communist Party or

with the Nationalists in Taiwan. Exploitation of workers occurs not so much in the large factories as in the thousands of small factories often employing only a few workers each and usually clustered together in huge multi-storey industrial buildings. "A lot of the problems derive from the high cost of land and industrial premises which results inevitably in overcrowding of many premises, it is sometimes difficult for factories to stay within the rules," says Mr. MacGregor.

Conditions

Although most employers in Hong Kong accept the general trend towards improvement of workers' conditions, new labour legislation is usually opposed by getting, he can always go to the factory next door, and employers are always aware of this. It is in the manufacturer's own selfish interests to maintain adequate working conditions if he wants to retain his good workers."

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sis they always do," he said. Many manufacturers were about how far the Government will go, would like to see Government commit itself to long-term view of future legislation so that manufacturers have some idea of what is ahead. They suggest a three-five year plan, but the Assistant Commissioner for Labour, Lao, says such an idea would not work.

"Hong Kong industry expects so fast that it would just be possible for us to be up about the sort of legislation would be introducing in five or six years time," Mr. Lao said.

There are naturally those who would like to see the rate of improvement in conditions of Hong Kong workers speeded up, but even at the present rate Labour Department expects by the end of 1978, workers will be better off than any workers in Asia outside Japan.

The Hong Kong Christian Industrial Committee, which has been fighting for many years for improved conditions, would like to see the Government introduce a comprehensive insurance scheme funded by contributions from the Government, employers and the workers themselves.

"The Government is also to be considering the introduction of a minimum wage at a stage in the future, but that proposal looks like being implemented for a long time to come."

Anton Grahn

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Added container facilities

TENTATIVE PLANS for a second container-berth complex at Tsung Kwan O (Junk Bay) are among latest developments that underscore a surprisingly high level of shipping activity in Hong Kong. Existing container facilities at Kwai Chung (Gin Drinker's Bay) last year handled over 1m TEUs (20-foot equivalent units), making the port the third busiest in the world after New York and Rotterdam, slightly ahead of Kobe.

As yet the Tsung Kwan O scheme is still at the feasibility study stage, but Marine Department planners are relatively enthusiastic about the bay's deep water approaches, its distance from the harbour's bustling western end and its proximity to the important industrial township of Kwun Tong. If a decision is made to go ahead with the project, it is anticipated that perhaps three terminals could be built and operating by 1981.

Sixty per cent of Hong Kong's imports and exports—textiles are the principal commodity—move by container. These are now almost exclusively handled at Kwai Chung, which has five terminals capable of berthing nine vessels simultaneously. Each can accommodate 950-foot "third generation" containerships.

Traffic

Marine Department statistics traditionally appear about a year in arrears. During 1975, 7,519 ocean-going vessels arrived in the port, and 7,542 departed. The total 15,061 compares with 14,637 in 1974. Net tonnage of the ships was up from 64.2m tons to 68m tons, and ocean-going cargo handled amounted to 17.43m tons (1974—16.15m tons). A total 34,843 river trade vessels arrived and 34,829 departed.

Ship repair companies showed signs of strain towards the end of 1976, affected both by depressed conditions in Japan that have led to aggressive marketing by idle shipbuilders, and by cut-throat competition from large-capacity yards in Singapore. The dominant concern, Hongkong United Dockyards (HUD), which has its biggest customer, China as its biggest customer, with garages a Soviet ship a month as well. Major conversions, recently have included making ARB ships and livestock carriers from hulks, and a sizeable ferry outfitting for New Zealand.

Last year HUD was awarded 2m square feet of land on Tsing Yi Island to build a ship repair and conversion complex. Reclamation work is proceeding in Phase I, which will cost at least U.S.\$50m, and will see a new 65,000-ton floating dock backed by limited shore facilities in operation in 1978-79. Another 100,000-ton floating dock may be added later. A neighbouring site on Tsing Yi has been granted by the Government to Hong Kong-based mainland Chinese interests. Yiqi Tan, chairman of the Yiqi Tan Ship Repair and Conversion Co., is presently using the site to help repair and convert the increasingly more plentiful Chinese merchant navy ships seen in local waters.

This month Mr. Tung, with the Cunard's Franconia, in the U.S.\$250m—MTL has just spent Engineering and Denmark's China, that is luring ships like another U.S.\$12m on a 35-ton Burmeister and Wain, is finalising QE2 and Canberra to Hong

Kong, from where passengers can travel to Canton, Shanghai and Peking. From January to May, 1977, passenger ship arrivals in Hong Kong were up 81 per cent, the gross tonnage of those vessels was up 96 per cent, and actual passenger arrivals increased by 101 per cent.

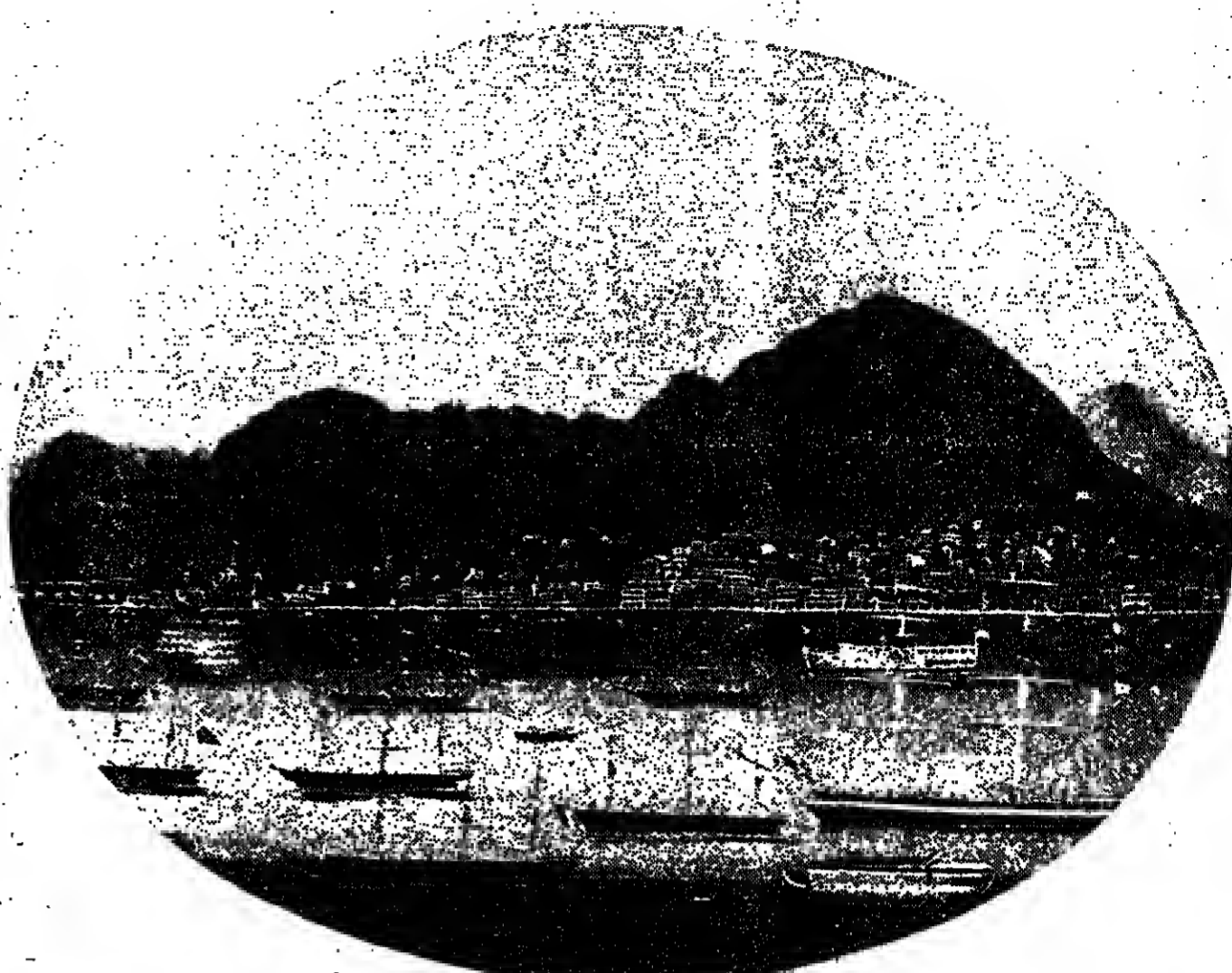
Hong Kong shipowners are, of course, among the world's largest. Most of their ships are concealed by Panamanian and Liberian registries, but conservatively they control 20m to 25m dwt of shipping. As the tanker depression continues, men like Wah Kwong's Frank Chao have stated that most local owners have been unaffected since they either had ULCCs and VLCCs on water tight charters or had moved into other types of vessels.

Ordering

OPEC policy and American ruminations about transporting oil in American-flag carriers remain a worry, but these considerations aside, men like Y. K. Pao are still ordering new tonnage—last April he placed contracts for another 15 medium-sized specialised vessels, totalising around 600,000 dwt, with Japanese yards. A few weeks later C. Y. Tung's son, C. H. Tung, announced that the group's container arm, Orient Overseas Container (Holdings) had made a record U.S.\$15m operating profit (OOCHL is a small part of the total Tung Group—which has 107 vessels of approximately 7.5m dwt). So all in all, it seems that the shipowners will weather the latest storm without too much difficulty.

Y. K. Pao continues his campaign for a Hong Kong Registry, but complications at the British end still forestall this proposal. In 1975 the Government collected a trifling U.S.\$13,000 in registration fees under the existing system—Pao's argument is that Hong Kong should become a haven like Liberia and Panama. A Liberian Bureau of Maritime Affairs is to open an office in Hong Kong in September, presumably so that better relations can be established with one of that country's biggest maritime customers.

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Outlay on facilities at Kwai Chung has now topped China Wah Shipbuilding and area. But it is curiosity over U.S.\$250m—MTL has just spent Engineering and Denmark's China, that is luring ships like another U.S.\$12m on a 35-ton Burmeister and Wain, is finalising QE2 and Canberra to Hong

TEXTILES

Still a major force

HONG KONG'S textile and garment industries provide the backbone for its trade-dependent economy. In 1976, they accounted for 49 per cent of manufacturing employment, 55 per cent of domestic exports (total exports minus re-exports) and 14 per cent of Gross Domestic Product.

The first half of 1977 has seen a series of warnings by prominent industrialists that these two basic industries face problems following a slowdown in cotton textile demand in world markets. The situation has varied considerably, with weaving and spinning industries, the earlier stage of the "production line," apparently hit harder than garment manufacturers and exporters themselves. The denim industry, whose success epitomised the boom in Hong Kong's textile industry as a whole in recent years, bore the brunt of the slowdown. However, here as elsewhere, further variations appeared, with manufacturers of higher quality goods reported to be working near or at capacity, despite the malaise affecting their colleagues producing more standard products. The recent past has thus seen a continuation of the trend towards "trading up," by producing higher grade products, a phenomenon that has become common in Hong Kong in the past decade in the face of stiffer competition from lower cost regional competitors such as South Korea and Taiwan.

Hong Kong's cotton spinners say they have been unable to recoup the high costs of their raw cotton purchases in their yarn selling prices. Both the spinning and weaving industries have reported the closure of some small mills, the suspension of weekend and night operations in other mills and, overall, lower capacity utilisation than last year. However, the situation is by no means uniform. Mr. Lam Kam-Shing, chairman of the Federation of the Garment Manufacturers, noted that some local garment producers have raised wages to attract the more highly-skilled workers. Companies with larger orders, particularly the "order books," have thus lured workers away from their smaller competitors. The closure of several factories to date or during the course of this year is likely to affect many smaller establishments, which entered the market during the boom and are now feeling the pinch of overcapacity, higher wages and high rents. The back-street operators, perhaps the caricature of Hong Kong's so-called "sweated industries," will leave the market, in line with the workings of the colony's free market economy.

Inevitable

To a large extent the recent slowdown was inevitable following last year's boom. Hong Kong's domestic exports of garments (excluding fur garments) rose 40 per cent in value last year to \$HK1.1bn. (\$1,766m), after a 16 per cent increase in 1975. Textile fabric exports rose 46 per cent to \$HK2.35bn. (\$2,94m), while domestic exports as a whole increased by 43 per cent. However, in the first four months of 1977, the textile and garment industries fared significantly less well than the industrial sector as a whole. Clothing exports fell 9 per cent from the corresponding period of 1976 to \$HK3.5bn. (\$473m), while textile fabric exports dropped 18 per cent to \$HK601m. (\$75m). In the same period, domestic exports as a whole rose 6.6 per cent, and the textile/garment share of the total fell to under 50 per cent.

Hong Kong's manufacturing employment declined on average by 2 per cent between the last quarter of 1976 and the first quarter of 1977. Employment in

engaged in protracted talks for a new textile agreement with the U.S., its largest market South-East Asian developing countries clearly expect tougher restrictions on the textile trade after 1977 and the uncertainties are causing buyers to hesitate. Recent Government surveys have indicated that, while industry as a whole expects an improvement in its general business situation to have continued in the first half of this year, with higher orders, that textile and garment industries were somewhat out of line. At the very least, uncertainty was greatest in these sectors, although some hopes have been expressed that a revival could come in the second half of the year. Mr. Chen said that fabric and garment inventories in the U.S. and major European markets are very low and any recovery could be rapid when it comes.

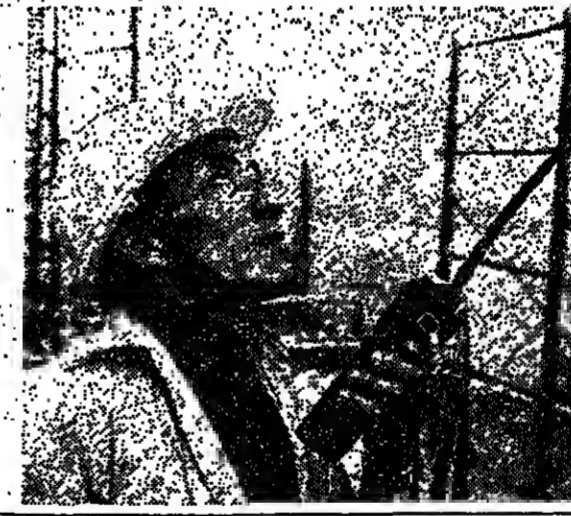
Mr. Y. C. Chen, chairman of the Cotton Spinners Association, estimates that capacity utilisation in the spinning and weaving industries has dropped to around 75 per cent in the first half of this year from virtually 100 per cent a year ago, but that the garment industry should be in a better position. The strength of the Hong Kong Dollar, high cotton prices and competition from Hong Kong's low cost neighbours have hit the industry as a whole, although the first two factors have eased recently.

Protection

Hong Kong textile and garment industries are doing less well overall than in the recent past, although still remaining successful and a major force on world markets. They face considerable uncertainties without the possibility of Government protection, given Hong Kong's laissez-faire economic policies.

The slowdown reflects in part the extraordinary success in recent years, but also the world trade situation on which Hong Kong is totally dependent. The traditional flexibility of Hong Kong's manufacturing industry is already being shown in the production of higher-quality goods and the shift away from extreme concentration on denim as the boom has faded. It is also evident in gradual moves to diversify the Colony's industrial base generally, in an attempt to lessen dependence on the industries which spearheaded Hong Kong's post-war economic miracle.

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A Mass Transit Railway takes shape and Jardines' people are involved, naturally. In five construction consortia with U.S.\$200 million in contracts; in air-conditioning stations and ventilating tunnels; in managing a U.S.\$50 million term loan for the M.T.R. Corporation.

At the point of sale
Whether it's an eye shed for a lady or a turbine for a power station, a sale can be lost or won by the personal touch. That's why Jardines have somebody there — distributing, marketing and selling, even setting up retail outlets, for an enormous range of products throughout South East Asia for many of the world's leading commercial organisations.



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The people we work with are special to us. We know them very well. Jardines have been in Asia and the Pacific for almost 150 years. Our experience and knowledge of the region is reflected in our specialist financial services — merchant banking; consumer credit and money broking; stock, commodity and bullion trading.

JARDINES

Jardines, Matheson & Co., Ltd, Comnaught Centre, Hong Kong

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New railway takes shape

THE "X" FACTOR in transport planning is the effect of the underground railway on travel movements, which will depend on the railway's efficiency, fare structure and on whether the Administration gives the go-ahead for an extension to the Modified Initial System (an affirmative decision on the 10.75 km. link to Tsun Wan is expected in July).

The underground expects to be responsible for about 1m. out of 5.5m. daily passenger journeys by the mid-1980s, so its impact will be considerable. However, many of the metro passengers will use buses, trams, taxis and mini buses to get to and from the 15 stations: it is not that 1m. passengers will desert existing transport modes but that they will use them in different permutations.

This throws considerable uncertainty on to the existing operators, all of whom are engaged on studies of the possible effects. Hongkong Tramways, which carries 32,000-53,000 passengers in peak hours, with a headway of about 30 seconds along the north of Hong Kong Island, has already started discussions with the Administration on its plan for updating rolling stock.

Convenience

Apart from the pleasure and convenience of riding the trams—the Tourist Association lists the full 5.6 mile, 30 cent. journey as one of the "bargains of the world"—a case can be made for their efficiency. For buses to achieve their load, a significantly wider right of way would be needed, as well as other space requirements like lay-bys. With a more firmly controlled right of way the management says the system could increase its 10 km. an hour speed and raise loads by 50 per cent.

But the stock of 162 trams and 22 trailers is old and an investment programme of HK\$30-50m. is envisaged. The Government is involved because the company's franchise expires next year, and modernisation would be tied in with fare increases. In addition, the company wants assurances about if and when the metro's Island Line will be built, which would

provide direct competition with the trams.

It can be argued that the Island Line or a modernised tramway is an "either-or" choice. But the underground would expect to appeal to longer haul passengers, while the trams serve shorter movements and are more directly competitive with buses and mini-buses. One option open to the Administration, therefore, is cutting its road building programme in the north of the Island, reducing bus and light bus operations and giving approval for an underground and an efficient tram system.

The managing director of the Mass Transit Railway Corporation, Dr. Tony Ridley, believes that "there is enough passenger movement to justify the construction of the MTR Island Line, but I have not seen evidence that there should be both the Island Line and the upgraded tramway system." He points out that the recommendations of the Government's consultants, Wilbur Smith and Associates, were inconclusive on this point. (One of the criticisms of their report is that it is all thins to all men, and fails to give firm guidance on priorities, but the report itself sets out to be an aid to policy formulation, not a substitute for it. A White Paper is due this year.)

The MTRC is a vocal lobby for its own interests, and there is a danger that the Administration's commitment to having an underground that pays its way will give the Corporation a dominating voice in transport and that overall transport decisions will hinge on its needs rather than vice versa. It would be damaging if the need for the railway to repay its borrowing resulted in distortion of the Colony's cheap-fare, flexible public transport system.

Another area where the railway will have a major effect is on the existing cross-harbour services. The Secretary for the Environment, Mr. Derek Jones, has indicated that the Government is considering the question of subsidies for public transport companies affected by the railway, particularly the ferries.

The implications of the underground crossing can be gauged from the effect of the opening of the road tunnel in

1972 on the operations of the Hong Kong and Yaumati Ferry Company. From 1964 to 1971, the company's passengers increased from 145m. to 191m.

Since then, the total has decreased to last year's 112m. (the number of passengers using outlying islands services has risen, a factor partly attributable to a rising demand for recreation, which also has long-term transport implications).

Bridge

There is talk of a harbour bridge at Lei Yue Mui, but the capacity of the cross-harbour tunnel is being approached and it is difficult to make a case for a second road tunnel, which would generate still more demand (Mr. Jones recently turned down suggestions for a reduction in toll charges for the tunnel, which will repay its investment loan later this year, because even more than the present 70,000 vehicles a day would use the tunnel, thus creating congestion and diverting traffic from the ferries).

The Automobile Association was among those pressing for a toll reduction, but given the undisputed need for priority for public transport in such a congested place, it is difficult to feel sympathy for the motorists' lobby. Restraints on drivers are not as severe as in, say, Singapore, and price disincentives may have to be stepped up because there are signs that car ownership, which has been static for about three years, is about to rise again. Wilbur Smith advocated that by 1981 the licence fee should rise to HK\$2,632 from the present HK\$50 and that parking charges should be four times the 1973 level.

Despite the grouching of aggrieved expatriates on the morning radio phone-in about faded white lines, poorly marked lorries and concealed police speed traps, the standard of traffic management is generally high, particularly given the incidence of 180 registered vehicles per kilometre of road. More than 85 per cent of passenger trips are made on means whose movement depends on road availability, and the steady increase in goods

vehicles, from 15,000 in 1967 to 33,000 in 1977, means that roads are a priority. But both cost and environmental impact (an element in the equation which finally is beginning to be considered in Hong Kong) dictate against unrestrained building and thus car ownership.

Among the major routes planned or under construction already are the \$HK280m. 1.8km Aberdeen Tunnel, the \$HK222m. first stage of the north-eastern coast road on the Island, the alarming \$HK280m. Connaught road elevated expressway, the airport tunnel route (the section of Prince Edward Road near the airport carried 60,000 vehicles a day in

1965 on four lanes, and now handles 130,000 vehicles on its ten lanes), duplication of the Lion Rock tunnel and the construction of stage I of the Tuenmun Road.

The road to Tuenmun raises the issue of transport within and to the three major new towns, where the biggest problem is expected to arise from the expansion of Shatin. The Wilbur Smith study suggested that only the Kowloon-Canton Railway could avert a serious blockage in the Shatin corridor, and suggested electrification, double-tracking and an extension to Tsui Tsui if the metro is not given the go-ahead for the East Kowloon Line.

Transmark, the British Rail subsidiary, is carrying out a feasibility study for a \$HK1.4bn. railway extension due to be submitted later this year. New sections under scrutiny include a 7.25km line to Kwai Chung, a 28.18km stretch from Tuenmun to Tai Po and a 4.43km line to Tai Po industrial estate. Such developments would bear out the Wilbur Smith statement that "although it now accounts for only a very small proportion of Hong Kong's internal passenger movements, there are opportunities for the KCR to become a major element in the transport system."

FISHING AND FARMING

An important buffer role

LOCAL PRESS reaction to the recent shooting of a trawlerman by a Vietnamese gunboat in the Gulf of Tonkin had echoes of Palmerstonian oratory. But the incident drew attention to the hazards faced by the men and women working Hong Kong's most important primary industry. Fishing is more important than farming in terms of meeting local demand, but still involves less than 2 per cent of the working population, most living on board their boats with their families. About 80 per cent of marine fish consumed locally is produced by the Colony's own fleet of 5,600 vessels, which is largely owner-operated. Ten years ago the number of fishing boats working out of Hong Kong totalled 9,400, but modern trawlers, accounting for some 62 per cent of the catch, require fewer crew

As a result, the labour force in the industry has been declining at a rate of about 2 per cent a year for 10 years, while the 60-fathom line, and the greater catch has increased 16 per cent since 1971. Total production of fish and fishery products in 1976 amounted to 156,926 metric tons, with a value of \$HK618m. The industry is about to undergo a major transition because the principal fishery—demersal resource—is believed to be almost at its maximum sustainable yield. Fisheries economist John Cheng says that there are some 400,000 tonnes of untapped fisheries resources in the South China Sea. However, the senior fisheries officer in charge of development, uncertain, and it may prove Roy Chilvers, points out that "We have ascertained that there are considerable stocks of unexploited demersal fish at a depth of between 100 and 150 fathoms—that is, about 130 of the adjacent continental

miles off the South China coast." But they are different species from those caught at the 60-fathom line, and the greater depths will necessitate additional investment to increase production in the warp carried on vessels. It is now necessary to turn to pelagic fishery resources, which account for some 20 per cent of the Hong Kong fish catch and which are usually converted into fishmeal and fish oil. The Food and Agriculture Organisation has estimated that there are some 400,000 tonnes of untapped fisheries resources in the South China Sea. Their consumer acceptability is uncertain, and it may prove Roy Chilvers, points out that "We have ascertained that there are considerable stocks of unexploited demersal fish at a depth of between 100 and 150 fathoms—that is, about 130 of the adjacent continental

shelf between Hainan and Swatow, although a few vegetable sals venture up to 500 miles to the vicinity of the Paracels. There have been a number of cases of crews being arrested and catches confiscated in territorial waters of neighbouring countries, although the May 29 shooting is apparently the first case of a fisherman being killed for alleged intrusion. Vessels operating in China's territorial waters must obtain a licence from the Peking authorities, a condition of which is that part of the catch must be discharged in Chinese ports. Last year was a transitional period for the termination of demersal investigations and planning of the programme for the survey and evaluation of pelagic fish stocks in the north section of the South China Sea.

Pond fish culture has been practised in the New Territories for some five centuries and the recent rate of development has been impressive. The 2,250 acres of fish ponds, producing 35,000 piculs of fish in 1970, rose to 3,550 acres and 74,000 picula by 1975, mainly grey mullet. This represents a productivity increase from 16 picula to the acre to almost 21. There are a number of problems, including heavy flooding from typhoons and inadequate quality of water and nutrient feeds, but with a little effort there is no reason why the average production of pond fish of 1 ton per acre should not be increased to 5 tons, which is already achieved by the most efficient producers, and even higher. Similarly the present emphasis on fresh water fish could be shifted to marine fish, fish, crabs, abalone... almost anything required.

The farming sector accounts for only about 20 per cent of local consumption, but plays an important buffer role in ameliorating the effects of shortages and price rises in the products of the Colony's main supplier, China. In the "three bitter years" of 1960-62, for example, when China was disrupted by internal upheavals, the Colony's pig and poultry producers boosted their output to cushion the effects.

Because of the hilly terrain, only about 12 per cent of the total land area is used for farming, with farmers comprising 2.09 per cent of the economically active population. The average age is above that of most other industries, because youngsters can make more money elsewhere. Traditionally, the main pro-

duct was rice, with two crops a year. This has given way to vegetable production yielding up to six crops a year and giving a gross return per acre about 10 times that of rice, and flow cases of crews being arrested and catches confiscated in territorial waters of neighbouring countries, although the May 29 shooting is apparently the first case of a fisherman being killed for alleged intrusion. Vessels operating in China's territorial waters must obtain a licence from the Peking authorities, a condition of which is that part of the catch must be discharged in Chinese ports. Last year was a transitional period for the termination of demersal investigations and planning of the programme for the survey and evaluation of pelagic fish stocks in the north section of the South China Sea.

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The tobacco gamble

BY STUART ALEXANDER

BACONISTS HAVE just saved their first deliveries of cigarettes containing a proportion of tobacco substitutes. Behind all the pre-launch publicity there is a deep contest of interests in which the substitutes have emerged as unsatisfactory compromise. They have been developed at great expense by an industry struggling to defend itself against increasingly strident criticism from both politicians and doctors on behalf of a public which is not really health-conscious.

The abolitionists will not be happy about smoking in whatever form—for example, they think that tobacco substitutes increase smoking by encouraging people to think it is safe—and the manufacturers already seen two launches of cigarettes with substitutes in West Germany and Switzerland to make any real impact.

Although there is a hardening trend of smokers switching to lower tar cigarettes, particularly in North America, there are other methods of erasing smoke and boosting the tar that can produce less but maintain full flavour. Only a few months these will be on the British market, a worried tobacco industry only a short time to bring multi-million pound gamble to a head. The industry has a horse that started racing much later than expected because of delays in the approval to market the new substitutes. Also the products are designed partly in response to political rather than market pressure, although Celsin had been working on Cytrel in the U.S. for nearly 20 years and the Imperial Tobacco/ICI relinquent of NSM (New Smoking Materials) has taken out five.

The market in the U.K. is big

are claimed to produce much less tar than tobacco and the RCP that there should be a maximum of 15 milligrammes tar delivery, as against a present average of about 21 milligrammes.

There was already some unrest in the industry about giving way on high tar—the rules merely lower the ceiling and create a new high—but if the RCP proposal were to be accepted it would mean changing the contents, wrapping and filters of about 85 per cent of the cigarettes sold in Britain, causing a revolution in public smoking tastes and habits.

So the industry itself has begun to move the argument more and more into the political arena. Political lobbying has been stepped up at Westminster and even on the Continent, and there is more emphasis on the individual's freedom to choose whether or not to smoke. Meanwhile the unions complain of the effect of price increases on the retail price index.

The manufacturers are approaching a point where they are prepared to dig in their heels. They feel that Mr. Ennals is over-reaching himself in asking the EEC to apply a higher tax to higher-tar cigarettes. The apparent failure of his move was foreseeable, especially in a community containing the State tobacco monopolies of France and Italy. In Germany there is a tradition of smoking cigarettes with a much lower tar and nicotine delivery.

While U.K. manufacturers have already agreed to a partial advertising ban including all radio and TV advertising, and are concluding details of an agreement to tighten controls on existing methods, the industry is against a total ban. Cigarette sales have sometimes

increased in countries where a complete ban exists but manufacturers point out that advertising will give a chance of success to those cigarettes containing substitutes. Therefore they claim that advertising is needed to further the Government's aim of persuading smokers to switch to low-tar brands.

On the question of smoking in theatres, restaurants, concert halls, and other public places there is a feeling that the Government may be trying to legislate against what amounts to a basic lack of consideration for non-smokers. It is interesting to note that British American Tobacco is running an advertising series in Germany and one of these advertisements reminds smokers of their duty to be considerate to non-smokers.

In his budget speech this year, Mr. Healey said there were compelling health reasons for increasing the tax on cigarettes. But when the price differential becomes too great, large-scale smuggling begins. In Denmark, where the tax is very high, so paradoxically is demand for very strong cigarettes, because smokers are reluctant to pay dearly for a smoke of "fresh air".

The Government has temporarily fallen between two stools over the introduction of tobacco substitutes. It has encouraged the industry to place more emphasis on low tar varieties but is now worried that the public may delude itself into thinking it is smoking a healthy cigarette.

The approaches of the manufacturers of substitutes and of the cigarette manufacturers have been entirely different.



Celaneso began its work in the U.S. at a time when it was thought there might be a shortage of tobacco leaf. So the company set out to develop a substitute with characteristics suitable for blending with tobacco. The tobacco industry, on the other hand, has been responding to criticism from the health lobby.

Many of the tests carried out by the original developers were very concerned with the burlesque characteristics than medical aspects and the two are not always compatible. Npr does Celaneso now wish to be made responsible for the health aspect of its product, a responsibility it feels lies with the cigarette manufacturers.

It is for this reason that there has been some criticism about the lack of independent testing of the health effects of tobacco substitutes. While Government to see if the fears of other scientists about cigarettes could be allayed.

For the industry the next few weeks will indicate whether it will ever see a return on the investments in substitutes. Although some estimates expect three out of four smokers to try the new brands, sales may very well quickly drop away. It is even possible that there will be no real increase of smokers of cigarettes in the low-tar sector, but rather that brand loyalty will be shaken up by the introduction of cigarettes containing tobacco substitutes. Certainly the retail trade will very quickly sort out the laggards. It is unlikely that all 11 of the new "substitute" brands will survive.

And at the end of the year tax harmonisation with the EEC will further reduce the differentials in price between large and small cigarettes—it could even be cheaper to smoke some plain brands than their equivalent size filter-tip stablemate.

With the industry increasingly wishing to give the impression that it is trying to protect the smoker's health, the Government will be put under more pressure to take tougher restrictive action against smoking. At that point the Government's compromise decision to encourage the manufacturers to go for tobacco substitutes could prove to have weakened the Government's stance of general opposition to smoking.

Labour

The market in the U.K. is big

Letters to the Editor

Compulsory CA supplement

Mr. D. Bays: A fundamental principle reporting the results and state affairs of each and every company must be to make those results comparable between one firm and another and between one company and another. The Institute of Chartered Accountants in England and Wales on July 7, 1977, has proposed a system of current cost accounting to be made compulsory. It is not a system of current cost accounting to be made compulsory. It is not a system of current cost accounting to be made compulsory. It is not a system of current cost accounting to be made compulsory.

Carp and chips

From Mr. F. Vogt: Sir, I have read with interest your review of the future of fish farming based on Dr. Purdom's paper (May 24). J. C. J. of the Institute of Reading has already challenged some of the data in Nature of May 12, 1977, although the grass carp is not particularly happy or profitable example within the context.

The supply of gas

From Mr. M. Ellison: Sir, I do not know whether to laugh or cry when I read of the excess profits made by the gas industry!

To-day's Events

GENERAL: Treasury issues figures of U.K. official reserves for June. House of Commons debate on Rhodesia, begin further visit to southern Africa. Mr. Janos Kadar, Hungarian Communist Party leader, begins four-day official visit to West Germany. High Court hearing in which Grunwick Processing Laboratories challenge finding by Advisory, Conciliation and Arbitration Service that company should recognise Association of Professional Executive, Clerical and Computer Staff (APEX).

Legal Services Commission

From the chairman, British Legal Association: Sir, it is vital that, from the point of view of the public and the profession, the Royal Commission on Legal Services be seen to be impartial. Very recently the Consumer's Association of which Mr. Peter Goldmann, a Royal Commissioner, is Director, published a report concerning solicitors in which some complimentary things were said, but calling for the abolition of the so-called monopoly in cost charging. The L.A.G. Bulletin, journal of the Legal Action Group, of which Miss Susan Marsden-Smedley, another Royal Commissioner, is Director, carried an editorial in May 1977, critical of Part 1 of the Law Society's submission to the Royal Commission, saying that, inter alia, the Law Society's plan for legal services "must be rejected as the basis for an overall pattern for legal services for the future. L.A.G. proposals for a Legal Services Commission, contrary to implications in this document, would be no more bureaucratic and only a little more expensive in manpower." Both these organisations appear, therefore, to have reached concluded views on matters which are the subject of consideration by the Royal Commission on Legal Services.

The contract race

From Mr. G. Petty: Sir, having read the article "Mortgage of truth" (June 25) mortgages are not the only obstacle that would be buyers have to face. How many, I wonder, are now becoming aware for the first time of that most formidable of hurdles, "The contract race".

Sweet and sour

From Gen. Capt. P. Broad: RAF (Retd.): Sir—I was very interested in Arthur Hellyer's article on the scent of flowers of June 25. To my mind, the greatest obstacle to intelligent description and discussion of odours is not so much our inadequate vocabulary—that can be remedied—as the fact that scents can smell quite differently to different people. It is not just that some of us cannot detect certain scents or can smell them

Deficits and recessions

From Mr. T. Arthur: Sir—One's despair at the economic establishment's continued shunning of the "Austrian school" of which a leading exponent is F. A. Hayek is increased by your leader of June 30.

Current cost accounts

Mr. J. Embrey: Sir—As a chartered accountant who voted in favour of the lution recently put to the members of the Institute of Chartered Accountants in Eng-

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This document contains particulars given in compliance with the regulations of the Council of The Stock Exchange for the purpose of giving information to the public with regard to London & Scottish Marine Oil Company Limited ("LSMO"). The information contained in this document has been supplied by LSMO. The Directors of LSMO collectively and individually accept full responsibility for the accuracy of the information given herein and confirm, having made all reasonable enquiries, that, to the best of their knowledge and belief, there are no other facts the omission of which would make any statement herein misleading.

A copy of this document, having attached thereto the documents referred to in paragraph 8(b) of Appendix VII, has been delivered to the Registrar of Companies for registration.

The Application List for the shares now offered for sale will open at 10 a.m. on Thursday, 7th July, 1977 and may be closed at any time thereafter.

London & Scottish Marine Oil Company Limited

(Incorporated in England under the Companies Acts 1948 to 1967: Registered Number 1008965)

Offer for Sale by Morgan Grenfell & Co. Limited

of 8,500,000 Ordinary Shares of 25p each at
155p per share payable in full on application.

DIRECTORS

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The Royal Bank of Scotland Limited,
62 Lombard Street, London EC3P 3DE.
Issuing House
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and The Stock Exchange.
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Solicitors to Morgan Grenfell & Co. Limited

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Auditors and Joint Reporting Accountants
Whitney Murray & Co.,
Chartered Accountants,
57 Chiswell Street, London EC1Y 4SY.
Joint Reporting Accountants
Arthur Young McClelland Moores & Co.,
Chartered Accountants,
Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NL.
Technical Advisers
Ranger Oil (U.K.) Limited,
Ranger House, 69, 71 Great Peter Street, London SW1P 2BN.
Reporting Petroleum Consultants
DeGolyer and MacNaughton,
One Energy Square, Dallas, Texas 75206, U.S.A.
Trustee for the Oil Production Stock
Commercial Union Assurance Company Limited,
St. Helier's, 1 Undershaft, London EC3P 3DD.
Trustee for the 14 per cent. Unsecured Loan Stock 1981/83
General Accident Fire and Life Assurance Corporation Limited,
General Buildings, Perth PH1 5TP.

SHARE CAPITAL

Application has been made to the Council of The Stock Exchange for admission to the Official List of the Ordinary Shares of LSMO, issued and now being issued.

Authorised
£15,000,000

In Ordinary Shares of 25p each

Issued and now
being issued
fully paid
£12,151,059

LOAN CAPITAL

Oil Production Stock (in Units of 10p each) £750,000
14 per cent. Unsecured Loan Stock 1981/83 £75,000,000

Save as disclosed herein and other than intra-group indebtedness, neither LSMO nor any of its subsidiaries had outstanding on 10th June, 1977 any borrowings or indebtedness in the nature of borrowing, including bank overdrafts, liabilities under acceptances or acceptance credits, mortgages, charges, hire purchase commitments or, except in the ordinary course of business, guarantees or other material contingent liabilities. Commitments arising from LSMO's participation in the Ninian Project are mentioned below.

Introduction

London & Scottish Marine Oil Company Limited ("LSMO") was formed for the purpose of exploring for and producing oil and gas, principally in the United Kingdom sector of the North Sea. The principal asset of LSMO is an interest, provisionally agreed at 9 per cent., in the Ninian Field, from which commercial production is scheduled to commence in the first half of 1978. LSMO also has a number of other oil exploration interests.

This Offer for Sale is being made in connection with an application to the Council of The Stock Exchange for a listing of the Ordinary Shares of LSMO and for the purpose of raising further permanent capital.

The Oil Production Stock ("OPS") and 14 per cent. Unsecured Loan Stock 1981/83 ("Loan Stock") of LSMO, which were issued to finance part of the development costs of the Ninian Project, are already listed on The Stock Exchange. The OPS entitles the holders to receive half-yearly payments equivalent to 8.75 per cent. of the value of petroleum production (less certain operating costs and Government royalty) from LSMO's interest in the Ninian Field. Holders thus participate in changes in the volume and the value, expressed in sterling terms, of such production. In June 1977, LSMO arranged bank facilities totalling £35 million to provide further finance for its share of the development costs of the Ninian Project.

The Ninian Project is well advanced, the first production platform having been towed out and positioned in May 1977, and companies with substantial interests and experience in the oil industry are committing large sums to the Project. However, investment in oil exploration and development carries a high degree of risk, and factors such as economic and weather conditions can have a major effect on the timing, progress and outcome of the Ninian Project. Moreover, each participant has only limited voting power on decisions relating to the Ninian Project, including the rate of production. LSMO's provisionally agreed interest confers a 9 per cent. voting right.

The Directors of LSMO stress that the illustrations of results and cash flows in Appendix V should on no account be taken as forecasts, and should be read in conjunction with the principal assumptions and notes. It should be noted that LSMO will incur losses at least until the commencement of commercial production of oil from the Ninian Field and that, as explained in paragraph 9 of part 1 of this document, these losses will create a deficiency in shareholders' funds, which is expected to be temporary. Delays in the commencement of commercial production or unbudgeted increases in capital costs could have a significant adverse effect on profits and cash requirements.

Part 1: The Company

1 HISTORY AND BUSINESS

London & Scottish Marine Oil Company Limited ("LSMO") was incorporated in England on 23rd April, 1971 for the purpose of exploring for and producing oil and gas, principally in the United Kingdom sector of the North Sea.

In January 1977, LSMO merged with Scottish Canadian Oil & Transportation Company Limited ("SCOT") by means of a share exchange offer whereby SCOT, which was incorporated in 1970, became a wholly-owned subsidiary of LSMO. LSMO and SCOT have similar objects and interests and, before the merger, had a number of shareholders, directors and executives in common.

In 1970, SCOT, in association with another company, was granted a Licence (P.114) to explore for and produce oil and gas in the United Kingdom sector of the North Sea. In 1972, LSMO and SCOT were granted two such Licences (P.199 and P.229) and LSMO one further Licence (P.128), in each case in association with others. During 1975, LSMO extended its interests in these Licences by acquisitions from Cawoods Holdings Limited and National Carbonising Company Limited.

In January 1974, oil was discovered in Block 3/8 (Licence P.199), in which LSMO has a 23 per cent. interest and SCOT has a 7 per cent. interest, and the existence of a major oil field in that Block and in the adjacent Block 3/3 was subsequently confirmed as a result of further exploratory drilling. The field, which is one of the largest yet discovered in the United Kingdom sector of the North Sea, is named the Ninian Field. Development of the Ninian Field, in which LSMO and SCOT's combined interest is provisionally agreed at 9 per cent., is now well advanced, and commercial production of oil is scheduled to commence in the first half of 1978.

In February 1976, LSMO and SCOT raised approximately £73.3 million (net of expenses) by the issue of Oil Production Stock ("OPS") and 14 per cent. Unsecured Loan Stock 1981/83 ("Loan Stock"). The purpose of the issues was to enable the two companies to finance the major part of their share of the cost of developing the Ninian Field. As part of the arrangements for the merger with SCOT, LSMO issued further OPS and Loan Stock to replace the OPS and Loan Stock of SCOT. The OPS and the Loan Stock of LSMO are listed on The Stock Exchange. In June 1977, LSMO arranged bank facilities of £35 million to cover the expected peak financing requirement for LSMO's and SCOT's share of the Ninian Project.

Since their formation, LSMO and SCOT have been advised by Ranger Oil (U.K.) Limited ("Ranger") in relation to applications for Licences, exploration of areas awarded, development of the Ninian Field and other technical matters. Ranger, which is a participant in all the Licences in which LSMO and SCOT have interests, is a wholly-owned subsidiary of Ranger Oil (Canada) Limited ("Ranger Canada"), a listed Canadian company whose business is the exploration for, and development and production of, oil and gas in several areas of the world.

References in this document to "the Directors" are to the Directors of LSMO. Further references in parts 1 and 2 of this document to "LSMO" should be taken, where appropriate, to include SCOT.

2 LICENCE AND OTHER INTERESTS

LSMO is a participant in the following Licences, the locations of which are shown in the map below and details of which are set out in Appendix I Licence P.199

LSMO has a 30 per cent. interest in Licence P.199 covering 3/8, which contains part of the Ninian Field described in detail in graph 3 and in part 2 of this document.

Two wells have been drilled on Block 3/8 on structures other than Ninian. Well 3/8-3, drilled on a geological structure south of the field, discovered a hydrocarbon accumulation. A successful extension into this discovery has been drilled on Block 3/7, in which LSMO does not have an interest. Further exploratory drilling, for which the present no plans, will be required to appraise the significance of the structure. Another well, 3/8-4, has tested a possible extension into 3/8 of the Alwyn Field, discovered by the Total group in 1973. Further activity is dependent on the commercial development of the Alwyn Field.

The participants in Licence P.199 expect that a further well will be drilled on Block 3/8 on another structure outside Ninian, but a decision as to the timing has not yet been made.

Licence P.114

LSMO has a 45 per cent. interest in Licence P.114, which covers (after relinquishments in 1976 under the terms of the Licence) Blocks 23/27 and 22/27a. The fourth well drilled under this Licence discovered oil on Block 23/27. In tests, oil flowed at a stabilised rate in excess of 3,000 barrels per day with no water recovery from a portion of a thick bearing sandstone reservoir. The low sulphur oil has a gravity of 46 degrees API with an average gas-oil ratio of 650 cubic feet per barrel. No decision has yet been taken with respect to the further exploratory drilling which will be required to appraise fully the commercial significance of this discovery.

Licence P.128

LSMO has a 22.5 per cent. interest in Licence P.128, which covers Blocks 48/18b and 48/19b. A gas discovery was made on the former but it is not considered to be commercial at this time. There are at present no plans for further exploration on this Licence.

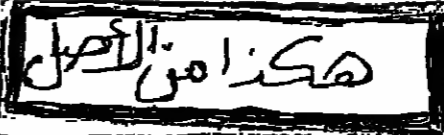
Licence P.229

LSMO has a 51 per cent. interest in Licence P.229, which covers Blocks 3/30, 4/21, 4/26 and 21/18. Two wells were drilled in 1976 but were plugged and abandoned. There are at present no plans for further exploration on this Licence.

The possibility of farming out selected portions of the areas covered by Licences P.114, P.128 and P.229 is being investigated, but no agreements have yet been reached.

A summary of the principal terms governing each of the Licences is set out in Appendix II. The minimum work obligation imposed by each of the Licences in which LSMO has an interest has been completed end, as far as the Directors are aware, all other provisions of the Licences have been complied with.

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As explained in Appendix I, a licensee must surrender half the acreage of an area covered by a licence six years after its issue. Accordingly, in 1976, the licensee of Licence P.114 relinquished their interests in Blocks 22/19 and 23/11, and part of their interest in Block 22/27; the part of Block 22/27 retained was designated 22/27a. In 1978, relinquishments must be made in respect of licences P.128, P.199 and P.229, but the Directors consider that such relinquishments will not require LSMO to surrender any interest in the Ninian Field in any other area at present considered to be of commercial value.

LSMO made an unsuccessful application for a licence in the fifth round of offshore petroleum production licensing which was announced by the Department of Energy in July 1976. The application was made by a consortium led by Ranger and was for five blocks which were selected as having a high possibility of hydrocarbons.

European Marine Oil N.V. European Marine Oil (Ireland) Limited

LSMO owns 300,000 shares of US \$1 per value fully paid in European Marine Oil N.V. ("EMO"), which represents 15 per cent. of EMO's issued equity capital. EMO, which is incorporated in the Netherlands Antilles, is a member of a group of companies which have explored for oil and gas in North America. EMO now has small gas producing interests. The Operator for each of these projects is Ranger Canada or one of its subsidiaries.

EMO owns 66 shares and LSMO owns 34 shares of the 100 issued shares of European Marine Oil (Ireland) Limited ("EMO Ireland"), which is incorporated in the Republic of Ireland. EMO Ireland has a 22.67 per cent. interest in Exploration Licence No. 8/78 relating to Blocks 13/2 (Donegal basin), 3/3 and 63/8 (Fastnet basin) in the Republic of Ireland's offshore areas. In May 1977, a well was drilled on Block 63/8 and subsequently plugged and abandoned. This well, which was the first drilled under the Licence, completes the work obligation on the Licence. LSMO's investment in EMO Ireland as made in 1977 and amounts to approximately £100,000.

BRIEF DESCRIPTION OF THE NINIEN PROJECT

The principal asset of LSMO is its interest in the Ninian Field, which is provisionally agreed at 9 per cent. and is subject to redetermination as set out in paragraph 13(b) of part 2 of this document. As a participant in the Ninian Field, LSMO has an interest in the whole of the Ninian Project ("the project"), which is described in greater detail in part 2 of this document. The project comprises the development of the Ninian Field, the construction of the main pipeline and a share in the terminal facilities now being built at Sullom Voe in the Shetland Islands.

The Ninian Field is located some 85 miles east of the Shetland Islands in water approximately 450 feet deep. The oil reservoir lies some 10,000 feet below a level in Middle Jurassic sandstone, which has proved productive elsewhere in the North Sea.

The Ninian Field is being developed as a joint enterprise between the participants in Blocks 3/3 and 3/8. The Project is managed by the Ninian Management Committee ("NMC") and other committees, on which the participants in the Ninian Field are represented. Chevron Petroleum (U.K.) Limited ("Chevron") is the Operator for the Ninian Field, and BP Petroleum Development Limited ("BP") is the Constructor and Operator for the Ninian Field and Constructor for the terminal facilities. Certain decisions of NMC require unanimous agreement. All other decisions require the affirmative vote of three or more participants having a combined voting interest of not less than 50 per cent. (provided that no single participant, or participants which are associated companies, can alone prevent a motion being carried), and such decisions are then binding on all participants in the Ninian Field. An individual participant, on the basis of the present interests, can only exercise limited voting power on decisions relating to the Project.

NMC has decided on a three platform development, the platforms to be sited in the southern, central and northern portions of the reservoir. The northern platform was successfully towed out and positioned in May 1977. Drilling of the development wells is scheduled to commence in the fourth quarter of 1977 and commercial production is expected to commence from this platform in the first half of 1978. The central platform is scheduled to be positioned in October 1977, with production scheduled to commence in mid-1978. It is, however, at present some delay in construction work and it is possible that this platform will not be positioned until April or May 1978. In this event, main work which would normally be carried out in the North Sea will be carried out during the winter at the construction site, and production from this platform is then expected to commence in the third quarter of 1978. The northern platform has been ordered and is scheduled to be positioned in the summer of 1978; production from this platform is expected to commence in the second quarter of 1979. The southern and central platforms are designed to be capable of independent operation.

The main Ninian pipeline has been laid and tested, and burial is virtually complete. The feeder line from the southern platform to the site of the central platform has been laid, tested and buried.

The terminal facilities at Sullom Voe, which are under construction, include treatment, storage and loading facilities. Although terminal construction is subject to delay, facilities adequate to handle production from the Ninian Field are expected to be available by April 1978.

It is estimated that the cost of the Project in the period 1974 to 1982 will amount to £1,377.1 million, of which LSMO's share, on the basis of its proportionally agreed interest, would be £123.9 million. The estimates contain substantial provisions for escalation and contingencies. A breakdown of the estimated costs is set out in paragraph 16 of part 2 of this document.

A firm of independent petroleum consultants, DeGolyer and MacNaughton, was instructed to report on the reserves in the Ninian Field and to place certain production forecasts. The report is set out in Appendix I. It will be seen from that report that DeGolyer and MacNaughton estimates, on the basis of the information provided to it by holders of the Licences, that the recoverable oil from the Ninian Field is 972,253,000 barrels of proved oil reserves and 146,065,000 barrels of probable oil reserves.

DeGolyer and MacNaughton has predicted annual production from the Ninian Field on the basis of information on the planned development programme provided by LSMO. In Case 1, it has been assumed that production commences from the southern platform in March 1978, from the central platform in June 1978 and from the northern platform in September 1979, and DeGolyer and MacNaughton has predicted that oil recoverable by the end of 1978 will be 1,048.1 million barrels. In Case 2, it has been assumed that production from the central platform will be delayed until September 1978, and DeGolyer and MacNaughton has predicted that oil recoverable by the end of 1978 will be 1,042.1 million barrels. The delay would affect production most markedly in 1978, when the average daily production would be reduced approximately 84,000 barrels per day to approximately 61,000 barrels per day.

DIRECTORS AND MANAGEMENT

Mr. G. F. B. Grant, the Chairman, is Deputy Chairman of Commercial Union Assurance Company Limited and Director of Witan Investment Company Limited, both of which companies are shareholders in LSMO. He has been Chairman of LSMO since August 1971.

Mr. G. W. Saarle, the only executive Director of LSMO, has been Managing Director since August 1974 and has recently been appointed Deputy Chairman of the Anglo-Iranian Oil Company Limited (now The Petroleum Company Limited) in 1946 and, prior to his retirement in 1974, was Director of Finance and Planning and Chairman of the Executive Committee of BP Trading Limited, the principal trading subsidiary of British Petroleum Company Limited. Mr. Saarle, who is 63, is also Chairman of Star Offshore Services Limited, a company formed in 1974 to provide services for the oil industry in offshore operations.

Mr. M. J. K. Belmont is a partner in Cazanove & Co., Members of The Exchange, and is also Director of EMO and EMO Ireland.

Mr. E. Binks is Chairman and Managing Director of Cavoggs Holdings Ltd, which has substantial interests in distribution of oil products and is a shareholder in LSMO.

Mr. W. G. Cochrane is the Manager of The Edinburgh Investment Trust Ltd, a shareholder in LSMO.

Mr. W. W. Greenlee is Managing Director of Ranger and has twenty years experience in the oil industry.

Mr. J. M. Pierce, the President of and a substantial shareholder in Ranger, has extensive experience in the oil industry. He is also Chairman of and a Director of EMO and EMO Ireland.

Mr. D. F. G. Stred is a Director and chief executive of National Carbonisation Company Limited, the principal activity of which is the manufacture of smokeless fuel, and which is a shareholder in LSMO.

Mr. E. H. Vestey is Chairman of Blue Star Line Limited, a shareholder in LSMO, and has other substantial business interests.

Mr. Grant has indicated his intention to retire as Chairman and a Director of LSMO at the date of the 1978 Annual General Meeting, and it is intended that he will then become Chairman.

LSMO relies on Ranger for technical advice relating to the Project and exploration interests, and at present has ten employees, who are principally with finance and administration.

SERVICES PROVIDED BY RANGER

Under agreements dated 21st January, 1976 (but deemed to have been operative since 1st July, 1974), Ranger provides LSMO with administrative and supervisory services and general advice on technical aspects in relation to the Project. Ranger represents LSMO on NMC and other committees

relating to the Project on which LSMO is entitled to be represented and, unless instructed by LSMO, is entitled to vote and commit LSMO as it deems appropriate.

The consideration payable to Ranger by LSMO under the agreements consists of LSMO's proportionate share of the expenses (excluding capital expenditure on the Project) incurred by Ranger in relation to the Project, and a sum in respect of services in relation to the Project provided by Ranger Canada outside the United Kingdom. The amounts payable in respect of 1976 under these agreements totalled £387,000. Ranger Canada has undertaken to ensure that Ranger is at all times in a position to fulfil its obligations under these agreements, which continue until 1999 unless previously terminated by either party giving not less than twelve months' notice.

Ranger acts as Operator in respect of Licences P.114, P.128 and P.229 and represents LSMO in dealings with BP as Operator in respect of Licence P.199.

Although the agreements referred to above apply only to Ranger's services in connection with the Project, LSMO has been able to rely under informal arrangements on Ranger's technical and other supporting services in connection with the whole of its exploration programme.

Ranger first carried out an extensive technical survey of the United Kingdom sector of the North Sea in 1964 when it applied, unsuccessfully, for a production licence in the first round of licensing awards. In 1970, it was granted an interest in Licence P.114 with SCOT, and in 1972 it was granted an interest in Licences P.128, P.199 and P.229. Since 1970, Ranger as Operator has drilled eight wells in the United Kingdom sector of the North Sea. It has also participated with BP, Chevron or Esso Exploration Norway Inc. in eight further wells in the North Sea. Over the past seven years, Ranger has maintained in the United Kingdom an experienced team of engineers, geologists, geophysicists and management personnel.

STATE PARTICIPATION

The Government's policy regarding participation was described in outline in the White Paper "U.K. Offshore Oil and Gas Policy", which was published in 1974. Discussions between the Government and LSMO began in January 1975, and in May 1975, LSMO was among the first companies to agree to the principle of majority state participation.

Letters from the Department of Energy dated 14th November, 1975 and 20th January, 1976 were set out in the prospectus relating to the issues of OPS and Loan Stock. Each of these letters indicated that participation would result in LSMO being financially neither better nor worse off. The latter letter indicated that a participation agreement could take a form by which the British National Oil Corporation ("BNOC") would obtain title to 51 per cent. of LSMO's interest in the Ninian Field, participating in the operating committees and enjoying its proportionate voting rights; LSMO would remain responsible for all exploration, development and operating costs but would continue to own beneficially all relevant assets and petroleum produced, subject to BNOC having an option to purchase 51 per cent. of the production at market price.

In February 1976, the Government signed the first legally binding participation agreements with two companies with interests in commercial oil discoveries in the United Kingdom Continental Shelf, and a small number of further such agreements has since been completed. In addition, memoranda of understanding or similar commitments have been entered into by a number of companies; further negotiations will be required before these result in legally binding agreements. LSMO continues to have detailed discussions with the Department of Energy and BNOC and is currently negotiating terms for participation in keeping with the basic principle that LSMO should be financially neither better nor worse off.

FINANCING ARRANGEMENTS

In February 1976, LSMO and SCOT raised in aggregate approximately £73.3 million (net of expenses) by separate issues of OPS and Loan Stock which were consolidated into single issues of OPS and Loan Stock of LSMO in February 1977 as part of the arrangements whereby LSMO merged with SCOT. The purpose of these issues was to finance the major part of the two companies' share of the development costs of the Project and to finance, on a longer term basis, short-term loans which had been provided mainly by shareholders. The OPS and the Loan Stock are listed on The Stock Exchange.

The OPS entitles the holders to receive half-yearly payments equivalent to 8.75 per cent. of the value of petroleum production (less certain operating costs and Government royalty) from an interest in the Ninian Field equivalent to the present combined interests of LSMO and SCOT. Holders thus participate in changes in both the volume and the value, expressed in sterling terms, of such production.

The proceeds of the issues of OPS and Loan Stock were designed to cover a substantial proportion, but not all, of the cost of LSMO's and SCOT's share of the Project, because it was considered that, in view of the uncertainties inherent in any such project, it was right to leave decisions as to the amounts of further moneys required and the methods to be adopted to provide them until the actual needs had become clearer.

In June 1977, LSMO obtained an unsecured term loan facility of £30 million from a consortium of banks led by Williams & Glyn's Bank Limited ("Williams & Glyn's"). LSMO may draw down the facility between 20th July, 1977 and 10th September, 1979, with not more than £5.4 million being drawn prior to 1st January, 1978. Repayment is scheduled to take place in five equal quarterly instalments commencing on 10th December, 1979. Williams & Glyn's have also agreed to make available to LSMO an overdraft facility of £5 million until 30th September, 1979. These facilities are conditional upon the Ordinary Shares of LSMO being admitted to the Official List on or before 8th July, 1977.

Further details of the OPS, the Loan Stock and the bank facilities are given in Appendix VI.

Money for expenditure on exploration has been provided mainly by issues of equity capital.

REASONS FOR OFFER FOR SALE AND PROCEEDS OF ISSUE OF FURTHER ORDINARY SHARES

This Offer for Sale is being made in connection with an application to the Council of The Stock Exchange for a listing of the Ordinary Shares of LSMO and for the purpose of raising further permanent capital.

Of the 8,500,000 Ordinary Shares of 25p each now offered for sale, 6,600,000 shares will, subject to the Ordinary Shares of LSMO being admitted to the Official List on or before 8th July, 1977, be subscribed by Morgan Grenfell & Co. Limited ("Morgan Grenfell") at a price of 151.9p per share. The net proceeds of issue of these Ordinary Shares, after deduction of all expenses of this Offer for Sale payable by LSMO (estimated at £520,000), are estimated to amount to approximately £9.5 million. The remainder of the Ordinary Shares now offered for sale will, subject to listing, be acquired by Morgan Grenfell from existing shareholders.

The proceeds of issue of the new shares will be used principally for further exploration, delineation work on existing discoveries and technical surveys during the next few years. The proceeds will in the shorter term be used to finance, on a temporary basis, the development of the Project.

RESULTS, FINANCIAL REQUIREMENTS AND DIVIDENDS

(a) Forecast of results for the year ending 31st December, 1977

Prior to the commencement of commercial production from the Ninian Field, LSMO is unlikely to have any significant income other than interest derived from the investment of surplus funds. In the year ending 31st December, 1977, the principal revenue of LSMO will be interest on the unutilised portion of the

moneys raised by the issues of the OPS, the Loan Stock and the new Ordinary Shares, and its principal expenses are expected to be interest on the Loan Stock and administrative costs. The Directors forecast that LSMO and its subsidiaries will incur a loss before taxation for the year ending 31st December, 1977 which, in the absence of unforeseen circumstances, will amount to not more than £8.1 million. The assumptions on which this forecast is based are set out in Appendix IV.

(b) Illustrations of results for the years 1978 to 1986

It is not practicable to make any realistic forecast of results for the period after 1977. However, it is possible to illustrate the net after-tax income of LSMO which may be generated from its interest in the Ninian Field on the basis of the production profiles predicted by DeGolyer and MacNaughton, the estimated capital costs and a number of assumptions.

The following illustrations are based on the more conservative production profile set out in Case 2 of the DeGolyer and MacNaughton report. The table given below, which is supported by the detailed calculations, assumptions and notes set out in Appendix V, illustrates the net after-tax income which may be generated from the interest of LSMO in the Ninian Field in the period 1978 to 1986 (by which time the production profile shows that approximately 82 per cent. of the total oil recoverable by the end of 1999 will have been recovered) on the basis of four different oil prices:

- Basis A: US\$11.20 (£6.59) per barrel fixed (the estimated current market price less 20 per cent.)
- Basis B: US\$14.00 (£8.24) per barrel fixed (the estimated current market price)
- Basis C: US\$16.80 (£9.89) per barrel fixed (the estimated current market price plus 20 per cent.)
- Basis D: US\$14.00 (£8.24) per barrel, rising by 5 per cent. compound per annum after 1978 to US\$20.68 in 1986.

A dollar/sterling exchange rate of US\$1.70 to £1 has been assumed throughout.

Basis	1978		1979		Possible net after-tax income (net deficit)		1985		1986		
	£m	US\$m	£m	US\$m	1980	1981	1982	1983	1984	1985	1986
A	(8.6)	(3.3)	18.3	15.1	16.8	16.2	16.2	12.7	9.6		
B	(7.3)	8.2	18.9	20.9	22.8	20.3	19.5	18.3	12.6		
C	(6.0)	13.0	19.7	28.8	28.6	25.1	23.9	20.2	15.4		
D	(7.3)	9.2	19.8	24.4	27.8	25.8	25.8	23.3	18.8		

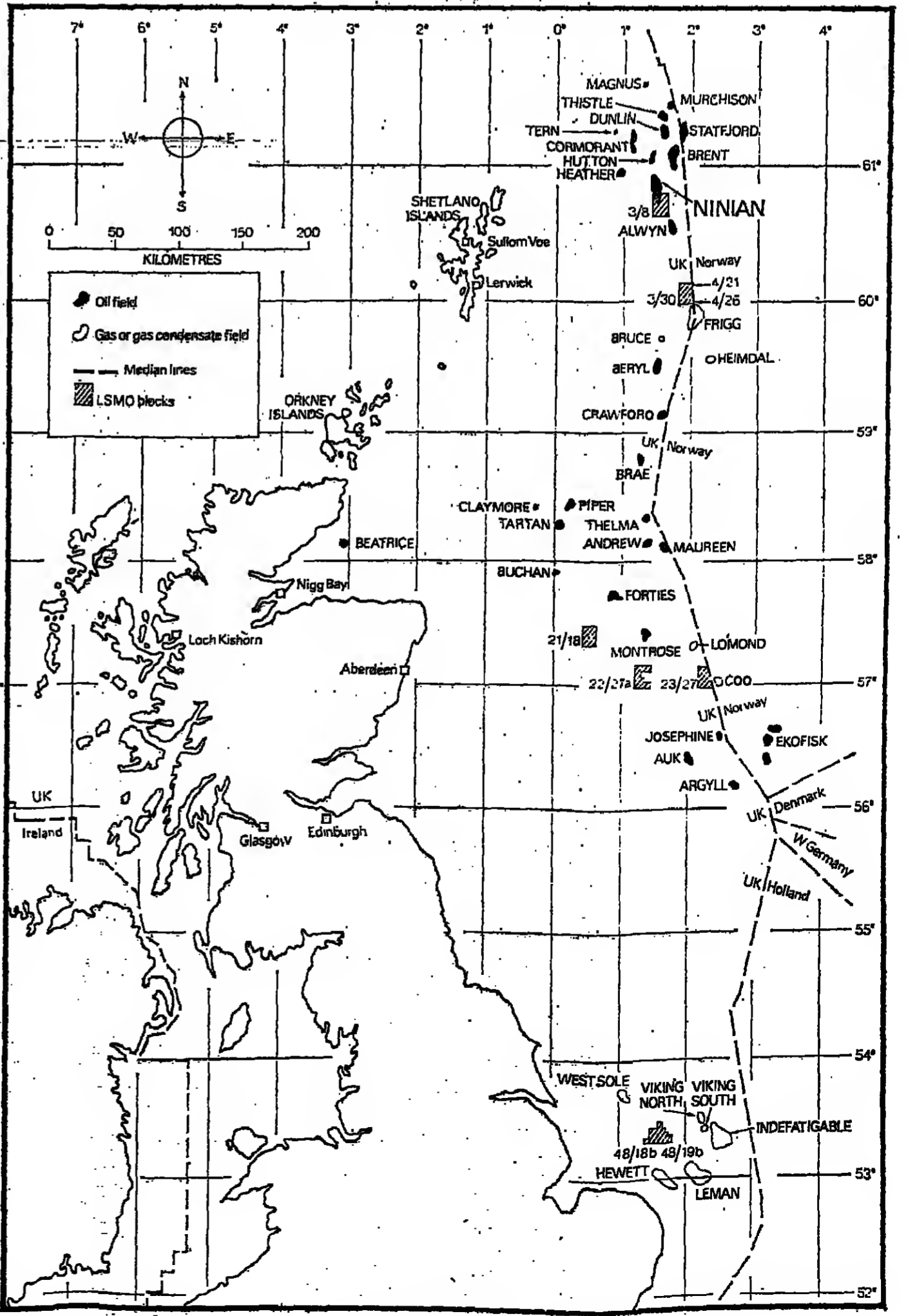
The Directors stress that the net income actually achieved will depend on a number of factors: in particular, the date on which commercial production commences from each of the three platforms, the production levels realised in practice, the actual capital costs and the actual sterling price of oil (which will reflect the dollar price of oil and the sterling/dollar exchange rate). Furthermore, the illustrations show only the net income arising from LSMO's interest in the Ninian Field, so that the pattern of annual income broadly follows the production profile, which rises to a peak in 1981 and 1982 and declines significantly thereafter. In practice, the net income may also be affected by the results of further exploration, by possible development of existing interests other than the Ninian Field and by the results of any diversification into other areas of activity.

The illustrations show that LSMO will make a substantial loss in 1978 and that, during part of 1978, and probably during part of 1979, LSMO will have a deficiency of shareholders' funds, mainly as a result of charging interest payable on the Loan Stock and the bank borrowings to the profit and loss account and of continuing to carry the investment in the Project in the books at cost. On the assumptions used, the illustrations show that the maximum deficit could be substantial. Delays in commercial production from the Ninian Field could have a significant adverse effect on results.

(c) Financial requirements

It is estimated, on the basis of the illustrations given above, that the total borrowings of LSMO will reach their peak in the second half of 1978 or in the first half of 1979. By the end of 1980, the level of borrowings is expected to have decreased significantly as a result of repayments of bank borrowings from the proceeds of sale of oil.

Although delay in commercial production from the Ninian Field could have a significant adverse effect on LSMO's financial requirements, the Directors consider that, taking into account the bank facilities referred to above and the proceeds of the present issue of Ordinary Shares, LSMO will have sufficient funds to meet in full its share of the estimated costs of the Project (which include provisions for escalation and contingencies as indicated in paragraph 16 of part 2 of this document) until the end of the first half of 1979, after which it is expected that further expenditure can be met from cash flow from oil sales. The Directors also consider that LSMO will have sufficient funds to provide for foreseeable exploration expenditure for the next few years.



North Sea interests of LSMO

The Directors consider that it is premature to be specific in the matter of dividend policy, particularly since the first payment of dividend is unlikely to occur before 1980. However, the Directors would consider recommending payment of a dividend out of current profits and before recouping the accumulated losses of prior years, provided that this is not prohibited either by dividend restraint legislation or as a result of any change in the law relating to payment of dividends by companies, for example following implementation of an E.E.C. directive. In deciding the appropriate level of dividend to be paid, the Directors would take account of the cash requirements of LSMO at the time. Under the term loan facility referred to in paragraph 7 of this document, the consent of the banks is required for the payment of dividends before 60 per cent. of the loan has been repaid; this stage is scheduled to be reached in June 1980.

10 OIL SALES

LSMO has signed heads of agreement with Petrofina S.A. and Petrofina (UK) Limited (together referred to as "Petrofina") and Cawoods Holdings Limited (with whom a marketing programme is under discussion) under which LSMO will sell to Petrofina from the start of production to 31st December, 1982 crude oil at prices related to market value at the time of delivery. The agreement provides a firm market for the whole of the estimated production available to LSMO for 1978 and for the greater part of such production from 1979 to 1982. LSMO has the flexibility after 1978 to retain some of its crude oil for other marketing outlets which it may develop. In conjunction with Cawoods Holdings Limited, LSMO has, under the agreement, obtained refining capacity at Lindsey Oil Refinery on Humberside for four years commencing on 1st January, 1979.

11 PROSPECTS

At this stage, the future of LSMO is dependent on the successful development of the Ninian Field, which is shortly expected to produce oil and to provide LSMO with a substantial cash flow.

It is the Directors' firm intention to continue to appraise prospects within LSMO's existing licences and also to seek other opportunities for profitable investment, both in the United Kingdom and overseas. Such investment will primarily be directed towards oil exploration and production. The sixth round of applications for North Sea Licences is likely to take place in 1978 and LSMO, with Renger's assistance, is taking the initial steps with a view to making an application in that round. The Directors will also consider opportunities for other oil and energy related investments.

In the short term, the ability of LSMO to spend substantial sums on activities other than the Project may be restricted under the provisions of the term loan facility summarised in Appendix VI of this document.

Part 2: The Ninian Project

The Project comprises the development of the Ninian Field, the pipeline to carry production to Sullom Voe in the Shetland Islands and a share in the terminal facilities now being built there.

12 RESERVES OF THE NINIAN FIELD

A firm of independent petroleum consultants, DeGolyer and MacNaughton, was instructed to report on the reserves in the Ninian Field as at 31st May, 1977 and to develop a production profile. The report is set out in Appendix I.

It can be seen from the report that DeGolyer and MacNaughton, on the basis of information provided by holders of the Licences, estimates as follows:—

	million barrels
Oil in place	
Proved	2,605.7
Probable	411.8
	<u>3,017.5</u>
Oil recoverable	
Proved	972.3
Probable	146.1
	<u>1,118.4</u>
Average recovery factor	37.1 per cent.

The oil from the Ninian Field is a good quality light crude oil with a very low sulphur content.

DeGolyer and MacNaughton, for the purposes of the report, has predicted recovery of oil from the Ninian Field on two bases, in each of which it is assumed that production commences in the first half of 1978 and continues until the end of 1999. In Case 1, it has been assumed that commercial production commences from the three platforms in March 1978, June 1978 and September 1979 respectively, and DeGolyer and MacNaughton has predicted that oil recoverable by the end of 1999 will be 1,048.1 million barrels. In Case 2, it has been assumed that commercial production from the second platform is delayed from June 1978 until September 1978, and DeGolyer and MacNaughton has predicted that oil recoverable by the end of 1999 will be only fractionally reduced, although there will be a significant reduction in 1978. DeGolyer and MacNaughton believes there will be some additional oil available for recovery after 1999.

The tables of predicted oil production from the Ninian Field included in the report by DeGolyer and MacNaughton indicate that production will reach a peak in 1981 and that, by the end of 1986, cumulative production will be equivalent to approximately 82 per cent. of the total production predicted for the period 1978 to 1999.

The volume of oil actually recovered will depend on a number of factors, including the production plan adopted, the starting date for commercial production from each platform, the well locations chosen and the characteristics of the Ninian Field. If future technological advances in methods of recovery can be applied to the Ninian Field, or if conditions at the time, and in particular the oil price, make it economic to prolong the productive period, a greater volume of oil might be recovered.

The profiles predicted by DeGolyer and MacNaughton show a significant increase in production over the levels predicted for a three platform development in its report dated 22nd January, 1976 contained in the prospectus relating to the issues of OPS and Loan Stock. This improvement arises from changes made to the development plan since the date of the previous report and from changed assumptions regarding the timing of the drilling schedule and the number of wells drilled from the northern platform.

DeGolyer and MacNaughton also estimates that natural gas liquids recoverable amount to some 20.2 million barrels, of which approximately 19.0 million barrels and 18.9 million barrels would be recovered by the end of 1999 under Case 1 and Case 2 respectively.

13 PARTICIPANTS

(a) Present situation
Exploration and appraisal drilling has confirmed that the Ninian Field lies predominantly in Blocks 3/3 and 3/8 in the United Kingdom sector of the North Sea. On the basis of estimated oil in place, the participants have agreed, subject to revision as further knowledge of the Ninian Field is obtained, that 30 per cent. of the Ninian Field is attributable to Block 3/8 and 70 per cent. to Block 3/3.

The present participants in Blocks 3/8 and 3/3 and their interests in the Ninian Field are:—

	Percentage of Block	Percentage of the Ninian Field
Block 3/8:		
BP	50.0	15.0
LSMO (Note 1)	30.0	9.0
Renger/BNOC (Note 2)	20.0	6.0
	<u>100.0</u>	<u>30.0</u>
Block 3/3:		
BNOC (Ninian) Limited	30.0	21.0
Imperial Chemical Industries Limited ("ICI")	26.0	18.2
Chevron Petroleum Company Limited	24.0	16.8
Murphy Petroleum Limited	10.0	7.0
Ocean Exploration Co. Limited	10.0	7.0
	<u>100.0</u>	<u>70.0</u>

NOTES:

- The interest of LSMO includes the interest of SCOT, which consists of a 7 per cent. interest in Block 3/8 and a 2.1 per cent. interest in the Ninian Field.
- Renger assigned 51 per cent. of its 20 per cent. interest in Licence P.199 to BNOC pursuant to a Participation Agreement dated 27th May, 1976 between Renger, the Secretary of State for Energy and BNOC under which, *inter alia*, Renger retains the financial benefits and obligations relating to the assigned interest.

The relationship between the participants is regulated by a Cost Sharing Agreement dated 25th April, 1975 (as subsequently amended), to which all the participants in Blocks 3/8 and 3/3 are parties. At present, the participants in each of Blocks 3/8 and 3/3 only have an entitlement to recover the oil underlying their respective blocks, but a new agreement is currently being negotiated under which each participant will have an entitlement in respect of the oil in the Ninian Field as a whole.

(b) Redetermination of interests

As further geological and technical information is obtained about the Ninian Field, the split of interests between Blocks 3/3 and 3/8, and hence the percentage interest of LSMO in the Ninian Field, will be redetermined from time to time. It is expected that the final redetermination will take place five years after the commencement of development drilling (expected to start in the fourth quarter of 1977). Any changes of interest in the Ninian Field are at present to be determined by unanimous agreement of NMC. On a redetermination, costs to date are reallocated and adjusting payments, with interest from the dates of the relevant expenditure, are made. After production commences, it is expected that there will also be adjustments to entitlement to production which will be phased so as to limit their impact upon deliveries of production to individual participants.

The interests in the Ninian Field of the licensees of Block 3/8 following any redetermination are expected to be based to a significant extent upon the volume of oil which they could reasonably expect to recover from their respective interests in that block.

(c) Provisions in event of default by any participant

Provision has been made in the Cost Sharing Agreement, and will be made in any future agreements, for the action to be taken if any participant should fail to meet its proportion of expenditure when called upon to do so. At present, provision is made for the defaulter's interest in the Ninian Field to be offered to the non-defaulters, subject to Government consent, if the default is not remedied within 60 days. If the whole of the defaulter's interest is taken up by the non-defaulters, they will become liable for all the defaulter's future obligations and will become entitled to its share of production (subject to its rights after commencement of production described below). Failing this, the Project will be terminated. If the Project is terminated or abandoned prior to production, the arrangements concerning the defaulter's interest will be cancelled, and the defaulter will again become liable for its full share of development costs up to the date of termination or abandonment.

Any participant which defaults is still governed by the relevant agreements but loses its vote on the various committees. When commercial production commences, the defaulting party reacquires an interest in the Ninian Field equal to 75 per cent. of an interest determined by taking the proportion of its actual contributions to the Project to the actual contributions of all participants up to that time.

14 OPERATION AND PROJECT MANAGEMENT

(a) The Ninian Field and pipeline
Under the terms of the Cost Sharing Agreement, the Ninian Field is being developed jointly by the participants in Blocks 3/3 and 3/8, and each participant is liable for a proportion of the total agreed expenditure equivalent to its provisionally agreed interest in the Ninian Field. Before production from the Ninian Field commences, the rights, obligations and ownership interests of the participants are expected to be defined more fully either by an amendment to the Cost Sharing Agreement or by new agreements.

By an agreement made on 30th May, 1974, the participants in Blocks 3/3 and 3/8 established NMC with total overall management authority for all aspects of the Ninian Field and its operation. Chevron is the Operator for the Ninian Field. Each of the participants is represented on NMC and has a vote (when added to any vote of BNOC arising from a participation agreement with such participant) in proportion to its interest in the Ninian Field, as that interest may be determined from time to time.

At present, all decisions, with certain exceptions (including any redetermination of the participants' interests) which require unanimous agreement, require the affirmative vote of three or more participants having a combined voting interest of not less than 75 per cent. However, no single participant, or participants which are associated companies, can alone prevent a motion being carried. Decisions of NMC are binding upon all participants, and therefore an individual participant has little voting power on decisions in relation to the Project. Discussions are currently taking place with a view to agreeing amendments to the voting structure, but it is not anticipated that any fundamental change will be effected in the principles underlying the present structure. It is not expected that any further changes to the voting structure will be effected by the amendment to the Cost Sharing Agreement or new agreements referred to above, except that redeterminations of interests in the Ninian Field may be subject to arbitration in the event of the failure of participants to reach a unanimous decision.

The Ninian Pipeline Management Committee ("NPMC") has been established with management authority for the pipeline and the Ninian-related interests in the terminal. BP is the Constructor and Operator for the pipeline and for the feeder lines between the platforms in the Ninian Field, and represents the interests of the Ninian pipeline participants in the terminal facilities at Sullom Voe.

LSMO is at present represented on NMC and other committees by Renger, and Renger and LSMO exercise their votes as a single unit, although there are provisions for separate votes to be cast if desired.

(b) Sullom Voe terminal facilities

BP is the Constructor for the terminal facilities, which comprise crude oil receiving, treatment, storage and loading facilities at Sullom Voe in the Shetland Islands. Shetland Islands Council ("SIC") is responsible for the provision of the harbour facilities including the oil jetty structures. The facilities are predominantly joint facilities with the Brent pipeline group, and the costs are to be borne by the two groups in proportion to their respective interests in the facilities, which will vary from time to time.

Each Ninian participant has guaranteed to SIC that it will meet its proportionate share, based on its interest in the Ninian Field, of any payments due from any Ninian participant which defaults or from any other group which becomes interested in the pipeline and which defaults as a group. The participants have agreed to pay certain charges and import fees to SIC and to reimburse SIC with costs incurred by it in relation to the provision of facilities.

15 DEVELOPMENT PLAN

Development of the Ninian Field is to be accomplished by installing three fixed platforms, from which oil will be transported by pipeline to terminal facilities at Sullom Voe.

(a) Production platforms and associated facilities

The three fixed platforms to be installed in the Ninian Field will cover the southern, central and northern portions of the reservoir.

The southern platform is a steel piled jacket structure, designed by Constructors John Brown - Earl and Wright Limited and fabricated by Highland Fabricators Limited at Nigg Bay, Scotland. Work commenced in July 1975 and the structure was towed out and positioned at the end of May 1977. The superstructure is due to be installed this summer, development drilling is scheduled to commence in the fourth quarter of 1977 and commercial production is scheduled to commence from this platform in the first half of 1978.

The central platform is a gravity-based concrete structure, which has been designed and is being built by Howard-Doris Limited. The platform construction started in July 1975 at Loch Kishom in Scotland. Dry dock construction has been completed and watertight erection began in September 1976. The platform is scheduled to be positioned in October 1977 and production is scheduled to commence in mid-1978. There is, however, at present some delay in construction work and it is possible that this platform will not be positioned until April or May 1978. In the event, certain work which would normally be carried out in the North Sea will be carried out during the winter at the construction site, and production is then expected to commence in the third quarter of 1978.

The Lummus Company Limited, in association with Crest Engineering (U.K.) Inc. and Humphreys and Glasgow Limited, is designing and supervising the fabrication of the modular superstructures for the southern and central platforms. The module fabrication is being carried out at various British and Dutch yards. The facilities are designed for simultaneous drilling, production, gas liquid recovery, water injection and crude oil transfer. The southern and central platforms, each of which will be capable of accommodating 42 wells and will be equipped with two drilling rigs, have designed production capacities of 160,000 barrels per day ("bpd") and 276,000 bpd respectively, with water injection capability on each platform. They will be capable of independent operation and each will be able to pump oil directly into the main oil pipeline.

A letter of intent was given to Highland Fabricators Limited in February 1977 to fabricate a smaller steel piled jacket structure to a design by Brown and Root. Initial construction work on this platform commenced in May 1977. The platform, which will be capable of accommodating 26 wells and which will have

provision for water injection, is scheduled to be completed and positioned in the northern portion of the Ninian Field during the summer of 1978. Production from this platform is scheduled to commence in the second half of 1978.

The production scheme for the northern end of the reservoir is being transported to the full well stream from the northern platform to the central platform for processing and pumping to Sullom Voe. The central platform has sufficient capacity to handle the expected aggregate production rates from the southern and northern reservoir areas.

(b) Pipeline

The pipeline system comprises a main pipeline from the central platform to the terminal at Sullom Voe, feeder pipelines connecting the southern and northern platforms with the central platform and a direct line from the southern platform to the main pipeline. The main pipeline, which has been laid and is being completed, has a diameter of 36 inches and a throughput capacity of 950,000 bpd. The feeder pipeline connecting the southern platform and the site of the central platform has been laid, tested and buried, and the site of the central platform to be pumped into the main pipeline will be completed in 1977. The feeder pipeline from the site of the northern platform to the central platform is scheduled to be completed during the summer of 1978.

The maximum pipeline throughput requirement for the Ninian Field present expected not to exceed an average of 425,000 bpd. In 1976, Union Carbide, on behalf of the group of companies concerned with the development of the Heather Field, became a participant in the main pipeline and in the oil terminal at Sullom Voe; the Heather group acquired a 10 per cent. interest in the main pipeline and an interest in the Ninian group's share of the terminal, and is contributing to the costs of the pipeline and the terminal accordingly. The Heather group is now represented on NPMC. There is further sales of surplus pipeline and terminal capacity to participants in nearby discoveries, but there are no negotiations currently in progress.

(c) Terminal facilities

Facilities are currently under construction at Sullom Voe to accommodate the initial production from the Ninian and Brent pipeline systems. At the oil will be stabilised and treated for removal of water and any elements which would become gaseous at atmospheric pressure. The resulting stabilised oil is stored and loaded into tankers. The gases separated from the crude oil processed through fractionation towers to produce three main products: a mixture of methane and ethane gases will be produced for use as a fuel terminal power station; propane and butane gases will each be separated, and stored in refrigerated tanks prior to loading.

When completed, the maximum capacity of the terminal facilities is approximately 3 million bpd. The initial development to meet the requirements of the Ninian and Brent pipeline systems will be capable of handling 826,000 of crude oil and 42,000 bpd of natural gas liquids. There will be storage capacity for approximately 6 million barrels of oil in surface tanks and for approximately 800,000 barrels of natural gas liquids in refrigerated tanks. It is planned that three jetties, each of which will be able to accommodate a tanker of 300,000 tons deadweight, and a smaller jetty.

Although the construction of the terminal facilities is behind schedule, it is expected that facilities adequate to store and load the initial production from the Ninian pipeline will be available by April 1978. Permanent storage and loading facilities are scheduled for completion later in 1978, and the fractionation towers for processing gases and natural gas liquids are scheduled for completion in 1979. The minor amounts of gas produced prior to completion of the fractionation plant will be flared offshore.

(d) Weather risks

Weather conditions in the area of the Ninian Field can be severe, a sequence of which it is often difficult to continue construction operations for the winter months. Certain operations, such as the towing out of platforms, lifting of heavy deck structures, require a period of particularly calm sea conditions; so that, on the basis of past experience, these operations can be carried out only during the summer months.

The platforms and other facilities are designed to be capable of standing the severe weather conditions and have been and are being constructed in accordance with British Standards Institution specifications and margins normally adopted by the oil industry.

(e) Insurance

Chevron, on behalf of the participants in the Ninian Field, has insured platforms and related equipment for their replacement value (limited to 100 per cent. of the insured value, as declared), subject to an overriding limit of £25 million for the central platform, and it is anticipated that additional £25 million for total loss only will be obtained prior to tow-out. Insurance each platform covers construction, tow-out and installation until complete the first production well on the platform. Under current market conditions consequential loss of production cannot be covered.

The interest of ICI, Ranger and LSMO in the pipeline system has been insured against certain repair costs incurred during its laying; the cover participants' proportionate share of £15 million each and every loss, subject to certain excess provisions. This cover continues until the commissioning of the pipeline system is complete.

BP, as Constructor for the Brent and Ninian groups, has negotiated construction all risks policy for the terminal giving cover of £313 million.

Consideration will be given in due course to obtaining further insurance cover for the installed platforms, and insurance cover for the drilling of development wells, seepage and pollution risks and other normal operating risks.

(f) Consents

A number of consents are required in connection with the Project. The most significant of these was introduced in the Petroleum and Submarine Movable Pipelines Act 1975 and requires the Development Plan to receive the Secretary of State's approval. An application for formal consent for the final Development Plan is being prepared for submission to the Department of Energy. The Directors know of no reason why this formal consent and the other necessary consents should not in due course be given.

16 ESTIMATED DEVELOPMENT COSTS

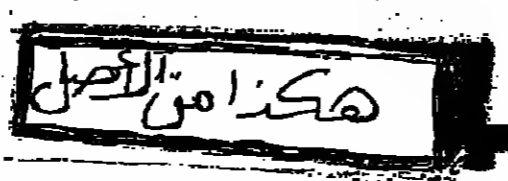
The Directors have been advised by Ranger that analysis of the information provided by Chevron and BP shows an estimate of the cost for the Project, after deducting amounts paid and payable by the group, of £1,377.1 million. The tables below show a breakdown of this estimate between the main parts of the Project and also an estimated spread of expenditure over the years 1974 to 1982 inclusive.

This basic cost represents estimates by Chevron and BP of the total of the constituent parts of the Project, comprising actual expenditure to date of the estimates, the estimated amounts payable under contracts then placed, the estimated cost at then current prices of items for which contracts have been placed, all as adjusted by Ranger for known changes since the date of the estimates. The escalation provisions are to cover increases in the general levels of materials and labour due to inflation and projected changes in sterling parity. The contingency provisions are to cover work end/or within the Project development plan which were not foreseeable at the time of preparing an estimate and to cover the uncertainties inherent in any estimate.

These estimates include the cost of 12 development wells for the central platform, which will be capable of accommodating 26 wells.

	Base cost £m	Escalation £m	Contingency £m				
Three platforms and related production facilities	874.4	96.8	65.1	1			
Pipeline	141.0	1.9	1.1				
Terminal facilities at Sullom Voe	138.8	46.8	11.4				
	<u>1,154.2</u>	<u>145.3</u>	<u>77.6</u>	<u>1</u>			
	1974/76	1977	1978	1979	1980	1981	1982
Total project	344.5	368.1	339.9	175.8	87.2	53.0	8.6
LSMO's share							
(Note)	31.0	33.1	30.6	15.8	7.8	4.8	0.8

Note.—The spread of the estimated development cost over the years 1974 to 1982, and based on the cash amounts which have either been paid or are expected to be paid by Chevron in each of the respective periods. The difference between LSMO's 5 per cent. share of the development cost to 31st December, 1976 (£31.0 million) and the amount shown as development spend on the consolidated balance sheet at that date (£34.6 million) is due to the inclusion by LSMO of balance sheet provisions for expenditure incurred up to that date but not yet paid for (with the capitalisation of certain of the charges from Ranger referred to in paragraph 5 of part document).



Appendix I Petroleum Consultants' Report

The following is the text of a letter dated 31st May, 1977 received by LSMO from DaGolyer and MacNaughton, Petroleum Consultants:

Gentlemen:

In compliance with your request, DaGolyer and MacNaughton has estimated the proved and probable crude oil and natural gas liquids reserves as of 31st May, 1977, of the Ninian Field in the North Sea following the drilling and completion of the first eight delineation wells. A previous reserve estimate was submitted, as of 1st October, 1975, to London & Scottish Marine Oil Company Limited (LSMO); at that time, seven wells had been drilled in the Ninian Field. The professional qualifications of DaGolyer and MacNaughton, as well as a summary of the geophysical, geological and engineering data considered in calculating the estimated oil reserves and production profiles, are given in this report.

Professional Qualifications

DaGolyer and MacNaughton is a Texas corporation with offices at One Energy Square, Dallas, Texas 75208, United States of America. The firm employs more than 50 professional engineers, geologists, and economists. These personnel are engaged in the appraisal of oil and gas properties, in the exploration of hydrocarbons and other mineral prospects, in the appraisal of the exploitation potential of unexplored properties, and in studies relating to the economics of the international oil industry.

In the North Sea, DaGolyer and MacNaughton has estimated the oil and gas reserves and the production potential of many fields. Among these fields are the Ekofisk Complex, Leman Bank, Indefatigable, Rough, Forties, Argyll, Starford, Beryl, Hutton, Montrose, Piper, Claymore, Frigg, and Heimdal as well as many other structures and concession blocks.

Geology

The Ninian Field is located approximately 85 miles east of the Shetland Islands in the northern part of the North Sea in water which averages 480 feet (137 meters) in depth. The oil reservoir is a Middle Jurassic sandstone, a widespread formation that is productive in other structures in the northern part of the North Sea. The Ninian Field trends north-south and covers parts of three concession blocks. The principal part of the structure lies in the southwest quadrant of Block 3/3 and in the northwest quadrant of Block 3/B. The current geological interpretation of the field indicates that only a small portion of the field extends into an adjacent concession block.

A seismic structural map dated August, 1975 was submitted by the operator of the field, Chevron Petroleum (U.K.) Limited. Several seismic lines were checked to verify the accuracy of this map. The evaluation of the map and of the basic seismic lines indicates that the seismic interpretation is reasonable and that the sand pinchout which limits the oil accumulation on the south and east sides of the structure is mapped as accurately as possible based on present knowledge.

The Ninian structure is a large fault block which trends north-south and is approximately 5 miles wide and 12 miles long. The block plunges to the north and is upthrown on the east by a normal, regional fault which trends north-south. From east to west across the tilted block, the dip is approximately 300 feet per mile. The southwestward boundary of the block is formed by a large, normal fault which trends north-south from the south end of the structure, curves towards the west, and dies out west of the central part of the structure. Minor, compensating, normal faults occur within the structure.

Wells 3/3-4 penetrated a thin Middle Jurassic section and is located on a feature interpreted as a horst block. The well is west of the major boundary fault which runs north-south; it is east of what is probably a subsidiary fault which also trends north-south and forms the horst block. Whether the thin interval along this trend is caused by nondeposition, erosion, or a combination of the two is not known at present.

The highest point on the structure, excluding the horst block, is slightly more than 9,300 feet subsea, and the oil-water contact is calculated to occur at 10,397 feet subsea; therefore, there is a total oil column of approximately 1,100 feet. The oil accumulation is limited on the east and south sides of the structure by a pinchout of the sandstone beneath an unconformity on the southwest, by a fault, and on the north, northwest, and west, by the oil-water contact found in wells 3/3-2, 3/3-3, 3/3-5, and 3/3-6.

Based on lithology and log correlations, the reservoir has been divided into five zones. Because of erosion, the sandstone is absent on the upthrown east side and on the south end of the fault block, and it thins down to the west and north. The Galloway shale which caps the reservoir was deposited on the unconformity.

Estimation of Reserves

The oil and natural gas liquids reserves were estimated for the Ninian Field from data and information submitted by the license holders of the field and from the DaGolyer and MacNaughton file. Basic data consist of seismic information, well logs, mud logs, core analyses, and electrical logs from the first eight wells drilled in the field. During the course of four B7E wells, DaGolyer and MacNaughton engineer was present either on the rig or in the Aberdeen, Scotland office of one of the participants. All data provided by the license holders were accepted as representative and are sufficient for the calculation of reserves presented in this letter.

The reserve estimates were prepared by the use of standard geological and engineering methods generally accepted by the petroleum industry. The method or combination of methods utilized in each of the zones was determined by our experience in the area, consideration of the stage of development of the reservoir, and quality and consistency of basic data.

Reserves in this report are classified as proved or probable reserves. Proved reserves are those which have been proved to a high degree of certainty for commercial production by reason of actual completion, successful testing, and in some cases by adequate core analyses; they are defined a priori by reasonable engineering interpretation of available data and known continuity of oil or gas-saturated reservoirs. Probable reserves are defined by less direct well control than proved reserves but are based on evidence of producible oil or gas within the limits of a structure or reservoir above known internal water levels. The extent to which probable reserves ultimately may be recovered is dependent upon future drilling, testing, and production performance.

Because Ninian is a new field, and the productive zones have essentially no production history, the place was estimated by the volumetric method. Structures and isopachous maps were constructed to determine reservoir volumes. All pertinent reservoir data, including logs of formation properties, core analyses, drill-stem tests, production tests, reservoir fluid analyses, and bottom-hole pressure and temperature data, were used to prepare these maps and to determine the volume of productive reservoir rock, reservoir fluid characteristics, and the volume of oil in place.

The recovery factors for the productive zones were derived from two-dimensional computer model runs, both areal and cross-sectional. Displacement efficiencies for each zone were derived from the cross-sectional model. The Stone-Kelly relative permeability curves were modified to conform with the volumetric model. These relative permeability curves were then used to determine an areal model to determine the recovery factor for the total field. With displacement efficiency from a cross-sectional model weighted on oil in place, the sweep efficiency was back-cast out of total field coverage and then modified by displacement efficiency to obtain a recovery factor for each zone. The model included water injection into the zones.

It is assumed that water injection will be accomplished as necessary to assist in completions if it is needed during the life of the field. Reserves are calculated for only that part of the hydrocarbon-bearing zones because the permeability of one of the zones is estimated to be too low for the field to produce. It is possible, however, that some cross flow may occur from the non-producing zone to certain of the producing zones; this would permit some recovery of the oil from the zone that is not able to produce. The porosities of the four producing zones average between 18 and 23 per cent. Permeabilities of these producing zones vary from 200 to over 1,000 millidarcies, and the flow capacities of the zones were tested in the various wells were excellent.

All the zones in the Ninian Field are presumed above a normal gradient. The reservoir pressure is 10,000 feet subsea is 6,525 pounds per square inch absolute, and reservoir temperatures at that depth 205 degrees Fahrenheit. The initial solution gas-oil ratio is approximately 380 standard cubic feet per barrel of stock-tank oil. The oil is of very low sulphur content and has an API gravity of degrees. Using flash calculations derived from laboratory tests, the initial formation volume factors are corrected from bubble-point pressures to separator pressures.

The planned development scheme for the Ninian Field in October 1975 included two platforms, one in the central and the other in the southern portion of the field. Because the reservoir is more low in the northern portion, the use of a third platform well being evaluated, based on the economics of recovering more oil in less time. The decision has now been reached to provide for the third platform. Locations of the eight wells drilled to define the reservoir and an outline of the productive area of the field are shown on the map which is appended to this letter.

The data from the latest well, 3/3-6, has increased the reservoir volume slightly since the last estimate. The proved and probable oil in place is now estimated to be 2,605,000,000 barrels and 883,000 barrels, respectively. The ultimate recoverable oil from the Ninian Field is estimated to be 253,000 barrels of proved oil reserves and 146,065,000 barrels of probable reserves. Based on reserves and laboratory analyses of hydrocarbon samples obtained from the field, it is estimated that the natural gas liquids recoverable total approximately 20,200,000 additional barrels. Average oil recovery factor for oil in the total field is 37.1 per cent of the estimated original oil in place. These reserve estimates must be considered as being ultimate recoverable oil reserves or reserves that may be recovered without regard to time. The variations in recovery between the ultimate recoverable oil reserves and the following production predictions occur because our predictions are only to the end of the year 1989. The additional volumes required to obtain the total reserves are produced after 1989.

Production Forecasts

Two development schemes were simulated with a two-dimensional, three-phase reservoir numerical computer model. Well-drilling sequence and timing, platform installations, rates, production facilities, tubing sizes, and the number of production and water-injection wells were fixed by LSMO. There were several changes in these limiting factors since the last report, causing a higher maximum production rates. The tubing size now used for the most prolific zone has been increased to 7 inches, and for the other zones to 5 1/2 inches; this change increased maximum fluid well rates. The capacity of the oil-processing facilities was increased, and five more wells added to the northern platform. The drilling schedule was also accelerated. These changes resulted in a higher production rate and much higher maximum daily rates of oil production.

The computer model was used to generate production profiles for the two schemes. These production predictions follow as tables 1 and 2, and the two schemes are labeled as Case 1 and Case 2.

The southern platform, with slots for 42 wells, is set in November 1977 and production starts in 1978. The central platform, with slots for 42 wells, is set in March 1978 and production starts in 1978. The northern platform, with 25 well slots, is set in July 1979, and production commences in 1979. Downhole peripheral water injection is employed to maintain reservoir pressure and probable oil reserves are projected to total 422,000 barrels per day in 1981, followed immediately by a decline. Recovery was 34.7 per cent of the oil in place at the end of 1989. Cumulative production at that time was 1,042,121,000 barrels of oil and 18,985,000 barrels of natural gas liquids. Total oil and natural gas liquids production at the end of the year 1989 was predicted to be 1,067,091,000 barrels.

The conditions for Case 1 apply to Case 2, except that the central platform installation is delayed August 1978 and production starts in September 1978. Proved and probable oil reserves were projected in total. Average maximum production rate was 416,000 barrels of oil per day in 1981, followed by a decline. Recovery was 34.5 per cent of the original oil in place at the end of 1989. Cumulative production at that time was 1,042,121,000 barrels of oil and 18,985,000 barrels of natural gas liquids. Total oil and natural gas liquids production at the end of the year 1989 was predicted to be 1,067,091,000 barrels.

TABLE 1
PREDICTION CASE 1*
(Southern, central, and northern platforms with initial production beginning March 1978, June 1978, and September 1979, respectively)
PROVED PLUS PROBABLE OIL OF THE NINIAN FIELD

Year	Oil Production (thousand barrels per day)†	Cumulative Oil Production (million barrels)†
1978 (10 months)	84	25.3
1979	188	93.2
1980	334	215.2
1981	422	388.4
1982	400	516.6
1983	318	630.9
1984	277	732.1
1985	210	808.9
1986	140	888.6
1987	82	932.2
1988	70	918.9
1989	58	940.2
1990	53	955.5
1991	50	977.6
1992	43	993.3
1993	33	1,005.3
1994	28	1,014.7
1995	23	1,023.2
1996	20	1,030.8
1997	18	1,037.3
1998	16	1,043.3
1999	13	1,048.1

*Field development schedule provided by LSMO. †Natural gas liquids not included.

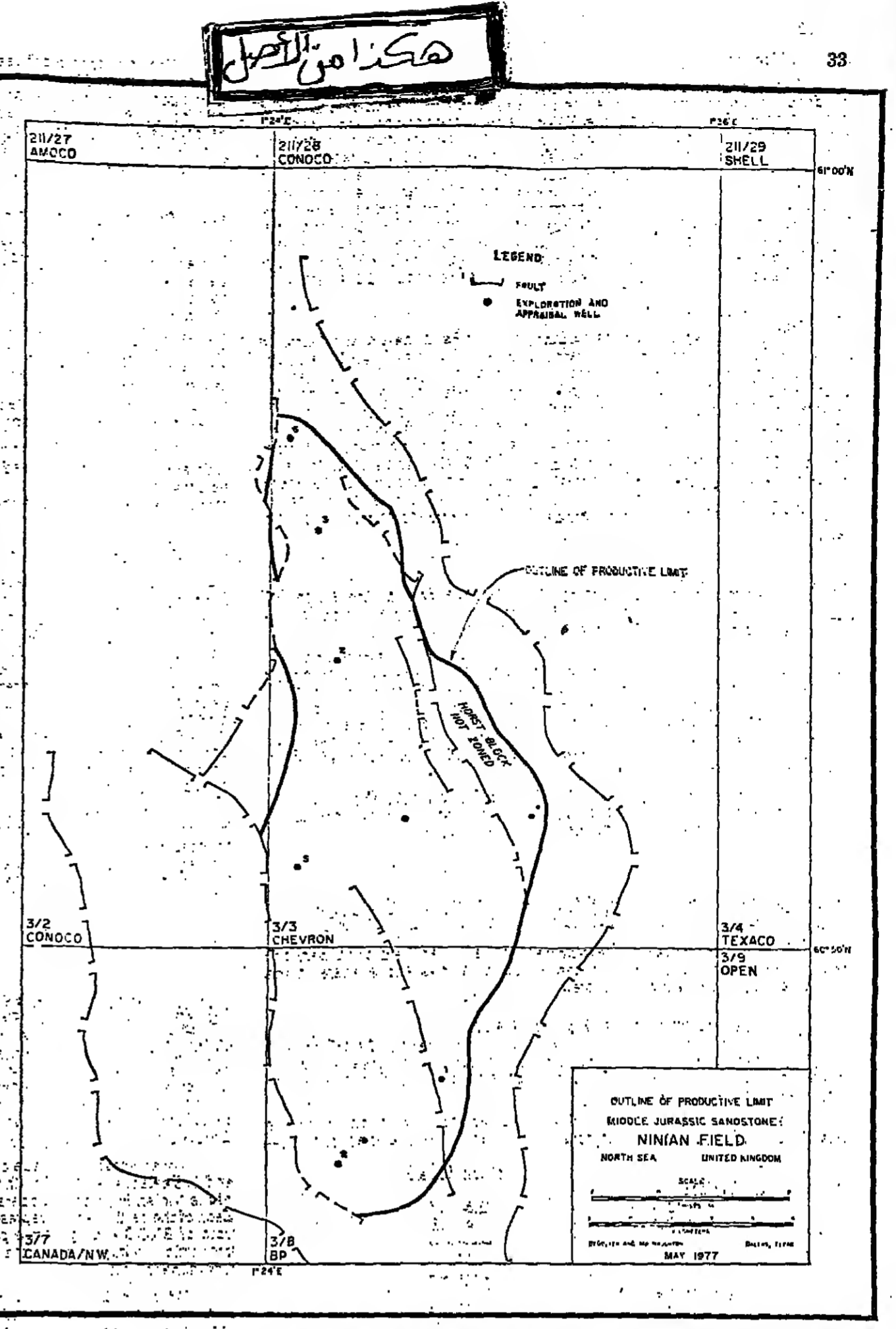
TABLE 2
PREDICTION CASE 2*
(Southern, central, and northern platforms with initial production beginning March 1978, September 1978, and September 1979, respectively)
PROVED PLUS PROBABLE OIL OF THE NINIAN FIELD

Year	Oil Production (thousand barrels per day)†	Cumulative Oil Production (million barrels)†
1978 (10 months)	61	19.5
1979	178	83.5
1980	310	189.7
1981	418	348.8
1982	404	498.1
1983	339	620.0
1984	284	723.7
1985	224	806.3
1986	153	861.2
1987	97	895.7
1988	70	922.3
1989	64	945.7
1990	55	965.7
1991	44	981.8
1992	32	993.5
1993	25	1,002.8
1994	22	1,010.9
1995	22	1,019.9
1996	21	1,026.4
1997	17	1,032.9
1998	14	1,037.8
1999	12	1,042.1

*Field development schedule provided by LSMO. †Natural gas liquids not included.

NOTE: LSMO's share of production from the Ninian Field would, on the basis of its provisionally agreed terms, amount to 3 per cent of the figures shown in the above tables.

Submitted, DaGOLYER and MacNAUGHTON.



Appendix II United Kingdom Licence Interests

Block No.	Operator	Interest (%)	Comments
P114	LSMO (through SCOT)	45.00%	Well plugged and abandoned.
P114	Ranger (the Operator)	40.00%	Well plugged and abandoned after minor shows of hydrocarbons.
P114	Oil & Gas Limited	15.00%	Well plugged and abandoned. Block gas vented.
P114	Shell	2.00%	Oil well - tested at a shut-in rate in excess of 3,000 bpd. Total depth was 4,135 metres.
P114	BP (the Operator)	33.00%	Gas discovery as indicated on a test of formation fluid (air per day). Well suspended.
P114	LSMO	22.90%	Well plugged and abandoned.
P114	Berry Whiggins (Sea Search) Limited	13.17%	Well plugged and abandoned.
P114	Verence Oil Company (U.K.) Limited	11.67%	
P114	Sunline Oil Company (U.K.) Limited	6.33%	
P114	Canadian Pacific Oil and Gas/Canada Limited	7.98%	
P114	Tanka North Sea Limited	4.80%	
P114	Clasco (U.K.) Limited	1.25%	
P118	BP (the Operator)	60.00%	Oil well - substantial thickness of good quality oil bearing sands encountered.
P118	LSMO (Note 3)	30.00%	Oil well - tested at 3,100 bpd through 36 1/4" choke. Total depth was 3,320 metres.
P118	Ranger/BNOG (Note 3)	20.00%	Oil bearing sands encountered.
P118	Shell	3.8-1 (1974)	Tested small quantities of hydrocarbons in what is a possible western extension of the 'Avery' Field.
P118	Shell	3.8-2 (1974)	
P118	Shell	3.8-3 (1975)	
P118	Shell	3.8-4 (1975)	
P129	LSMO (Note 3)	51.00%	Well plugged and abandoned.
P129	Ranger (the Operator)	40.00%	Well plugged and abandoned after minor hydrocarbon shows.
P129	Gas of Canada Limited	8.00%	

NOTES:
1. Under the terms of the licences, described in paragraph 2 below, the interests of Licence P114 relinquished in 1976 their interests in Blocks 22/18 and 22/17, and part of their interest in Block 22/21, the part retained being relinquished 22/27a in 1978. Relinquishment must be made in respect of Licences P118, P119 and P129.
2. The interests of the participants in well 21/27-8 are as stated: Ranger - 47.00 per cent, and LSMO (through SCOT) - 52.56 per cent, since Oil & Gas Limited elected not to participate in the drilling of this well.
3. LSMO's interest in Licence P118 includes an interest of 7 per cent, held by SCOT, and its interest in Licence P129 includes an interest of 1 per cent, held by SCOT.
4. Range assigned 51 per cent of its 20 per cent interest in Licence P118 to BNOG pursuant to a Participation Agreement dated 27th May, 1975 between Ranger, the Secretary of State for Energy and BNOG under which, inter alia, Ranger waived the financial benefits and obligations relating to the assigned interest.

2. Licence Terms
Licences to search and bore for and get petroleum, which includes both oil and natural gas, within the United Kingdom, its territorial waters and continental shelf are issued by the Secretary of State for Energy; the basic terms currently applicable to the Licences are set out in Part II of Schedule 2 of the Petroleum and Submarine Pipe-lines Act 1975 ("the Act"), subject as provided in Section 18 of the Act.
Licences are issued for an initial period of 9 years for an initial payment. At the end of the 9-year period, if the licensee does not wish the Licence to expire, he must surrender his rights in at least half of the area covered by the Licence (as chosen by the licensee), and he then may, provided that the terms and conditions of the Licence have been complied with, retain up to half of the licensed area for a further 40 years ("the extension period"). The licensee may surrender the Licence in whole or in part at any time during the initial period or the extension period on giving the appropriate period of notice.
The licensee must pay in each year in which the Licence is in force a royalty to the Government of 12 1/2 per cent of the well-head value of petroleum extracted. The Government may opt, on giving six months' written notice, to receive this payment wholly or partly in kind in lieu of cash.
During the extension period, an annual rental is also payable, but any rental so paid may be deductible from royalty payments under the terms of the Licence. The rental is £50 per square kilometre of the retained area in the first year, rising by £30 per square kilometre per annum for the next ten years and remaining at £350 per square kilometre per annum for the rest of the extension period.
Each Licence contains a schedule establishing the work obligation. The Government may require further exploration activity during the extension period if such work could reasonably be expected to be carried out in the circumstances specified in the Act.
The development of a discovery is subject to the consent of the Government, and development and production programmes, including maximum and minimum rates of production for various periods, have to be prepared and submitted to and approved by the Government.
The licensee may only abandon a field with the consent of, and subject to any conditions imposed by, the Government, which could include the removal of fixed structures (including pipelines).
Petroleum recovered must be delivered on shore in the United Kingdom, except with the prior consent of, and subject to any conditions imposed by, the Government.
The consent of the Government is required to any assignment of any right granted by the Licence, and to any agreement under which a person becomes entitled to, or to any proceeds of sale of, petroleum which when the agreement is made has not been but may be extracted; no such consent is necessary for sales of petroleum under which the price is payable, or the petroleum is to be exchanged, after extraction. Government consent is also required for, among other things, a bonding a well, expanding drilling of a development well, employing an operator not approved by the Government for the purpose, and permitting any right under the Licence to become exercisable by or for the benefit of another person (other than the making of surveys by holders of a Government Licence).
The Government has discretion to revoke a Licence in certain circumstances, including where there is a change in control of a licensee, where the licensee fails to observe any of the terms and conditions of the Licence, or fails to make a payment due to the Government within two months of the due

data, or has a receiver appointed, or goes into liquidation, or ceases to have its central management and control in the United Kingdom. Where an approved development programme exists in relation to the pan of the licensed area, the Government may not revoke the Licence in relation to that part of the grounds of non-observance of another development programme in respect of a different part of the licensed area. When the Government has power to revoke a Licence in respect of the whole or part of the licensed area, it may in certain circumstances, at its discretion, exercise such power in relation to part only of such area.
5. Disputes between the Government and the licensee are to be referred to arbitration unless the Licence expressly reserves determination of the matter in dispute to the Government.

3. Depletion Control
The Government has the power under the Act to control the rates of production from fields in the United Kingdom. At the time of agreeing a development plan for a field, the Government will establish limits within which it can impose depletion control. At the present time, the full development plan for the Ninian Field has not been agreed with the Government. The latest full statement on Operation Policy was made by the Secretary of State for Energy on 6th December, 1974, and included an indication that no depletion control would be implemented until 1982 or four years after production commences, whichever is the later; that no delay would be imposed on the development of discoveries made prior to 1976, which includes the Ninian Field; and that, for fields found after 1976, no cuts would be made until 150 per cent of capital investment had been recovered and that generally cuts would be limited to 20 per cent at most.
4. Energy Act 1976
The Government has extensive powers under the Energy Act 1976 in relation to the control and conservation of fuel and energy resources. The Government may (inter alia) regulate or prohibit in limited circumstances the production, supply, acquisition or use of crude liquid petroleum, natural gas and petroleum products and control the price at which these substances may be supplied and the levels at which stocks must be maintained.

Appendix III Accountants' Report

The following is a copy of a report by Whinney Murray & Co. and Arthur Young McClelland Moore & Co., the joint reporting accountants, to the Directors of LSMO and Morgan Grenfell:

57 Chiswell Street, London EC1Y 4SY
7 Rolls Buildings, Fetter Lane, London EC4A 1NL

The Directors, London & Scottish Marine Oil Company Limited, Morgan Grenfell & Co. Limited
29th June, 1977

1. INTRODUCTION
We have examined the audited accounts of London & Scottish Marine Oil Company Limited ("LSMO") and of Scottish Canadian Oil & Transportation Company Limited ("SCOT") for the periods relevant to this report.

In 1975 LSMO acquired the whole of the issued share capital of William Ray & Company, Limited and of Natural Resources Limited (now Naughton Oil Limited), whose undertakings have since been transferred to LSMO. The whole of the post-acquisition revenue transactions of these subsidiaries have been dealt with in the accounts of LSMO.
In January 1977 LSMO merged with SCOT and now owns the whole of its issued share capital. Accordingly, the profit and loss accounts and balance sheets included in this report are presented as though SCOT had been a wholly owned subsidiary of LSMO throughout the period under review. LSMO and its subsidiaries, including SCOT, are hereinafter collectively referred to as "the Group".

Whinney, Murray & Co. have been the auditors of LSMO since its incorporation and of its subsidiary companies, other than SCOT, since their acquisition by LSMO. Arthur Young McClelland Moore & Co. were auditors of SCOT from its incorporation until the Annual General Meeting held on 13th June, 1977, when they retired and Whinney Murray & Co. were appointed.
The accounts included in this report are based upon the audited accounts of the companies comprising the Group, after making such adjustments as we consider appropriate.

In our opinion, subject to the licence areas (other than the Ninian Field) in relation to which exploration and drilling expenditure of £6,144,000 is carried forward (note 6) of paragraph 5) proving to be commercially viable and the finance required to complete the Group's estimated share of the Ninian Field development expenditure becoming available (which is conditional only upon a listing being granted for the Ordinary Shares of LSMO on or before 8th July, 1977), the consolidated profit and loss accounts and the balance sheets, together with the notes thereon, given, under the historical cost convention, a true and fair view of the results of the Group for the five financial periods ended 31st December, 1976 and of the state of affairs at that date.

- 2. ACCOUNTING POLICIES
(a) The accounts have been prepared under the historical cost convention.
(b) Merger of SCOT with LSMO
Merger accounting principles have been applied in relation to the transaction under which SCOT has become a wholly owned subsidiary of LSMO.
(c) Ninian expenditure
Exploration expenditure is stated at cost. Development expenditure, including pipeline and terminal costs, is stated at cost, being the Group's share of total expenditure to 31st December, 1976. Exploration and development expenditure is being charged by the operators in the shares and on the conditions set out in the relevant cost sharing and operating agreements. Charges relating to the raising of finance for the Group's share of development of the Ninian Field are capitalised.
The whole of the Ninian expenditure will be amortised after the Ninian Field has become productive, on the basis of the proportion of actual production in the relevant accounting period to the total reserves of the Ninian Field planned to be recovered.
(d) Other exploration and drilling expenditure
Other exploration and drilling expenditure consists of costs incurred in the exploration of licence areas other than the Ninian Field which have been charged by the operators in the shares and on the conditions set out in the relevant operating agreements. Costs incurred in respect of a particular area are carried forward until it is determined whether or not such area is commercially viable. Costs in respect of commercially viable areas are capitalised and amortised; those in respect of areas determined not to be commercially viable are written off.
(e) Rates of exchange
Amounts in foreign currencies have been expressed in sterling at the rates ruling on the date of each relevant transaction.
(f) Government grants
Government grants are taken into account only when they are received.

PROFIT AND LOSS ACCOUNTS

Table showing Profit and Loss Accounts for 1976 and 1977, including interest receivable, interest payable, and profit before taxation.

BALANCE SHEETS

Table showing Balance Sheets for LSMO and the Group at 31st December 1976, including assets like exploration and drilling, and liabilities like current liabilities.

NOTES TO THE ACCOUNTS

Notes to the accounts detailing interest receivable, interest payable, expenses, and working and management expenses.

Notes regarding taxation, including details on the tax treatment of the group's income and expenses.

Notes regarding other exploration and drilling expenditure, interest in subsidiaries, and unquoted investment.

Notes regarding share capital, detailing the merger of SCOT with LSMO and the authorized and issued share capital.

Notes regarding loan capital, detailing the loan capital of LSMO and the group.

Notes regarding the date when production on the Niinan Field is finally abandoned and other circumstances.

Commitments: Under the present cost sharing agreement, the interest of the Group in the Niinan Field at 31st December, 1976 amounted to 9 per cent...

Table showing commitments for Niinan Field, including Pipeline and Terminal, with columns for LSMO, SCOT, and Total.

Based on the information supplied by the operators, the Group's share of expenditure contracted for at 31st December, 1976 was as follows:

Table showing dividends and accounts for the group, including details on dividend payments and account preparation.

Appendix IV Forecast of 1977 Results

Forecast of 1977 Results: The forecast by the Directors of LSMO, set out in paragraph 9 of part 1 of this document, that LSMO and its subsidiaries ("the LSMO Group") will incur a loss before taxation for the year ending 31st December, 1977...

Forecast of 1977 Results (continued): The following is a copy of a letter from Morgan Grenfell & Co. relating to the forecast of results...

Appendix V Illustrations of Results and Cash Flows

Illustrations of Results and Cash Flows: The tables below illustrate the possible net income and cash flow which may be generated from the LSMO Group's interest in the Niinan Field in the period 1978 to 1988 based on an estimated balance sheet at the LSMO Group at 31st December, 1977...

Illustrations of Results and Cash Flows (continued): Basis A: Oil price US\$11.20 per barrel fixed (the estimated current market price less 20 per cent). Basis B: US\$14.00 per barrel fixed (the estimated current market price)...

Table showing illustrations of results and cash flows for Basis A, Basis B, Basis C, and Basis D, with columns for Net sales, Other income, and various expenses.

Table showing net income/shareholders' funds for Basis B (oil price US\$14.00 per barrel fixed) from 1978 to 1985.

Table showing cash flow/total borrowings for Basis B (oil price US\$14.00 per barrel fixed) from 1978 to 1985.

Table showing net income/shareholders' funds for Basis C (oil price US\$16.80 per barrel fixed) from 1978 to 1985.

Table showing cash flow/total borrowings for Basis C (oil price US\$16.80 per barrel fixed) from 1978 to 1985.

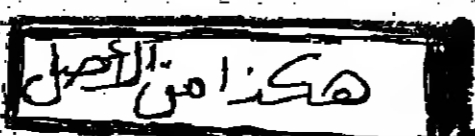
Table showing net income/shareholders' funds for Basis D (oil price US\$14.00 per barrel, rising at 5 per cent) from 1978 to 1985.

Table showing cash flow/total borrowings for Basis D (oil price US\$14.00 per barrel, rising at 5 per cent) from 1978 to 1985.

NOTES: 1. Net sales comprise (a) the proceeds of sale of oil on the basis of the production profile predicted by DeGolyer and MacNaughton (Case 2), less operating costs and Government royalty; and (b) the proceeds of sale of gas liquids...

Appendix VI Niinan Financing

Niinan Financing: The OPS of LSMO is constituted by a Trust Deed dated 17th August, 1976 between LS and SCOT and Commercial Union Assurance Company Limited as Trustee and a deed supported thereto dated 24th February, 1977...



OVERSEAS MARKETS

EUROBONDS

THE WEATHER may be grey but in this Eurobond market all is bright and sunny. Short term interest rates remain stable, if slightly below what they were a week ago, the flow of new issues modest and buyers more in evidence than sellers. The rise of the Yen had no perceptible effect on the market last week.

Glaxo Brocade was priced at par and a half and got off to a very good start in the secondary market while the CCF issue was increased to \$55m. and priced at par.

As was Deo Dansk Prævious bank which was being quoted at a discount in the secondary market, presumably on account of its being a relatively unknown name. Some dealers speak of resistance manifesting itself towards Danish paper. IU Overseas Finance was priced at par and New Brunswick at 99.

Among the new issues is a \$30m. for Finland's largest commercial bank, Kansallis-Osake-Pankki; \$30m. for the Dutch insurance company Amey which should do well as the third for Dutch paper shows no sign of abating; a \$40m. floating rate note for the Long Term Credit Bank of Japan in the Euro-Asian bond market. This bond is the first such one to be listed on the Singapore stock exchange. It is the first time this borrower is coming to the market.

Summer rally is continued

Selectio Trust, the London mining finance house with international interests, including three developing mineral projects in Canada and Australia, is raising \$40m. while Brazil is raising a \$50m. bond which will be placed with underwriters in the U.S. and, to a lesser extent, in Europe.

The much-awaited Fiat bond will be placed this evening; the amount is \$75m. and it co-terminates the first-ever public issue of the company. The amount is being raised through the Finance Corp. The Dutch holding company 100 per cent controlled by Internazionale Holdings Fiat of Lugans which controls all Fiat's international activities. This company's total investment portfolio at cost prices stands at Sw.Frs.24bn. and sales last year were Sw.Frs.12bn. Out of the largest companies in the country. This explains no doubt why the Swiss National Bank is considered it as a Swiss risk and has imposed the 25 per cent sales restriction in Switzerland.

The first dollar bond for Aperia, \$25m. for the Banque Extérieure d'Algérie with an indicated coupon of 9 per cent, should be announced soon.

UBAF and the Kuwait International Investment Company are expected to be least mentioned in the market was rather dull last week with insufficient trading for the slight improvement of the Canadian dollar against the U.S. dollar to have any real effect on prices. Walter Heller was priced at par and Kidder Peabody announced a \$20m. issue for Avco which is guaranteed by Avco Financial Services Inc., the third largest consumer finance company in the U.S.

The Danish sector had a very good week. The CCF bond was priced at par, so was Grand Metropolitan after the coupon was cut to 7 per cent. Demand was very strong and broadly based. The favour with which it was received suggests that other good U.K. issues with a DM exposure could well be tempted to tap this market in the coming weeks. Minolta was also in hot demand. A DM150m. issue for the City of Montreal priced at par and a cut in the 7 1/2 per cent coupon is not to be extended. A DM200m. issue for Norway will be announced at the beginning of the week with an indicated coupon of 6 per cent lower than what the country had to pay on its last bond in April. Its Norwegian paper is still very much in the plus ultra category.

The secondary market improved sharply during the week, helped may be in part by the weakness of the dollar. IBMIDI did particularly well and was being quoted above par, as was the case with Manitoba. Turnover in the market was "tremendous" according to dealers, including Mexican and Brazilian issues.

Banque Francaise du Commerce Extérieur is floating a Y200m. bond on the Japanese capital market. The bond carries the guarantee of the French Government. Previous Euro-Yen bonds have been well received by investors counting on a possible appreciation of the Japanese currency; this is particularly true of U.S. corporations which import many Japanese goods. In view of last week's rise in the value of the Yen, this BFCE bond should be well received.

BY FRANCIS GHILES French oil company loan

ZURICH, July 4. THE FRENCH oil company Francaise des Petroles, is to a loan of Sw.Frs.800m. on Swiss capital market from 7 to July 12.

The 15-year loan will be handled by a Swiss banking consortium led by Credit Suisse. The French company is off a 5 1/2 per cent coupon and a par price. The bonds will be in Zurich, Basle, Geneva, and Lausanne.

Borrowers	Amount m.	Maturity years	Av. life	Coupon %	Price	Lead manager	Offer yield %
U.S. DOLLARS							
IGT Brocade	20	1985	6	8 1/2	100 1/2	Amrobank	
STET	40	1983	4.5	8 1/2	100	Hill, Samuel, Kredietbank	8.75
IU Overseas Fin.	25	1987	8.15	8 1/2	100	Hambros	8.20
Dan Danske Provinsbank	35	1982	Bullet	8 1/2	100	S.G. Warburg	8.10
New Brunswick	50	1984	Bullet	8 1/2	99 1/2	CSWW	6.61
CCF	35	1983	Bullet	8 1/2	99 1/2	CCF, CSWW	
BNP	50	1982	Bullet	7 1/2	99 1/2	BNP	
Kansallis-Osake-Pankki	30	1983	Bullet	7 1/2	99 1/2	European Banking Corp.	
Brazil	50	1982	Bullet	9-9 1/2	99 1/2	Merrill Lynch, Deutsche Bk.	
Amey	30	1978/87	5.5	8 1/2	99 1/2	Pierson Holding	
Long Term Credit Bank of Japan	40	1982	Bullet	6 1/2	100	Credit Lyonnais	6.48
Selection Trust	40	1989	10.5	9	100	Morgan Grenfell	
Fiat	75	1982	Bullet	8 1/2	100	UBS (Securities)	
CANADIAN DOLLARS							
Walter Heller	25	1984	Bullet	9 1/2	100	Orion	9.50
Avco	20	1982	Bullet	9 1/2	100	Kidder Peabody	
YEN (bn.)							
BFCE	20	1989	9.9	7.6	99 1/2	Nomura Securities	
D-MARKS							
SMInota	50	1987	—	6	100	West LB	
City of Montreal	150	1987	5	7 1/2	100	West LB	
Kingdom of Norway	100	1984	6	7	100	Deutsche Bk.	
ICFF	100	1984	6	7	100	Dresdner Bk.	7.00
Grand Metropolitan	60	1984	6	7	100	Commerzbank	
BAHRAINI DINARS							
CNAN (g'teed. by BEA)	10	1987	Bullet	8 1/2	100	BAH (Mid-east)	
						Abu Dhabi Inv. Co.	

Fiat bond

The much-awaited Fiat bond will be placed this evening; the amount is \$75m. and it co-terminates the first-ever public issue of the company. The amount is being raised through the Finance Corp. The Dutch holding company 100 per cent controlled by Internazionale Holdings Fiat of Lugans which controls all Fiat's international activities. This company's total investment portfolio at cost prices stands at Sw.Frs.24bn. and sales last year were Sw.Frs.12bn. Out of the largest companies in the country. This explains no doubt why the Swiss National Bank is considered it as a Swiss risk and has imposed the 25 per cent sales restriction in Switzerland.

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Banque Francaise du Commerce Extérieur is floating a Y200m. bond on the Japanese capital market. The bond carries the guarantee of the French Government. Previous Euro-Yen bonds have been well received by investors counting on a possible appreciation of the Japanese currency; this is particularly true of U.S. corporations which import many Japanese goods. In view of last week's rise in the value of the Yen, this BFCE bond should be well received.

	July 1	June 24	High	1977
Medium	102.77	102.78	102.99	102.39
Long	95.29	95.79	95.98	94.78
Convertible	110.54	111.12	111.16	107.62

Indices

	July 1	June 30	June 29	June 28	June 27	June 26	High	Low	High	Low
Industrial	912.66	918.00	918.56	918.67	924.10	929.70	936.75	928.50	1161.70	41.22
Transport	92.48	92.68	92.48	92.58	92.31	92.39	93.37	92.18	(111/15)	(2/162)
Utilities	115.92	114.88	114.74	115.03	115.77	115.75	116.58	114.88	778.88	13.23
Trading vol.	19,180	18,410	19,000	22,970	18,970	36,480				

	July 1	June 30	June 29	June 28	June 27	June 26	High	Low	High	Low
Industrial	177.86	177.85	177.64	177.64	186.47	187.00	188.92	186.00	102.39	6.00
Transport	181.12	182.04	182.04	182.04	182.75	182.75	182.75	182.75	171.54	27.65
Utilities	145.3	147.5	146.4	146.3	162.5	162.5	162.5	162.5	134.4	24.50

	July 1	June 30	June 29	June 28	June 27	June 26	High	Low	High	Low
A.L.G.	90	+1	91	91	91	91	91	91	91	91
W.P. Verhoef	412	+8	418	418	418	418	418	418	418	418
B.M.W.	242.5	+0.8	243	243	243	243	243	243	243	243

	July 1	June 30	June 29	June 28	June 27	June 26	High	Low	High	Low
July 1	Price	+ or -	Div. Yld.							
American Corp.	3.90	-0.05	3.90	3.90	3.90	3.90	3.90	3.90	3.90	3.90

OVERSEAS SHARE INFORMATION

High	1977	Low	Stock	July 1	High	1977	Low	Stock	July 1
4870	39	Abbott Labs	44 1/4	70 5/8	39 1/4	39 1/4	39 1/4	39 1/4	39 1/4
1514	20 1/2	Advantron	15 1/2	31 1/4	20 1/2	20 1/2	20 1/2	20 1/2	20 1/2
5714	28 1/2	Astra Labs & Cos.	28 1/2	44 1/4	57 1/4	57 1/4	57 1/4	57 1/4	57 1/4

	July 1	June 30	June 29	June 28	June 27	June 26	High	Low	High	Low
Industrial	177.86	177.85	177.64	177.64	186.47	187.00	188.92	186.00	102.39	6.00
Transport	181.12	182.04	182.04	182.04	182.75	182.75	182.75	182.75	171.54	27.65
Utilities	145.3	147.5	146.4	146.3	162.5	162.5	162.5	162.5	134.4	24.50

	July 1	June 30	June 29	June 28	June 27	June 26	High	Low	High	Low
July 1	Price	+ or -	Div. Yld.							
Woolworth	23		23	23	23	23	23	23	23	23

	July 1	June 30	June 29	June 28	June 27	June 26	High	Low	High	Low
Abold (FL20)	80.7		80.7	80.7	80.7	80.7	80.7	80.7	80.7	80.7
Akon (FL20)	310.0		310.0	310.0	310.0	310.0	310.0	310.0	310.0	310.0

Investment premium based on \$2.60 per £—114% (114%)

AUTHORISED UNIT TRUSTS OFFSHORE AND OVERSEAS FUNDS

Main table listing various unit trusts and funds with columns for fund names, managers, and performance metrics.

INSURANCE, PROPERTY, BONDS

Table listing insurance, property, and bond products from various providers like Abbey Life, Equity & Law Life, and others.

FINANCIAL TIMES STOCK INDICES table showing market performance for various sectors and indices.

JUNG KONG and SINGAPORE market data tables showing local market activity.

FT-ACTUARIES INDICES table showing actuarial performance metrics.

CLIVE INVESTMENTS LIMITED advertisement with contact information and a list of investment products.

FT SHARE INFORMATION SERVICE

Henry Boot Great people to build with Henry Boot Construction Limited, Draxfield, Sheffield S18 6XR

Table of British Funds, International Bank, and American stocks. Includes columns for Stock, Price, and % Change.

Table of Canadian stocks. Includes columns for Stock, Price, and % Change.

Table of Drapery and Stores stocks. Includes columns for Stock, Price, and % Change.

Table of Electrical and Radio stocks. Includes columns for Stock, Price, and % Change.

Table of Engineering and Machine Tools stocks. Includes columns for Stock, Price, and % Change.

Table of Food, Groceries, Etc. stocks. Includes columns for Stock, Price, and % Change.

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Ecevit loses confidence vote by 12

BY METIN MUNIR

ANKARA, July 3.

TURKEY ENTERED a new political crisis today when Mr. Bulent Ecevit, Prime Minister-designate, failed to survive a crucial confidence vote in the National Assembly.

He immediately tendered his resignation to President Koruturk, and the country now seems in for a prolonged period of political bargaining, perhaps accompanied by violence. There is little prospect of anything but a weak coalition government emerging at the end.

Mr. Ecevit, a Republican People's Party (RPP) of Social Democrats was defeated by 229 votes to 217 in the 450-member National Assembly. He had failed, in a month-long campaign, to persuade sufficient opposition deputies to abstain in order to allow him to lead a minority government.

His party won 214 seats in the General Election on June 5. The conservative Justice Party (JP), led by Mr. Suleyman Demirel, the former Prime Minister, won 198. The votes of two other right-wing parties combined with those of the JP to bring Mr. Ecevit down.

Mr. Demirel is now expected to be asked to form a Government of his own. The task will not be easy. He has to lead the Islamic revivalist National Salvation Party (NSP) of Professor Necmettin Erbakan.

The NSP has been in coalition with both Mr. Ecevit and Mr. Demirel in the past. It has proved extremely difficult to work with and has at times almost paralysed government activity.

Mr. Erbakan is smarting from a general election which saw his party's seats halved to 24 and is likely to demand a high price for agreeing to enter any coalition now.

It is more probable that he would be tempted by Mr. Demirel than by Mr. Ecevit. A Demirel-led coalition would also have to include the far-right Nationalist Action Party - of Colonel Alparslan Turkes, which won 16 seats in the election—a considerable gain.

The executive Board of the NSP will meet tomorrow to review its position.

The renewed political crisis comes at a time when the economic situation is already serious. There are problems not only of inflation and unemployment but also of a severe shortage of foreign exchange.

Outstanding international questions, now seem likely to go unresolved. They include Cyprus, the dispute with Greece over the continental shelf, the U.S. arms embargo, and the poor state of Turkey's relations with the European Community.

The election campaign was marked by severe outbreaks of violence, but although the atmosphere in Ankara today was tense there were few incidents.

FT Monthly Survey of Business Opinion

Orders and prospects show signs of recovery

INDUSTRY IS becoming increasingly concerned about the rate of increase in wages after the end of the phase two pay policy this month but is still generally confident about a recovery both in investment and in profitability.

This emerges from the latest Financial Times survey of business opinion which this month covers non-electrical engineering, chemical and oil companies, and the shipping and transport sector.

The interviews, mainly undertaken in the first fortnight of June, indicate a slow but definite recovery both in orders in recent months and in the expected growth of output during the next 12 months.

Export prospects generally remain strong, though more companies than a few months ago, are mentioning export orders as a factor constraining production and a few are also referring to worries about price-competitiveness.

The main uncertainty at present, however, is about wages. While all three sectors covered this month were rather more optimistic about prospects for the U.K. economy than when last asked in February, some companies qualified their answer by referring to the pay talks.

More than a third of the companies questioned about expected wage increases in the next 12 months felt unable to answer because of the current uncertainty. But among those who replied, the median expected increase in wages over the next year has edged up to 11.6 per cent, compared with less than 10 per cent three months ago.

Industry is becoming more optimistic about an improvement in profit margins during the next 12 months and there has been a steady rise in the number of companies expecting an increase in the volume of capital expenditure during the period.

The projections of steady growth have not, however, affected the labour market where more companies are expecting a fall in their labour force during the next year than an increase. But the indicators here are confused with both the vacancy and labour turnover figures pointing towards an increase in activity.

Details Page 8

EARNINGS ON CAPITAL 4 monthly moving total June 1977

Those expecting earnings during current year to:	Mar. %	Apr. %	May %	June %	Engg. (non-elec.) %	Chem. & Oils %	Shipping & Transport %
Improve	61	57	56	54	61	68	21
Remain the same	23	31	29	31	35	—	29
Contract	11	7	11	9	4	32	50
No comment	5	5	4	6	—	—	—

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Jack Jones presses for minimum wage target

BY CHRISTIAN TYLER, LABOUR CORRESPONDENT

PROBABLY the only national wage figure to be fixed when Phase Two of the incomes policy expires on July 31 will be a new TUC minimum wage target. The new figure could be above £40 a week.

This was made clear last night by Mr. Jack Jones, general secretary of the Transport and General Workers' Union, at the eve of the TGWU conference which will effectively decide the outcome of TUC discussions with the Government.

Mr. Jones will ask the 1,000 conference delegates to temper their calls for a return to free collective bargaining by agreeing that settlements under it must run their full 12 months. This will carry many major groups of workers well into next year.

Once settlements expire, there should be free but responsible bargaining around a list of priorities decided by the TUC and not negotiated with the Government, Mr. Jones said.

Asked whether there could be any negotiations around a central figure, Mr. Jones said: "We cannot talk that way, or about ceilings. But we can take account of the economy of the country, and it will be up to the Government to provide the stable background to voluntary collective bargaining."

The last TUC minimum wage target being used three years ago, was £30 a week. Since then most low-paid workers have received earnings increases of first, £5 a week supplement and then £2.50.

Mr. Jones said it was important to bring the figure up to ensure that workers received more by working than by being unemployed.

Other priorities for negotiators to be welded into a composite resolution for debate on Wednesday are consolidation into basic rates of supplements (fully, or in part, depending on circumstances), a five hour cut in the 40-hour week, eradication of anomalies or serious erosion of differentials, and removal of restrictions on the use of self-financing incentive schemes and improvements to occupational pensions.

Provided the TGWU delegates, who are meeting in the Isle of Man, endorse this interpretation of a return to free collective bargaining, the mainframe of TUC-Government talks will have been erected.

Alan Pike, writes from Tynemouth: The National Union of Mineworkers' conference opens to Tynemouth today with the final form of the pay motion which will be debated in tomorrow's wages' debate still to be decided.

A composite motion produced by the standing orders committee at the week-end would call on the conference to update a 1975 conference motion which set a target of £100 per week for the highest paid miners.

Attention is at present focused on a motion from Nottinghamshire, a traditionally moderate area, which proposes that the union "seeks to achieve £135 per week for the highest grades" with proportionate increases for others. But the militant Yorkshire area wants to strengthen

Continued from Page 1

Accountants

The Cross Committee has completed taking evidence and is expected to submit its report to the accountancy bodies and to Mr. Edmund Dell, the Secretary for Trade, in a few months.

Among the Department of Trade inspectors' reports likely to be the subject of public statements by the Institute are those on John Willmetts Automobiles; Lomiro; Bernard Russell; Vehicle and General; London; and County Securities Group; and Roadships.

A joint investigation into criticism of chartered accountants in the London and County affair by the English and Scottish chartered accountants is near completion. Plans to issue a public statement by either institute might be frustrated by the recent decision of the London and County liquidator to sue the auditors for claiming damages of £5m.

Either party to the action could seek an injunction preventing publication of a statement until after the court case. It is believed that in some cases the institute's planned statements will not always echo the criticisms of the Department of Trade inspectors. It might even end up criticising the inspectors.

Continued from Page 1

Uranium

"I make the point now, as I made it to them: if Europeans want stability of access to supplies of energy, to supplies of uranium, it is reasonable enough for us to seek to have that principle of stability applied to access to their markets."

If he succeeds in blunting criticism there, his task will be that much easier in securing the all-important guideline motion curtailing debate on the measure when it is re-introduced at Westminster in the next session.

In the meantime only a start on committee proceedings on the

Liberals encouraged by Premier's speech

BY RUPERT CORNWELL, LOBBY STAFF

LIBERAL MPs have given a clear if qualified welcome to the major week-end speech of the Prime Minister in which he set out his faith in the future of his embattled Government and of the country in the 1980s.

The encouraging response can only enhance the prospect of Mr. Callaghan securing an extension of his life-line Parliamentary majority from July 21 on self-financing the jolts facing partners in the coming week.

For the Liberals, the threat lies in the result of the by-election at Saffron Walden, where the party can expect to lose its seat. A poor showing there will only reinforce the doubts of some of their MPs in the wisdom of continuing the alliance.

Mr. Callaghan's trial will come in the second reading debate this week on the controversial bill for direct elections to the European Parliament, for which he has been forced to concede a free vote to prevent an irreparable split in Labour ranks.

Helped by support from the Conservative opposition, this first set piece vote on direct elections will be comfortably carried, although perhaps six anti-marketisers in the Cabinet and 100 or so like-minded backbenchers will either oppose it or abstain.

But Mr. Callaghan will be out to gain as resounding a majority as he can, to display before the Labour conference this autumn, at which the whole divisive EEC issue will once more figure prominently.

If he succeeds in blunting criticism there, his task will be that much easier in securing the all-important guideline motion curtailing debate on the measure when it is re-introduced at Westminster in the next session.

In the meantime only a start on committee proceedings on the Bill will be possible—and with clear if qualified welcome to the Prime Minister's speech, the Liberal Party will be set to receive a boost before the Commons Ministers yesterday were again extending confidence that the set of 10 conditions laid down by Mr. David Steel, the Liberal leader, for a renewal of the agreement could be satisfied.

Despite the irritation the package has aroused among Left-wingers, Liberals pointed out last night that for all their positive tone, Mr. Callaghan's remarks—which his camp is hailing as a weighty contribution to his party's strategic thinking—did not convey specific answers.

The mood in the party is that the Liberals must secure, and he seen to secure measures of general interest to the country, beyond the somewhat abstract fields of devolution and direct elections. A reverse at Saffron Walden would make this feeling stronger still.

For this reason they are laying great emphasis on cutting direct taxation, and helping the self-employed. But one reported move, to press for an early resuscitation of wage tax proposals, is discounted—despite its appeal as a sop for the disgruntled Labour Left. The argument is that early action, however desirable, would place an impossible burden on the over-stretched tax administration.

Meanwhile the Lib-Lab pact is likely to be in good working order. In the Commons tonight to fend off a censure motion from the Scottish Nationalists, seeking a cut in the Prime Minister's salary.

The Government is expected to win fairly comfortably, even though the Tories are planning a foil turnout behind the SNP and the Welsh Nationalists.

Grunwick issue for High Court to-day

BY CHRISTIAN TYLER, LABOUR CORRESPONDENT

THE GRUNWICK dispute moves into the High Court today when a judicial examination will be made out of the merits of the dispute but of the laws governing the pursuit of union recognition claims.

The court will be deciding whether the Advisory, Conciliation and Arbitration Service—the lynchpin of voluntary dispute-solving—obeyed statutory procedure to reaching its recommendation that the clerical workers' union APEX should be recognised by Grunwick.

Tomorrow a court of inquiry—a legal body and in effect the ultimate weapon of mediation—begins hearing the facts of the dispute to the hope of producing recommendations that both sides will follow. A court of inquiry has not failed in the past.

This unusual combination is certain to intensify the debate that has re-emerged in Parliament and among employers, unions and their advisers about the proper role of the law in industrial relations.

A High Court and a court of inquiry symbolise quite contradictory approaches to dispute-solving.

The contrast is not just rhetorical. Mr. George Ward, Grunwick's proprietor, and his advisers appear to be looking to the law—the High Court and perhaps ultimately the House of Lords—for a solution.

The union, the Labour Government and the TUC argue that the only abiding settlement can come via the non-legal court of inquiry.

Now the "hawks" in the Conservative Party are keen to re-introduce limits on unions that disappeared with the 1974 Industrial Relations Act, while the Tory "doves" and the CBI are content to amend Labour's repealing legislation on the fringe.

In the trades unions, meanwhile, there is a feeling that some of the legislation embodied in the amending 1974 Trade Union and Labour Relations Act was too ambitious.

By spelling out too much what the procedures should be—especially of the independent ACAS—the draftsmen, it is argued, made it inevitable that industrial tribunals had been shown to would end up to the High Court.

The pitfalls of the law—as the TUC would see them—are illustrated by another paradox thrown up in the Grunwick case. This is that the law on unfair dismissals operated by the industrial tribunals has been shown to be inconsistent at least in spirit, with the law governing the pursuit of recognition claims.

Because industrial tribunals are intentionally confined to looking after individuals' interests—not collective union interests—the law makes it fair to dismiss an employee who provided all are dismissed and provided all are taken back if one is taken back.

Recognition

Thus the industrial tribunal to which 59 Grunwick workers appealed ruled that it could not entertain claims of unfair dismissal. Not only can an employer not himself take a recognition dispute to ACAS, he can also fairly sack all his workers who are on strike for union recognition, whether or not they have tried conciliation through ACAS.

Meanwhile at Grunwick's North London factories the chances of the temperature falling this week do not look good. About 120 postal workers backing Grunwick are under threat of suspension from today and the London district council of the Union of Post Office Workers will meet to consider whether to strike all over London or take more limited action if suspensions are made.

Mass picketing outside the Grunwick gates in Willesden is to continue, but Mr. Jack Drumey, the strike leader said yesterday, he was confident that the peace can be kept. Officially he says he will make it clear that the law is favouring Grunwick workers in must not be obstructed.

Weather

U.K. TO-DAY
DRY, cloudy in N. and W. Sunny, some showers in S. and S.E. London, S.E. and S.W. and Cent. S. England, Channel I. Sunny periods, scattered thundery showers. Max. 28C. (82F.).

Highlands, E. Cant. N., N.E. England, Borders, Edinburgh, Dundee, Aberdeen areas.
Dry sunny spells. Max. 26C. (79F.).

Wales, N.W. England.
Dry, rather cloudy, some brighter or sunny spells. Max. 20C. (68F.).

Lakes, I. of Man, S.W. Scotland.
Dry, cloudy, some bright spells. Max. 22C. (72F.).

Highlands, Moray Firth Area, N.E. Scotland.
Dry, rather cloudy. Max. 17C. (63F.).

Argyll, N.E. Scotland, Orkney and Shetland.
Cloudy, occasional drizzle. Max. 15C. (59F.).

Outlook: Showers, sunny spells, but onbreaks of thundery rain in South.

BUSINESS CENTRES

City	Temp	Wind	Cloud
Amsterdam	17	W 10	100
Antwerp	16	W 10	100
Birmingham	18	W 10	100
Bombay	28	W 10	100
Buenos Aires	24	W 10	100
Calcutta	28	W 10	100
Canton	28	W 10	100
Cebu	28	W 10	100
Colon	28	W 10	100
Hankow	28	W 10	100
Hong Kong	28	W 10	100
Kobe	28	W 10	100
London	18	W 10	100
Lyons	18	W 10	100
Manila	28	W 10	100
Medan	28	W 10	100
Osaka	28	W 10	100
Perth	18	W 10	100
Rangoon	28	W 10	100
San Francisco	18	W 10	100
Singapore	28	W 10	100
Sourabaya	28	W 10	100
Tokyo	28	W 10	100
Yokohama	28	W 10	100

S—Sunny, F—Fair, C—Cloudy

THE LEX COLUMN

Calmer seas ahead for Lasmo

London and Scottish Marine trust deeds and bank agreements led to a last-minute hitch on Friday night which threatened the current offer.

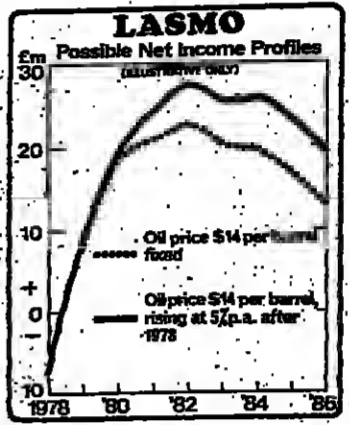
The issue itself has some highly convoluted aspects: it involves the reluctant sale by some of the shareholders of part of their interests because the Stock Exchange has insisted on a minimum number of shares in

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Dividends will not be paid before 1980, when the oil profits are scheduled to flow in earnest, and there is no indication of how much will be distributed even then, since the company is undertaking a continuing exploration programme.

In many ways it is a triumph that Lasmo has got this far. It was set up as a vehicle for financing oil exploration and development through the City's institutional / stock market framework. It is perhaps the most successful of a number of consortia set up in the late 1960s and early 1970s. Those institutions at the start have multiplied their initial investment about six-fold on the basis of the offer price of 155p. But there have been no dividends; hard work from Cazeovee have appeared from time to time demanding more capital, and there have been some tricky moments.

It is vital, after all, for participants in a field like Ninian (of which Lasmo has approximately 9 per cent) to keep up to date with project finance. If one party is bailed out by the others, there is a harsh formula for reducing its share of the field. Lasmo resorted to the ingenious but highly expensive loan stock and oil production stock issues in early 1976 to enable it to keep in the race.

Bank credit is normally the most economical way to finance oil field development, but with its meagre equity base, Lasmo has only lately been able to call on the banks, raising a modest £30m last month. And the complications of the various

the offer. It might have been better to have arranged an introduction—there are more than 200 shareholders already—followed by a rights issue. Yet for all the snags it has faced, Lasmo has secured all the finance it requires for Ninian and is achieving a quotation as a North Sea specialist, has proved that there is a place in the Stock Market for the independent oil exploration consortium.

What are the shares worth? The indicated temporary shortfall of shareholders' funds is, of course, misleading because the stake in Ninian is worth much more than cost. Brokers Wood Mackenzie estimate the present value of Lasmo's oil earnings, on conservative assumptions, to be just over 200p a share. That gives a discount of 25 per cent at the offer price, only slightly larger than the comparable discount for Thomson Organisation. And the offer price of the shares is very much in line with recent unofficial bargains.

But the prospectus indicates a peak Ninian output of over 400,000 barrels a day, a quarter more than assumed both by Wood Mackenzie and by the previous Lasmo loan stock and OPS prospectus some 18 months ago. The company's institutional backing (some shareholders may wish to increase their stake) and its appeal as the "purist" way into the North Sea should see Lasmo launched safely.

However the amount appears to be falling short of depreciation. The company's accounts show how the losses on holidays and interests. But there had one major success story: transport and aviation, where profits have more than doubled to £81m in the three years.

Even so, B and C have near exhausting the full of its substantial positive flow in recent years, and remains for significant diversification. The balance sheet contains portfolio investments and net bank balances compared with just £20m fixed loans. Shareholders are put at £102m (315 share), a very conservative figure, since it ignores a surplus on investments with a significant amount of surplus on £31m of hold properties which at cost. There is also a deferred tax.

So the question is whether B and C is set to become a glorified investment vehicle, or whether it has more management ambition, while the yield at 300p is cent.

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